



UNO MINDA LIMITED
CODE OF CONDUCT

Uno Minda Limited

Code of Conduct

Code of Conduct is applicable to Directors, Independent Directors, Senior Management and all employees of Uno Minda Limited including UNO MINDA Group (“Company”) employees (core, contract, retainer, consultant or any other category). UNO MINDA Group includes all subsidiaries and affiliate companies.

Uno Minda Group requires its suppliers, service providers, agents, channel partners (dealers distributors and others) to conduct their businesses in a legal and ethical manner.

I. Definitions:

'Applicable Laws' means and include all Acts promulgated in India and the Rules, Regulations, Guidelines etc. made under the provisions of such Acts, which are applicable to the functioning of Companies / Corporations / Bodies Corporate with special emphasis on the provisions of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 (“Listing Regulations”), the Companies Act 2013, Securities Contract (Regulation) Act, 1956, Securities and Exchange Board of India Act, 1992 and Rules, Regulations, Guidelines etc. framed under various provisions of these Acts.

'Articles' means Articles of Association of the Company.

'Code' means this Code of Conduct.

'Director' means a person appointed as the Director of the Company under the provisions of Companies Act, 2013 and includes a Whole-time Director and a Managing Director.'

“Relative” means relative as defined under sub-section (77) of section 2 of the Companies Act, 2013 and rules prescribed there under.

“Senior Management” shall mean senior management as defined under Listing Regulation read with the Companies Act, 2013

‘Third Parties’ shall mean Suppliers, Vendors, consultants, contractors, sub- contractors, dealers, retailers and Customers of UNO MINDA Group.

All references to male gender in this code shall be construed to also mean references to the female gender.

II. Corporate Philosophy:

To strive to achieve the corporate objectives within the framework of the national interest, macro and micro economic policies devised by the Government of India and to conduct the business affairs of the Company in an ethical and transparent manner, to strive for the maximization of the shareholders` wealth and in doing so contribute positively to the economic development of India and achievement of the overall objectives of the Company.

III. The Corporate Code:

This code of conduct is the pronouncement of the value-based system of management which is inculcated and deeply rooted in all persons associated with functioning of UNO MINDA Group Companies.

This code reiterates that all persons to whom this code is applicable are required to conduct the affairs of the Company in such manner as will uphold the values and commitments by which UNO MINDA Group including Uno Minda Limited (Formerly known as Minda Industries Ltd.) is known in the Corporate World.

The Independent Directors of the Company are subject to certain additional duties and standards of conduct under the Companies Act, 2013 read with Listing Regulations which are set out in **Annexure-1** to this code.

IV. Personal Conduct:

Every person to whom this code is applicable, shall conduct himself/herself with Dignity, Honesty and Integrity. His behavior shall confirm to highest moral and ethical standards. It shall be a part of responsibilities of such person to ensure that the Company does not stand to lose on any count, including finance, reputation or goodwill, due to unwholesome behavior on his part. He shall, at all times, act in a courteous and respectful manner.

V. Conflict of Interest

Employees must avoid any conflicts of interest between themselves and the Company. Any situation that involves, or may reasonably be expected to involve, a conflict of interest with the Company, should be disclosed promptly to the Managing Director and in case of conflict of interest by Directors, Independent Directors and Senior Management should be disclosed to the Board.

A “Conflict of interest” can occur when:

- Personal interest of an Employee is adverse to – or may appear to be adverse to the interests of the Company as a whole or if not adverse, the magnitude of own interest is grossly at variance with that of the Company.
- An Employee or a member of his or her immediate family receives improper personal benefits as a result of his or her position or as his or her relative’s position.

Some of the more common conflicts, which employees should avoid, are listed below: -

a) Relationship of Company with third parties

Employee must not receive a personal benefit from a person or firm, which is seeking to do business or to retain business with the Company. Employee shall excuse himself/herself from any decision involving another firm or company with which he/she is affiliated.

Employee shall not engage in any activity that interferes with his/her performance or responsibilities to the Company. Employee shall avoid conducting Company business with a relative or with a business in which a relative is associated in any significant role.

Employee shall not divert to his/her own advantage any business opportunity that the Company is in pursuit.

b) Compensation from non-Company sources

Employee shall not accept compensation (in any form) for services performed for the Company from any source other than the Company and will not accept any offer, payment or anything of value from customers, vendors, service providers, consultants, etc. Any exception, to address a case where such compensation is not to be perceived to influence business decision, will be made only by the Managing Director.

c) Gifts

Employee shall not offer, give or receive gifts from/to persons or entities that deal with the Company in those cases where any such gift is being made in order to influence the actions or where acceptance of the gifts could create the appearance of a conflict of interest. In any case, where gifts exceeding above Rs.5000/- in value is offered, given or received, the details thereof should be provided to the Compliance Officer, who in turn will make a suitable report to the Managing Director.

d) Kickbacks and Secret Commissions

Regarding the Organization's business activities, employees may not receive payment or compensation of any kind, except as authorized under the Organization's business and payroll policies. In particular, the Organization strictly prohibits the acceptance of kickbacks and secret commissions from suppliers or others. Any breach of this rule will result in immediate termination and prosecution to the fullest extent of the law.

VI. Corporate Opportunities

Employees are prohibited from:

- a) Taking for themselves or their company's opportunities that are discovered through the use of Company property, Company information or their position.
- b) Competing with the Company for business opportunities.
- c) Accepting simultaneous employment/directorship with the suppliers, customers or competitors of the Company or taking part in any activity that enhances or supports a competitor or has the potential to so enhance or support.
- d) Investing in or otherwise taking stake in other entities, to which the Company sells products, or from which it buys materials, or from which it obtains services, or to which it provides service, or engages for sub-contracting, except with the prior approval of the Managing Director. This would not, however, apply to buying/selling shares of companies listed on recognized stock exchange(s).

VII. Dual Employment

- a. The Employee shall not directly or indirectly engage in any business or serve in any capacity in any manner whatsoever, whether full time or part time, other than that of the Company and shall devote his/her entire time and energy exclusively to the business of the Company. In case of deviation, permission should be taken from CHRO through the application.
- b. The Employee shall not hold any Goods and Services Tax (GST) registration or any other similar registration or license in his/ her name or in the name of a partnership firm, LLP, company, in which he/ she is a partner or director, as the case may be, which allows him/ her to carry out any business or render services on the date of joining of the Company nor he/ she shall obtain, hold or maintain such registration/ license during the course of his/ her employment with the Company. In the event, it is discovered that he/ she have/ had any such registration/ license at any point of time after joining of the Company, it shall be treated as a misconduct and appropriate disciplinary action will be taken against him/ her in accordance with the Company's code of conduct, service rules and consequence management policies, as may be applicable. Any exception, to allow having GST registration by employee or family members on case-to-case basis will be made only by the approval of the Chief Human Resource Officer.

VIII. Bribery And Corruption

Director and Employee shall not resort to bribery or corruption in conducting the Company's business.

Director and Employee shall not offer or provide either directly or indirectly any undue pecuniary or other advantages for the purpose of obtaining, retaining, directing or securing any business advantage for the Company.

IX. Insider Trading

Directors and Designated Persons of the Company shall comply with Insider Trading Regulations as laid down by SEBI and the Code of Conduct of the Company formulated to Regulate, Monitor and Report Trading by Designated Person and their Immediate Relatives.

X. Use and Protection of Assets and Information

Employees entrusted with property belonging to the Company are responsible for the careful use, protection, expenditure and administration of such assets. They must pay particular attention to Information Technology aspects such as data protection and data security as well as intellectual property aspects.

XI. Non-Disclosure of Company Information & Trade Secrets

Employees should not disclose trade secrets and information relating to product specifications, volume, designs, customers, customers' business, New Models & designs of upcoming models, irrespective of whether Non-Disclosure Agreement has been signed or not with that customer.

Employees should also not disclose information about movement of senior officials within or outside the group companies and exercise a disciplined approach to information interchange on a "Need to Know" basis within the organization. One should seek only that much information which is required for his scope of work. Similarly while providing information one should provide only the relevant information and not superfluous information.

Employees should avoid using personal e-mail ids for official mails and official e-mail ids for personal mails.

Employees should not disclose any information to press or other media. In case any query is received from press or any outside agency, the employee should politely request them to contact Company Secretary at csmil@unominda.com

XII. Compliance With Governmental Laws, Rules and Regulations

Employees must comply with all applicable Governmental laws, rules and regulations. Employees must acquire appropriate knowledge of the legal requirements relating to their duties sufficient to enable them to recognize potential dangers, and to know when to seek advice from the finance department. Violations of applicable Governmental laws, rules and regulations may subject Employee to individual criminal or civil liability, as well as to disciplinary action by the Company. Such individual violations may also subject the Company to civil or criminal liability or the loss of business.

XIII. Organization Records and Communications:

Accurate and reliable records of many kinds are necessary to meet the Organization's legal and financial obligations and to manage the affairs of the Organization. The Organization's books and records must reflect in an accurate and timely manner all business transactions. The employees responsible for accounting and recordkeeping must fully disclose and record all assets, liabilities, or both, and must exercise diligence in enforcing these requirements.

Employees must not make or engage in any false record or communication of any kind, whether internal or external, including but not limited to:

- False expense, attendance, production, financial, or similar reports and statements.
- False advertising, deceptive marketing practices, or other misleading representations

XIV. Outside Activities, Employment and Directorships:

All employees share a serious responsibility for the Organization's good public relations, especially at the community level. Their readiness to help with religious, charitable, educational, and civic activities brings credit to the Organization and is encouraged. Employees must, however, avoid acquiring any business interest or participating in any other activity outside the Organization that would, or would appear to:

- Create an excessive demand upon their time and attention, thus depriving the Organization of their best efforts on the job.
- Create a conflict of interest - an obligation, interest, or distraction - that may interfere with the independent exercise of judgment in the Organization's best interest.

XV. Equal Opportunities Employer

UNO MINDA Group shall provide equal opportunities to all its employees and all qualified applicants for employment without regard to their race, caste, religion, colour, ancestry, marital status, gender, sexual orientation, age, nationality, ethnic origin or disability.

Human resource policies shall comply with all local labor laws, while encouraging the adoption of global best practices. Employees of an UNO Minda Group Company shall be treated with dignity. Our companies shall maintain a work environment free of all forms of harassment, whether physical, verbal or psychological.

XVI. Anti-Harassment Policies

Employees shall adhere to and facilitate effective functioning of the Company's mechanism for redressal of complaints of harassment of any nature as per laid down policies and principles.

XVII. Fraud

Fraud — or the act or intent to cheat, trick, steal, deceive, or lie — is both dishonest and, in most cases, criminal. Intentional acts of fraud are subject to strict disciplinary action, including dismissal and possible civil and/or criminal action against the concerned Employee.

Some examples of Fraud include:

- Submitting false expense reports;
- Forging or altering checks;
- Misappropriating assets or misusing Company's property;
- Unauthorized handling or reporting of transactions;
- Inflating sales numbers by shipping inventory known to be defective or non-conforming;
- Making any entry on Company records or financial statements that is not accurate and in accordance with proper accounting standards

XVIII. Health, Safety and Environment

All Employees shall comply with the company health and safety norms as communicated to them from time to time. Employees shall bring to the management's attention any workplace safety or health hazard.

XIX. Additional responsibilities of Directors:

Besides the duties and responsibilities cast upon Directors of the Company by applicable laws, Articles of Association of the Company and provisions of this code, mentioned hereinbefore, a Director of the Company is also expected to:

- a) Make reasonable efforts to attend Board Meetings, Meetings of Committees of the Board and General Meetings of shareholders, regularly;
Dedicate sufficient time, attention and energy to the deliberations of the Board including making preparations for Board / Committee Meetings, reviewing the data in connection with the Board / Committee meetings sent to him and making reasonable enquiries;
- b) Avoid a pre-conceived stand on any issue and take part in the discussions / deliberations of the Board with an open mind and share the information at his disposal with his fellow Directors;
- c) Inform the Board well in advance in case he is not in a position to attend a Board / Committee Meeting/General Meeting.

XX. Nature of the Code:

This code of conduct is meant to be a dynamic document from which concerned persons draw guidance and inspiration for proper and wholesome conduct in the discharge of their duties and responsibilities as aligned with the values and commitments of the Company. It is not a historical parchment or a static one-time document. It is subject to review and improvement at all times by the Board of Directors of the Company.

The Code is not meant to supplant or override the applicable laws and the existing contract / agreements / arrangements to which the persons, to whom this code applies, are subject to. In fact it is meant to supplement such laws, contracts, agreements etc.

XXI. Waivers:

The application of any specific provision(s) of this Code may be waived by the Managing Director of the Company for any employee of the Company.

XXII. Construction, Interpretation etc. of provisions of the Code:

Any question or doubt as to the meaning or interpretation of any provision of this code shall be referred to the Managing Director of the Company. An outside legal help may also be solicited for this purpose.

The interpretation or construction of any provision upon any question or doubt, imparted by the Managing Director of the Company shall be final and binding on all the concerned persons.

XXIII. Implementation of provisions of the Code

Every person other than the Directors, to whom this code is applicable, is required to submit an Acceptance Letter as per Annexure-2, to the Human Resource Department of the Company within one month of the date of his/her joining.

Every Director, is required to submit an Acceptance Letter in Annexure-2 to the Board of Directors of the Company at the time of his/her appointment to the Board of the Company.

On a continual basis, every person other than Directors of the Company, to whom this code is applicable, shall submit to the Human Resource Department, a declaration to this code in Annexure-3 on or before 30th April of every financial year declaring the compliance with the provisions of this code in the financial year ending on 31st March of that year. Such financial year shall be the 'Reporting Period'.

On a continual basis every Director, is required to submit an Acceptance Letter in Annexure-3 to the Board of Directors of the Company on or before 30th April of every financial year declaring the compliance with the provisions of this code in the financial year ending on 31st March of that year. Such financial year shall be the 'Reporting Period'.

The declarations, letters and other correspondence addressed to the Board of Directors of the Company, under the provisions of this code shall be sent to the Company Secretary, who shall keep records in this respect.

[This policy is last amended with the approval of the Board of Directors on May 16, 2026 and supersedes the previous policy]

CODE OF CONDUCT FOR INDEPENDENT DIRECTORS

The Code is a guide to professional conduct for independent directors of Uno Minda Limited (Formerly known as Minda Industries Ltd.) (UML). UML believes that adherence to these standards by independent directors and fulfillment of their responsibilities in a professional and faithful manner will promote confidence of the investment community, particularly minority shareholders, regulators and companies in the institution of independent directors.

I. Guidelines of professional conduct:

An independent director shall:

- 1) uphold ethical standards of integrity and probity;
- 2) act objectively and constructively while exercising his duties;
- 3) exercise his responsibilities in a bona fide manner in the interest of the company;
- 4) devote sufficient time and attention to his professional obligations for informed and balanced decision making;
- 5) not allow any extraneous considerations that will vitiate his exercise of objective independent judgment in the paramount interest of the company as a whole, while concurring in or dissenting from the collective judgment of the Board in its decision making;
- 6) not abuse his position to the detriment of the company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person;
- 7) refrain from any action that would lead to loss of his independence;
- 8) where circumstances arise which make an independent director lose his independence, the independent director must immediately inform the Board accordingly;
- 9) assist the company in implementing the best corporate governance practices.

II. Roles and Functions:

The Independent directors shall:

- 1) help in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct;
- 2) bring an objective view in the evaluation of the performance of board and management;
- 3) scrutinize the performance of management in meeting agreed goals and objectives and monitor the reporting of performance;
- 4) satisfy themselves on the integrity of financial information and that financial controls and the systems of risk management are robust and defensible;
- 5) safeguard the interests of all stakeholders, particularly the minority shareholders; balance the conflicting interest of the stakeholders; determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management and have a prime role in appointing and where necessary recommend removal of executive directors, key managerial personnel and senior management;
- 6) moderate and arbitrate in the interest of the company as a whole, in situations of conflict between management and shareholder's interest.

III. Duties:

The independent directors shall:

- 1) undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the company;
- 2) seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the company;
- 3) strive to attend all meetings of the Board of Directors and of the Board committees of which he is a member;
- 4) participate constructively and actively in the committees of the Board in which they are chairpersons or members;
- 5) strive to attend the general meetings of the company;
- 6) where they have concerns about the running of the company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that their concerns are recorded in the minutes of the Board meeting;
- 7) keep themselves well informed about the company and the external environment in which it operates;
- 8) not to unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;
- 9) pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure themselves that the same are in the interest of the company;
- 10) ascertain and ensure that the company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on account of such use;
- 11) report concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy;
- 12) acting within his authority, assist in protecting the legitimate interests of the company, shareholders and its employees;
- 13) not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.

FORM OF ACKNOWLEDGEMENT OF RECEIPT OF CODE OF CONDUCT

I have received and read the company's Code of Conduct. I understand the standards and policies contained in the company code of conduct and understand that there may be additional policies or law specified to my job and / or the location of my posting. I further agree to comply with the company Code of Conduct.

If I have questions concerning the meaning or application of the company Code of Conduct, Ethics, any policies or the legal and regulatory requirements applicable to my job, know I can consult my manager, the Human Resource Department or the legal department, knowing that my questions or reports to these sources will be maintained in confidence.

(Employee Name)

(Employee No.)

(Signature)

(Date)

Affirmation on Compliance of Code of Conduct

I have received and read the company's Code of Conduct. I understand the standards and policies contained in the company code of conduct and understand that there may be additional policies or law specified to my job and / or the location of my posting. I hereby confirm that I have adhered to and complied with the Code of Conduct of the Company during the financial year _____.

Name _____

Designation _____

Employee Code, if any _____