MINDA INDUSTRIES LIMITED

22nd Annual Report 2013-14

Building a Global Presence

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Caution regarding forward-looking statements

In this annual report we have disclosed forward-looking information to enable investors to comprehend our prospects and take informed investments decisions. This report contains forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such an 'anticipate', 'estimate', 'expect', 'project', 'intend', 'plan', believe' and words of similar substance in connection with any discussions of future performance. We cannot guarantee that these forward-looking statements will be realized, although we believe we have been prudent in assumptions. The achievement of results is subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. We undertake no obligation to publicly update any forward-looking statements, where as a result of new information, future events or otherwise.

THE UNO MINDA MNEMONIC DECIPHERED

The three arrow mnemonic is an integral and inseparable part of UNO MINDA LOGO which had been modernized and contemporized since we introduced our New Corporate Identity two years back.

In the current form the three arrow signifies: A forward looking approach, change and evolution and the global thrust of the Group (the arrows are actually drawn around a sphere, to signify straddling the globe) with passion and energy (Red).

The Logo in its entirety reflects a combination of Stability with Growth, of Tradition with Forward Thinking, of Continuity with Passion and Energy, and of course the global orientation of the UNO MINDA, N K Minda Group

Mission, Vision & Values

UNO Minda, N K Minda Group is one of the leading manufacturers of Automotive Components. The Company has diversified product portfolio comprising of Switches, Horns, Lightings, Batteries, CNG/LPG Kits, Fuel Tank Caps, Renewal Energy and Efficient Devices among others.

Mission

To continually enhance stakeholders' value through Global Competitiveness while contributing to Society

Vision

- Group to be Global Benchmark in QPCDSM and pioneer in Technology
- Group Turnover-10K Crores by 2017-18 ensuring Group Financial Norms
- International business to be 25% of Turnover

Values

- Customer is Supreme
- Live Quality
- Encourage Creativity & Innovation to Drive 3P (People, Processes & Products)
- Respect for Individual
- Respect for Workplace Ethics

Innovation

At UNO Minda, N K Minda ,the products are designed & engineered to deliver the values to our customers by providing solutions which are both innovative and beneficial.

Innovation & Technology are two key pillars of our philosophy and we continue to invest in R&D, Engineering Capabilities and making Stringent Processes & Technologies in order to optimize cost and enhance product performance.

We are committed to offer innovative and value added solutions to our customers. The strong and loyal customers' base that we have created is the result of our consistent focus on understanding the needs and requirements of the customers and developing innovative products to delight them. Towards this end, processes have been introduced to encourage, motivate, inspire and reward innovation in the company.

Our R&D units situated at Manesar, Sonepat and Pune are recognized by Government of India, Ministry of Science and Technologies.

We have partnerships & affiliations with Global Technology Leader. This strategic alignment ensures a strong and well defined product portfolio and assists us in offering the best quality product to our customers. In our bid to become a global player in automotive horns, we took the inorganic route of expansion by acquiring a Spain based company named Clarton Horn S.A.U. The latter being a leading manufacturer of Electronic Horn in Europe.

"We are committed to offer innovative and value added solution to our customers."

Productivity

In the automobile component manufacturing business, where quality of product is of utmost importance, the ability to provide products at competitive cost requires efficient and productive operations.

At UNO Minda, N K Minda Group, we are keenly focused on making continuous improvements to our processes and procedures by striving to eliminate organizational redundancy and improve efficiency in every function, location and activity.

Minda production system (has driven manufacturing excellence throughout the group, since its inception, allowing UNO MINDA to move beyond traditional manufacturing paradigms and apply world class manufacturing practices to its processes. Aligning with the same system we have undertaken integration of various activities at different levels, which helped us in rationalising fixed costs.

Further, we have extensively implemented various improvement activities such as poka yoke to prevent defects, continuous improvements through kaizens, more focus on lean manufacturing to ensure Just In Time supply.

"We focus on making continuous improvements to our processes and procedures by striving to eliminate organizational redundancy and improve efficiency in every function."

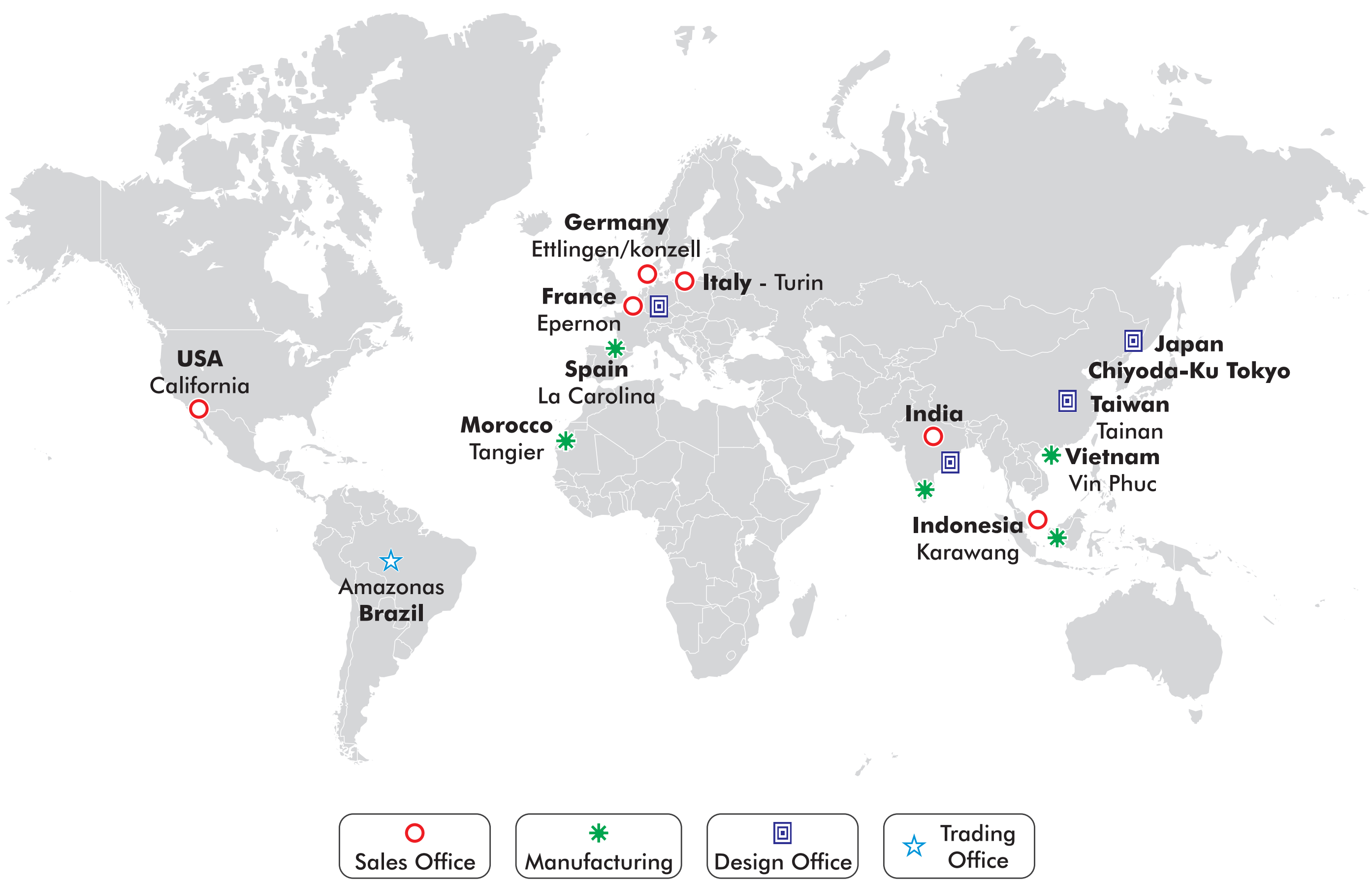
MINDA INDUSTRIES LIMITED

About us

Minda Industries Limited (MIL) is a flagship Company of UNO Minda, N K Minda Group incorporated in 1992 and is among the leading manufacturer of automotive components in India. MIL is an integrated automotive manufacturing group having its four subsidiaries, two jointly controlled entities and two associates.

Presence

UNO Minda, N K Minda Group has manufacturing facilities/Sales Offices/Design Offices across the World catering to both Indian and International Customer Base.



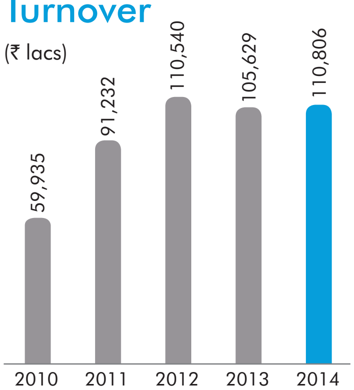
COMPANY STRUCTURE

Company	Product Line
Minda Industries Limited	2 /3 Wheeler & Off-Road Switches, Handle Bar Assembly, Electronics, Automotive Lighting, Batteries, Automotive Horns, CNG/LPG Kits, Fuel Caps, Renewable & Energy Efficient Devices & Solar Panels
Subsidiaries	
Minda Auto Components Limited	Auto Components
Minda Distribution and Services Limited	Trading of Auto Components and Allied Products
Minda Kyoraku Limited	AC Ducts, Air Ducts, Duct Defroster, Spoiler
Global Mazinkert S. L.	SPV for Clarton Horn, Spain - Manufacturing Horns.
Joint Ventures	
Minda Emer Technologies Limited	Alternate Fuel Kits - CNG/LPG, Alternate Fuel Components
M J Casting Limited	Die Casting
Associates	
Mindarika Private Limited	4 Wheeler Switches, HVAC, Mirrors, Wheel Covers
Minda NexGenTech Limited	LED Street Light, Solar Light, Solar Lantern, Solar Power Plant, Bio Mass Power Plant, Solar Pump

FINANCIAL HIGHLIGHTS

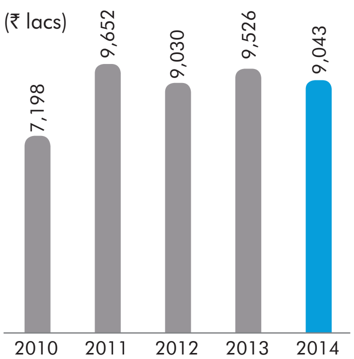
Turnover

(₹ lacs)



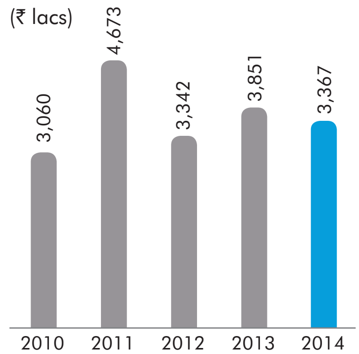
EBIDTA

(₹ lacs)



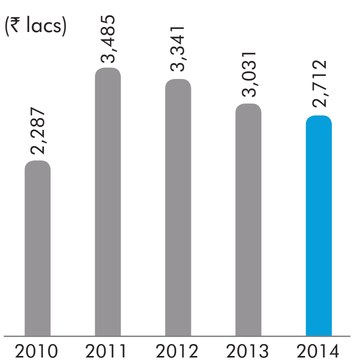
Profit Before Tax

(₹ lacs)



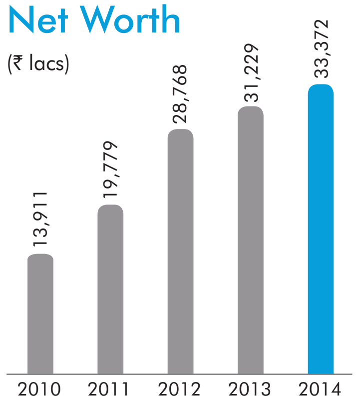
Net Profit

(₹ lacs)



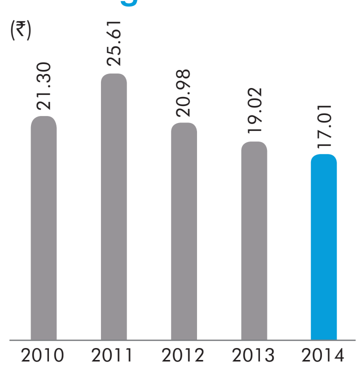
Net Worth

(₹ lacs)



Earnings Per Share

(₹)



TRACK RECORD

(₹ in lacs)

Statement of Profit and Loss	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08
Sales Turnover	110,806	105,629	110,540	91,232	59,935	44,570	39,610
EBIDTA	9,043	9,526	9,030	9,652	7,198	5,888	4,840
Interest	1,503	1,583	1,840	1,615	1,442	1,647	1,151
Profit Before Taxation	3,367	3,851	3,342	4,673	3,060	2,098	1,977
Profit After Taxation	2,712	3,031	3,341	3,485	2,287	1,517	1,572
Earning Per Share (in ₹)	17	19	21	26	21	14	15
Dividend Per Share (in ₹)	3	3	3	3	3	2.5	2.5
Balance sheet	**As at 31 March 2014**	**As at 31 March 2013**	**As at 31 March 2012**	**As at 31 March 2011**	**As at 31 March 2010**	**As at 31 March 2009**	**As at 31 March 2008**
Fixed Assets	27,356	26,170	23,181	25,612	23,207	17,515	16,001
Investments	9,350	7,553	6,710	1,911	819	793	775
Share Capital	1,937	1,937	1,937	5,654	5,714	1,351	1,351
Reserves & Surplus	31,435	29,292	26,831	14,125	8,198	6,353	5,158
Loans Funds	13,246	12,628	14,118	15,020	14,469	16,340	13,600
Key ratios							
EBIDTA (%)	8	9	8	11	12	13	12
Net Profit (%)	2	3	3	4	4	3	4
Fixed Assets Turnover (times)	4	4	5	4	3	3	2

Message from Chairman and Managing Director

Dear Shareholders,

The automobile industry in India is going through one of the most challenging faces ever. The industry has been traumatized by Volatility, Uncertainty, Complexity and Ambiguity on the domestic as well as on the international front.

While the first six months of the last fiscal were filled with hope, the latter half of the year has been engulfed with gloom and despair. High interest rates coupled with inflation, weakening of the rupee, volatility in the cost of raw materials and prices of crude oil, uncertainty in fuel policy and shaky customer confidence have made the last year one of the worst ever in our industry.

The revenue of Minda Industries from operations for the Financial Year under review was Rs. 110,806 Lacs as against Rs. 105,629 Lacs for the previous year. The bottom line declined slightly due to new plant set up at Hosur. Profit after tax was Rs. 2,712 Lacs as against Rs. 3,031 Lacs for the previous year.

The continued growth of exports is an indicator of the growing demand for our products across the world.

Our company has followed the strategy to consolidate its largest business-switches and its variants and moving up the value chain by filing for more patents apart from design registrations. It has also made efforts to improve its product portfolio in the Acoustic Division having acquired Clarton Horn, Spain. For Lighting segment, Fuel cap, LED and Autogas, it has been making continuous efforts to increase its market share.

Except two wheeler segment, the Indian Automobile Industry's performance has witnessed negative growth due to continued economic slowdown, weak consumer sentiments, rising fuel prices and high interest rates. The overall domestic sales during FY 2013-14 grew marginally by 3.53% because of growth of 7.31% in Scooters and motorcycles sales, while commercial vehicle are the most affected, which de-grew by (-) 20.23%, passenger vehicle and three wheelers also de-grew by (-) 6.05% and (-) 10.90% respectively.

The new Government at the Centre with clear mandate has rejuvenated hope for resolution of policy bottlenecks and accelerating growth. Society of Indian Automobile Manufacturers (SIAM) has also expressed its hope of slight recovery in the current fiscal year in line with the expectation of an overall economic recovery.

We look forward towards the next financial year with an optimistic outlook, and remain flexible to improve our operational systems and corporate governance. Going forward, growth will be driven mainly by healthy economic growth, changing consumer preferences, rising aspirations, increased spending on infrastructure development, thrust on rural economy and new product launches, among others.

In spite of weak market conditions and tough challenges the team UNO Minda has responded well to the tough market scenario by using strong business ethics, excelling in business and working continuously towards sustaining growth even amidst all difficulties the industry is bestowing on it.

I would like to thank all our stakeholders, including our Customers, Vendors, Lenders, Bankers, Joint Venture Partners and Shareholders, for the confidence shown by them in our company.

With Warm Regards

Nirmal K.Minda

Chairman and Managing Director

BEYOND BUSINESS

UNO MINDA,N K Minda Group, is committed to supporting various social causes. Our founder Chairman, Late Sh. S.L. Minda was actively involved in running a number of charitable and social organisations with a vision of "Social Change for Nation Building".

Samarth-Jyoti – A Welfare Program

Initiated by UNO MINDA, N K Minda Group, in 2012, Samarth-Jyoti is a CSR welfare program spearheaded by Shadi Lal Minda Charitable Trust (SLMCT). This trust is under the able guidance of Shri Nirmal K Minda and Mrs. Suman Minda. SLMCT is a social, humanitarian and welfare organization. This initiative is a direct result of their zeal to enhance skills and empowerment of the youth through its activities and programs.

This charitable trust is providing educational and vocational training facility through its project Samarth-Jyoti in various fields including computer training, cutting & tailoring, beauty culture and remedial classes having its centres at Manesar, Pant Nagar, Pune and planning to have additional centres at Nawada and Bawal.

It strives to develop the competency of underprivileged through participation, advocacy and empowerment; leading towards sustainable development and protection of the democratic values.

Moga Devi Minda Charitable Trust (MDMCT)

This trust has been registered under the Societies Act. MDMCT is carrying out Social activities through namely Minda Bal Gram at Alipur Delhi, Moga Devi Minda Memorial School at Hissar and S L Minda Seva Kendra at Hissar.

Minda Bal Gram - A Children Home

Minda Bal Gram is a Children Home that supports disadvantaged children. Children between the age of 6 to 18, are provided with shelter, food, education and medical facilities. Minda Bal Gram provides a home to these children and makes sure that they are offered opportunities to grow and be independent. The endeavors are aimed at making every child a responsible citizen, who is able to contribute to the nation. There are separate living spaces provide for girls and boys. The children home is situated at Alipur, Delhi.

S. L. Minda Seva Kendra (SLMSK)

The Seva Kendra is aimed at the youth and especially those coming from the villages. Certified Vocational Training is provided in trades like Indian Embroidery, Beauty Culture, Cutting and Tailoring and Computer Courses including Basic, DTP, Computer Applications and Hardware & Maintenance. The project aims at enabling youth of villages with skills and capacities which will help them upgrade their knowledge base and create opportunities for employment or self-employment. Till date, many youngsters, as part of our initiatives, have found means to earn their own livelihood and also support their family.

Moga Devi Minda Memorial School (MDMMS)

MDMMS provides quality education to children coming from rural background. Affiliated with CBSE it has classes upto 12th and provide excellent facilities like library, state-of-the-art laboratories of Physics, Chemistry, Biology, Mathematics & Environment Science and sprawling play grounds. The school is well equipped with an Art and Craft Room, Music Room and a Medical infirmary.

S.L. Minda Memorial Sports Academy (SLMMSA)

This academy was established in 2011 at Bagla, Hissar its aim is to promote sports activity in rural area .

The sports persons of this academy have already made a mark at district, national and international level.

Corporate Social Responsibility Committee

The Corporate Social Responsibility (CSR) Committee has been constituted by the Board on 24 May, 2014 considering the requirement of Companies Act, 2013. The committee's responsibility is to assist the Board in discharging its Social Responsibility by way of formulating and monitoring the implementation of the frame work of CSR Policy.

CORPORATE INFORMATION

BOARD OF DIRECTORS

Mr. Nirmal K. Minda
Chairman and Managing Director

Mr. Anand Kumar Minda
Director

Mr. S. K. Arya
Director

Mr. Alok Dutta
Director

Mr. Rakesh Sony
Director

Mr. Satish Sekhri
Director

AUDITORS

B S R & Co. LLP
Chartered Accountants

INTERNAL AUDITORS

Protiviti Consulting

LISTED AT

Bombay Stock Exchange

National Stock Exchange

Delhi Stock Exchange

DEPOSITORIES

National Securities Depositories Ltd.

Central Depository Services (India) Ltd.

COMPANY SECRETARY

H. C. Dhamija

REGISTERED OFFICE

B-64/1, Wazirpur Industrial Area,
Delhi – 110052

CORPORATE OFFICE

Village Nawada Fatehpur, P.O.
Sikanderpur Badda, Distt.
Gurgaon (Haryana)

BANKERS

Canara Bank

State Bank of India

Citibank

Axis Bank

HDFC Bank

Standard Chartered Bank

Kotak Mahindra Bank

WORKS

34-35 Km, G.T. Karnal Road,
Village Rasoi, Distt. Sonepat, Haryana

Village Naharpur Kasan, P.O.
Nakhrola, Distt. Gurgaon, Haryana

Village Nawada Fatehpur, P.O.
Sikanderpur Badda, Distt. Gurgaon,
Haryana

B-6, Chakan Industrial Area,
Village-Mahalunge, Taluka-khed,
Distt. Pune, Maharashtra

B-1/5, Chakan Industrial Area,
Village-Mahalunge, Taluka-khed,
Distt. Pune, Maharashtra

A-13, MIDC Waluj, Aurangabad,
Maharashtra

Plot No. 5, Sector-10, IIE,
Pant Nagar, Udham Singh Nagar,
Uttaranchal

Survey No. 209, Upparpally Village,
Mathagndapalli Post, Thally Road
Hosur, Tamil Nadu

37, Rajasthan Udyog Nagar, Delhi

DIRECTORS' REPORT

Dear Members,

Your Directors are pleased to present the 22nd Annual Report and the Company's Audited Accounts for the financial year ended on 31 March 2014.

FINANCIAL RESULTS

The Company's financial performance, for the year ended 31 March 2014 is summarized below:

(₹ In Lacs)

PARTICULARS	For the Year 2013-14	For the Year 2012-13
Sales/Income from operations	1,10,806	105,629
Other Income	1,271	1,094
Profit Before Tax	3,367	3,851
Provision for Taxation	606	1,089
Minimum Alternate Tax	49	63
Deferred Tax Liability/(Asset)	-	(332)
Profit after Tax	2,712	3,031
Brought Forward Profit from Previous Year	18,800	16,664
Profits Available for appropriation	21,512	19,695
APPROPRIATION:		
- General Reserve	300	325
- Proposed Dividend on 3% Cumulative Redeemable Preference Shares	10.50	10.50
- Proposed Dividend on Equity Shares	476	476
- Corporate Tax on Dividend	83	83
- Balance of Profit carried forward	20643	18,800

FINANCIAL HIGHLIGHTS

The highlights of the Company's performance are as under:

The revenue from operations for the Financial Year under review were ₹110,806 Lacs as against ₹105,629 Lacs for the previous year and Profit after tax were ₹2,712 Lacs as against ₹3,031 Lacs for the previous year.

DIVIDEND

Your Directors are pleased to recommend the following for approval of the Members-

1) Dividend of 30% i.e. amount of ₹3 per Equity Share (Previous Year Rs.3 per Equity Share) on the face value of Rs. 10 each on 15,865,356 Equity Shares (Previous Year 15,865,356 Equity Shares), amounting to ₹476 Lacs (Previous Year amount was of ₹476 Lacs).

2) Dividend of 3% i.e. ₹0.30 per 3% Cumulative Redeemable Preference Shares of ₹10 each on 35, 00,000 3% Cumulative Redeemable Preference Shares, amounting to ₹10.50 lacs (previous year ₹10.50 lacs).

TRANSFER TO RESERVE

The Company proposes to transfer amount of ₹300 Lacs to the General Reserve out of amount available for appropriation and an amount of ₹20,643 Lacs to be retained in the Statement of Profit and Loss on Standalone basis.

STRATEGIC ACQUISITION

Your company has acquired 100% shares of Global Mazinkert, S.L., Spain (SPV) on 26 March 2013. Subsequently, the SPV has acquired 100% shareholding of Clarton Horn, Spain from PMAn Domestic AG, Germany on 15 April, 2013 for Euro 68.14 lacs (₹5,794.63 lacs).

Clarton Horn S.A., is a leading horn manufacturing company located in La Carolina (Jaen), Spain. It has production capacity of around 20 million horns per year. The Sales volume of last year (ending 31 December 2013) was 12.3 million and Sale value was around Euro 36 million. Clarton has also started production in its Morocco plant in 2013. Clarton Horn is second largest horn supplier worldwide.

It has 7 fully automated assembly lines The Milk run and Kanban systems have been implemented. It has facilities for prototyping and validation capability inhouse. The Major supplies are being made to global OEMs e.g. BMW, Volks Wagen, Audi, Daimler, Peugeot, Renault, Nissan, Seat, Opel etc. Clarton's edge in innovation and technical competence is very well recognized by customers and the Company is now in the process of expanding its global footprint and intends to establish factory in Mexico for addressing the North American market.

Clarton Horn has Sales offices in Germany, France, South Korea, USA and Brazil.

Clarton's acquisition makes Minda Industries a mojor force in horn manufacturing world wide. This also offered tremendous opportunities of leveraging synergies between two companies by way of Product, Process and Technology assistance, to enhance marketability in the Indian market as well as the use tools, components from India in the Spanish manufacturing unit to achieve cost improvements.

CONSOLIDATED FINANCIAL STATEMENTS

Consolidated Financial Statements in accordance with the Accounting Standard AS – 21 on Subsidiary Companies, AS - 23 on Accounting for Investments in Associates and AS – 27 on Financial Reporting of Interests in Joint Ventures have been prepared.

SUBSIDARIES

Your Company has 4 subsidiaries and 4 step down subsidiaries

In accordance with the General Circular issued by the Ministry of Corporate Affairs, Government of India, the Balance Sheet, Statement of Profit and Loss and other documents of the subsidiary companies, are not being attached with the Balance Sheet of the Company. However, the financial information of the subsidiary companies is disclosed in the Annual Report in compliance with the said circular. The Company will provide a copy of separate annual accounts in respect of each of its subsidiary to any shareholder of the Company who asks for it and the said annual accounts will also be kept open for inspection at the Registered Office of the Company and that of the respective subsidiary companies.

FIXED DEPOSITS

The Company has not accepted any fixed deposits under Section 58A of the Companies Act, 1956 during the year. All the fixed deposits have been repaid during the year.

LISTING

The equity shares of the Company are listed with BSE Limited, National Stock Exchange of India Limited and the Delhi Stock Exchange Limited. There are no arrears on account of payment of listing fees to the Stock Exchanges.

DIRECTORS

Pursuant to Section 149 of the Companies Act - 2013, the Board at its meeting held on 24 May, 2014 recommended the appointment of Mr. Alok Dutta and Mr. Satish Sekhri as Independent Director(s) of the Company, for a period of five years, not liable to retire by rotation, from the date of its 22nd Annual General Meeting ,subject to approval of the Members of the Company. These Directors have given the declarations to the Board that they meet the criteria of independence as provided under Section 149(6) of the said Act and under Clause 49 of the Listing Agreement .

The Board recommends the resolutions for your approval for the above appointments.

Mr. Anand Kumar Minda, Director, retires by rotation and being eligible, has offered himself for re-appointment.

The Board recommends the same for your approval.

During the year Mr. Subhash Lakhotia resigned from the Directorship of the Company with effect from 15 March, 2014. Your Company, wishes to place on record the contribution made by him during his tenure.

CORPORATE SOCIAL RESPONSIBILITY

The Corporate Social Responsibility (CSR) Committee was constituted by the Board on May 24, 2014, comprising Mr. Nirmal K. Minda as the Chairman, Mr. Anand Kumar Minda, Mr. Alok Dutta and Mr. Satish Sekhri, as members, considering requirements of the Companies Act, 2013.

The Committee's prime responsibility is to assist the Board in discharging its social responsibilities by way of formulating and monitoring the implementation of the framework of 'Corporate Social Responsibility Policy' of the Company.

AWARD AND RECOGNITION

During the year, the various divisions of your Company have won following awards and recognitions:-

1. Switch Division received Innovation Award from JCB, UK for the ongoing work on Steer Mode Switch and Media Panel.
2. Switch Division was awarded by HMSI for New Part Development during the year 2013-14.
3. Lighting Division was certified with appreciation by HMSI for achieving the Quality and Delivery Targets for the year 2013-14.
4. Lighting Division Tier – II Upgradation Shield from MSIL

AUDITOR AND AUDITORS' REPORT

M/s. B S R & Co. LLP, the Statutory Auditors of the Company, hold office until the ensuing Annual General Meeting (AGM). The said Auditors have provided the Certificate of their eligibility for re-appointment. As pursuant to the provisions of Section 139 of the Companies Act, 2013 and the Rules framed there under, it is proposed to appoint M/s. B S R & Co. LLP as Statutory Auditors of the Company to hold the office from the conclusion of this Annual General Meeting until the conclusion of the 24th Annual General Meeting, subject to ratification of their appointment at the subsequent AGMs.

The auditors in their report have mentioned that the amount deducted/ accrued in the books of accounts in respect of statutory dues have been generally regularly deposited during the year by the company with appropriate authorities ,though there has been a delay in a few cases in respect of Value Added Tax ,With Holding Tax and Service Tax. The management has taken the necessary steps in this regard to avoid such delays in the future.

Further, Auditors have stated that no undisputed amount payable in respect of Provident Fund, ESI, Income Tax, Sales Tax and other material statutory dues were in arrears as at 31 March, 2014, for a period of more than six months from the date they become payable except for CLU charges to Town & Country Planning. The management is of the opinion that as on date there is no confirmed liability & therefore, there is no need for making any provision / payment.

DIRECTORS' RESPONSIBILITY STATEMENT

With respect to Directors Responsibility Statement and Pursuant to the requirement under Section 217(2AA) of the Companies Act - 1956, it is hereby confirmed:

1) That in the preparation of the accounts for the financial year ended 31st March, 2014, the applicable Accounting Standards read with requirements set out under Schedule VI to the Companies Act, 1956. There are no material departures from prescribed accounting standards in the adoption of these standards.

2) That the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that were reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for the year under review.

3) That the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding assets of the Company and for preventing and detecting fraud and other irregularities.

4) That the Directors had prepared the Annual Accounts on a 'going concern' basis.

TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Information required under section 217(1) (e) of the Companies Act, 1956 (hereinafter referred to as "the Act") read with Rule 2 of the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988, relating to conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo is annexed to this report at Annexure-I and forms part of the Directors' report.

PARTICULARS OF EMPLOYEES

The information required under section 217(2A) of the Companies Act, 1956, read with Companies (Particulars of Employees) Rules, 1975, is provided in an Annexure forming part of this Report. The Reports and Accounts are being sent to the Shareholders excluding the aforesaid Annexure in terms of Section 219(1) (b) (iv) of the Act. Any Shareholder interested in obtaining a copy of the same may write to the Company Secretary.

CORPORATE GOVERNANCE

The Company is committed to maintain the highest standards of corporate governance and adhere to the corporate governance requirements set out by SEBI. The Report on Corporate Governance as stipulated under Clause 49 of the Listing Agreement forms part of the Annual Report is annexed at Annexure-II.

The requisite certificate from M/s Sanjay Grover & Associates, Company Secretaries confirming the compliance with the conditions of corporate governance as stipulated under clause 49, has been covered in the Report on Corporate Governance is annexed at Annexure-III.

MANAGEMENT ANALYSIS AND DISCUSSION REPORT

Management's Discussion and Analysis Report for the year under review, as stipulated under Clause 49 of the Listing Agreement with the Stock Exchanges in India, has been incorporated in a separate section forming part of the Annual Report is annexed at Annexure-IV.

HUMAN RESOURCE MANAGEMENT

The management firmly believes that employees motivation, development and engagement are key aspects of good human resource management. Several forum and communication channels are provided to our employees to share their views and give their feedback. Leadership development continues to be a key area of strategic focus for us.

ACKNOWLEDGEMENT

Your Directors place on record their appreciation for the support extended to the company by Government authorities, bankers, suppliers, customers, and other stakeholders whose continued support has been a source of strength to the Company. The directors also record their appreciation to the employees for their dedication and sense of commitment to the Organisation.

The Directors also take this opportunity to express its deep gratitude for the continued co-operation and support received from its valued shareholders.

For and on behalf of the Board of
MINDA INDUSTRIES LTD.

(Nirmal K. Minda)
Chairman and Managing Director

Place : Gurgaon
Date : 27 May, 2014

Annexure I

TO DIRECTORS' REPORT

Particulars required under the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988.

A. Conservation of Energy

We continue to strengthen our energy conservation efforts. At Manesar factories we have installed the Express Feeder from HSEB. We have also installed VFD in die casting, molding and pasting machines. The Plasma Coating in metalizing and maintaining the power factor 0.999 by controlling Automatic Power Factor Control panel (APFC).

We propose for additional investments to be implemented for reduction of consumption of energy through installation of servo pumps on molding machines, replacement of tube lights with LED lights, auto controller purposed to use for Street Light and continue to purchase electricity through trading - Bidding Open Access.

The adoption of energy conservation measures indicated above resulted in the saving of electricity consumption and also brought awareness among the employees.

Form -A is not applicable, as the Company does not fall under the list of industries specified in the schedule.

B. Technology Absorption

R & D is carried out in Integrated Dimmer with Pass Switch, Noise Suppressor Cap, LED Tail Lamps for Automobiles, Mobile Charger Socket, Non-Contact Sealed Type Boots Light Sensor, Intake Air Temperature Senor and Crankshaft Position Sensor.

The R & D efforts have benefited the company with various product innovations. One such innovation is the dipper with pass,designed with three wires using single moving contact, fully covered and with less number of parts. These innovations in products would benefit end user requirements with improved aesthetics, long operational life as compare to bulb and less power consumption.

Our future plans of action in R & D in various fields includes designing and development of light weighted Front Fog Lamps meeting new regulations F03, Fuel Injection System, Lighting Control System, various ranges of Speed Sensor, Power Socket, Tactile Switching Technology, Smart Switch System, Integrated Blinker with Hazard Switching System, Winker with Flasher and Engine Stop with Start.

Research and Development (R&D)

The R & D center(s) of the Company located at Nawada Fatehpur Manesar, Rasoi Sonepat and Pune are approved by Department of Scientific and Industrial Research (DSIR).

We carry out R & D activities on continuous basis. During the year we carried out R & D activities on intake air temperature sensor, sense engine temperature for two wheelers and four wheelers and temperature detection for motorcycles, Intelligent protected switch system controls various electrical loads of vehicle, easy integration of sensors with LIN Bus.

In order to increase the awareness in the latest technologies the company celebrated the Innovation Day.

In the year 2012-13 the Company had entered into Technical Assistance Agreement with AMS M/s. AMS Company Ltd. (Korean Corporation) for manufacturing of automotive lighting equipments and component parts for combination as head lamps, rear combination lamps and small exterior lamps. The technology is under evaluation and to be imported and implemented.

Expenditure on R&D

(₹ In Lacs)

	Year ended on 31 March 2014	Year ended on 31 March 2013
a) Capital	195.02	123.36
b) Recurring	3,125.72	2,974.85
c) Total	3,320.74	3,098.21
d) Total R&D expenditure as percentage of total turnover.	2.99%	2.93%

C. Activities in foreign currency-

Activities relating to exports, development of new export market for products and services and export plans.	:	Exports during the year 2013-14 was of ₹10,483.19 Lacs (Previous year was ₹8,994.37 Lacs), registering an increase of 16.5%.

Total Foreign Exchange used.

(₹ In Lacs)

	Current Year 31.03.2014	Previous Year 31.03.2013
1) CIF value of Imports		
- Raw Material	5,771.23	6,582.87
- Capital Goods	324.36	931.46
- Stores and Spares	94.64	306.28
- Others	-	121.45
2) Expenditure in Foreign currency.	1,322.01	686.93
Total Foreign Exchange earned.	11,499.95	9,235.74

For and on behalf of the Board of
MINDA INDUSTRIES LTD.

(Nirmal K. Minda)
Chairman and Managing Director

Place : Gurgaon
Date : 27 May, 2014

Annexure II

CORPORATE GOVERNANCE REPORT

1. OUR CORPORATE GOVERNANCE PHILOSOPHY

Minda Industries Limited is committed to achieve and maintain the highest standards of Corporate Governance. The Company believes in the concept of good Corporate Governance involving transparency, empowerment, accountability, equity and integrity with a view to enhance stakeholder's value in order to achieve its mission as stated below :-

"To continually enhance the stakeholders' value through global competitiveness while contributing to Society."

Our Corporate Governance framework ensures effective engagement with our stakeholders and which help us to evolve with changing time.

Security and Exchange Board of India (SEBI) has made norms for stricter disclosures and protection of investor's rights, including equitable treatment of minority and foreign shareholders.

Many of the amendment are effective from October 1, 2014. The amended rules require Companies, establish whistleblower mechanism, elaborate disclosure on pay packages and have at least one women Director on Board.

The amended norms are aligned with the provision of Companies Act, 2013 and are aimed to encourage Companies to adopt best practices on Corporate Governance. We believe that an active, well informed independent Board is necessary to ensure the highest standard of Corporate Governance. We firmly believe that the Boards independence is essential to bring objectivity and transparency in the management and in the dealings of the Company.

2. BOARD COMPOSITION AND PARTICULARS OF DIRECTORS

i) The composition of the Board, category and particulars of attendance is given below:

Name Of Director	Category of Directorship	Attendance Record		Number of outside Directorships (excluding private, foreign & Section 25 Companies	Other Committee Memberships/ Chairmanships*	
		Total 7 Nos. Board Meetings held during 2013-14	Last AGM dated 18/09/2013	Directorship	Member	Chairman
Mr. Nirmal K. Minda	Executive Managing Director	6	No	10	2	-
Mr. Anand Kumar Minda	Non- Executive Director	6	Yes	8	1	-
Mr. Subhash Lakhotia**	Non- Executive & Independent Director	-	Yes	1	-	-
Mr. S.K. Arya	Non- Executive Director	3	Yes	10	4	1
Mr. Alok Dutta	Non- Executive & Independent Director	6	Yes	-	2	2
Mr. Rakesh Sony	Non- Executive Director	7	No	2	2	-
Mr. Satish Sekhri	Non- Executive & Independent Director	6	No	4	4	-

Leave of absence was granted to the Director(s) for the Board Meeting(s), which they did not attend and sought the leave of absence from the meeting.

*Only public limited companies are included for reckoning the number of chairmanship/ membership and for Audit Committee(s) and the Stakeholders Relationship Committee(s) of Indian public limited companies whether listed or not have been considered pursuant to clause 49 including Minda Industries Ltd.

**Mr. Subhash Lakhotia has resigned from the directorship w.e.f. 15 March, 2014.

ii) Number of Board Meetings held and the dates on which held:

Number of Board meetings held	7 (Seven)
Dates on which held	4 April, 2013 • 24 May, 2013 • 10 July, 2013 • 13 August, 2013 14 November, 2013 • 20 December, 2013 • 13 February, 2014

iii) Terms of reference to the Board of Directors

Apart from placing the statutory required information before the Board Members, it is the policy of the company to regularly place the information / matter involving major decisions like Annual Budget, Technology Collaboration, Investments, Quarterly Results, Minutes of meeting of Subsidiary Companies, Audit Committee and other committee of the board and other material information. All the information relevant to the company as required under clause 49 of the listing agreement is also made available to the Board.

iv) Code of Conduct and ethics for directors and senior level management

The Board of directors has implemented a Code of Conduct applicable to all directors and senior level management of the company.

The copy of the Code has been put on the Company's website www.mindagroup.com

The Members of the Board and Senior Management personnel have affirmed the compliance with the Code applicable to them during the year ended 31 March, 2014. The Annual Report of the Company contains a Certificate by the Managing Director & CEO in terms of Clause 49 of the listing agreement. The declarations affirming compliance to the Code from Directors and Senior Management helps to maintain a high standard of ethical business conduct for the Company. In terms of Code of Conduct, Directors and Senior Management must act within the boundaries of the authority conferred upon them and with a duty to make and enact informed decisions and policies in the best interests of the Company and its members and stakeholders. Further Directors and Senior Management should ensure that they do not derive any undue personal benefit because of their position in the Company and/ or certain confidential information coming into their knowledge.

3. TERMS OF REFERENCE AND OTHER DETAILS OF BOARD COMMITTEES

a) Audit Committee

Qualified and Independent Audit Committee

The Company complies with Section 177 of the Companies Act, 2013 as well as requirements under the listing agreement pertaining to the Audit Committee. Its functioning is as under:

(i) The Audit Committee presently consists of the three Non-Executive Directors, out of which two are Independent Directors

(ii) All members of the Committee are financially literate and having the requisite financial management expertise.

(iii) The Chairman of the Audit Committee is an Independent Director.

(iv) The Chairman of the Audit Committee was present at the last Annual General Meeting held on 18 September, 2013.

Composition, Category and Attendance record during the year

Name of the member	Category	Attendance (No. of meetings held = 5)	Date of Audit Committee Meetings
Mr. Alok Dutta	Chairman	4	23 May, 2013 13 August, 2013 14 November, 2013 20 December 2013 13 February, 2014
Mr. Satish Sekhri	Member	5	
Mr. Rakesh Sony	Member	4	

Mr. H.C. Dhamija, Vice President- Group Legal, Secretarial, Indirect Taxes & Co. Secretary acts as a Secretary to the Committee.

Powers of the Audit Committee

- To investigate any activity within its terms of reference
- To seek information from any employee
- To obtain outside legal or other professional advice
- To secure attendance of outsiders with relevant expertise, if it considers necessary

Role of the Audit Committee inter alia, includes the following:

- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommending to the Board, the appointment, reappointment and, if required, the replacement or removal of statutory auditors, including cost auditors, and fixation of audit fees and other terms of appointment.
- Approving payment to statutory auditors, including cost auditors for any other services rendered by them.

- Reviewing with the management, annual financial statements and auditors report thereon before submission to the Board for approval, with particular reference to:
- Matters required to be included in the Directors' Responsibility Statement to be included in the Directors' Report in terms of sub-section (2AA) of Section 217 of the Companies Act, 1956.
- Changes, if any, in accounting policies and practices and reasons for the same
- Compliance with listing and other legal requirements relating to financial statements
- Qualifications in draft audit report
- Reviewing with the management, the quarterly financial statements before submission to the Board for approval.
- Reviewing with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document/prospectus/ notice, and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter
- Reviewing and monitoring the auditors independence and performance and effectiveness of audit process
- Scrutiny of inter-corporate loans and investments
- Evaluation of internal financial controls and risk management systems
- Reviewing with the management, the performance of statutory auditors, including cost auditors and internal auditors, adequacy of internal control systems
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure, coverage and frequency of internal audit
- Discussion with internal auditors, any significant findings and follow-up thereon
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature, and reporting the matter to the Board
- Discussion with statutory auditors, before the audit commences, about the nature and scope of audit as well as post audit discussion to ascertain any area of concern
- To look into the reasons for substantial defaults, if any, in the payment to depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors
- To review the functioning of the Whistle Blower mechanism

b) Nomination and Remuneration Committee

As per the requirement of Section 178 of the Companies Act, 2013 the name of the committee changed from Remuneration Committee to Nomination and Remuneration Committee.

Composition and Category and Attendance record during the year

Name of the member	Category
Mr. Alok Dutta	Chairman
Mr. Satish Sekhri	Member
Mr. Rakesh Sony	Member
Mr. Anand Kumar Minda	Member

Mr. H.C. Dhamija, Vice President- Group Legal, Secretarial, Indirect Taxes & Co. Secretary acts as a Secretary to the Committee.

During the year under review no meeting of remuneration committee was held.

The revised terms of reference of the Committee are given below-

Terms of reference

- To identify persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down and to recommend to the Board their appointment and/or removal.

- To carry out evaluation of every Director's performance
- To formulate the criteria for determining qualifications, positive attributes and independence of a Director, and recommend to the Board a policy, relating to the remuneration for the Directors, key managerial personnel and other employees
- To formulate the criteria for evaluation of Independent Directors and the Board
- To recommend/review remuneration of the Managing Director(s) and Whole-time Director(s) based on their performance and defined assessment criteria
- To carry out any other function as is mandated by the Board from time to time and / or enforced by any statutory notification, amendment or modification, as may be applicable
- To perform such other functions as may be necessary or appropriate for the performance of its duties

Remuneration Policy

The Remuneration policy of our Company is a comprehensive policy which is competitive, in consonance with the industry practices and rewards good performance of the employees of the Company. The policy ensures equality, fairness and consistency in rewarding the employees on the basis of performance against set objectives. The Company has in place Performance Focused Management System which aims at focusing and aligning the performance of the individual employees to the organizational objectives. The system involves a comprehensive process which includes different stages like setting goals, performance review and continuous feedback, rewards and recognitions. It ensures a shared understanding about what is to be achieved, how it is to be achieved and an approach to managing people that increases the probability of achieving success.

The payment of remuneration to Executive Managing Director - Mr. Nirmal K. Minda is governed by the resolution passed at the Board/ Shareholders Meetings. The remuneration structure comprises Salary, Allowances, Perquisites and Contribution to Provident Fund etc. Salary details of Mr. Nirmal K. Minda is given in this report under the heading "Disclosures"

c) Stakeholders Relationship Committee*

Composition, Category and Attendance record during the year:

Name of the member	Category	Attendance (Number of Meetings held = 2)
Mr. Alok Dutta	Chairman	2
Mr. Nirmal K. Minda**	Member	2
Mr. Rakesh Sony	Member	1
Mr. Anand Kumar Minda**	Member	-

Mr. H. C. Dhamija, Vice President- Group Legal, Secretarial, Indirect Taxes & Co. Secretary acts as Secretary to the Committee.

*Shareholders/Investors Grievance Committee was renamed to Stakeholders Relationship Committee as well as reconstituted effective from 24 May, 2014 with revised terms of reference as per provisions of the Companies Act, 2013.

**In place of Mr. Nirmal K. Minda, Mr. Anand Kumar Minda was appointed as member of Stakeholders relationship Committee w.e.f. 24 May, 2014.

Revised Terms of Reference

- Oversee and review all matters connected with the transfer of the Company's securities
- Approve issue of the Company's duplicate share /debenture certificates
- Monitor redressal of investors' / shareholders' / security holders' grievances
- Oversee the performance of the Company's Registrars and Transfer Agents
- Recommend methods to upgrade the standard of services to investors
- Monitor implementation of the Company's Code of Conduct for Prohibition of Insider Trading
- Carry out any other function as is referred by the Board from time to time or enforced by any statutory notification / amendment or modification as may be applicable

Share Transfer System

All the Share Transfers, received are being approved within 15 days of its receipts & are ratified /approved by the Stakeholders relationship Committee on quarterly basis.

Investor Grievance Redressal

Your Company has 3832 shareholders as on 31 March 2014. The company and share transfer agent has received 38 complaints during the year, all of which have been attended to within a period of 15 days from the receipt of the same. As on date no complaint is pending to be resolved.

d) Corporate Social Responsibility Committee

The Corporate Social Responsibility (CSR) Committee was constituted by the Board on May 24, 2014 considering requirements of the Companies Act, 2013. The Committee's prime responsibility is to assist the Board in discharging its social responsibilities by way of formulating and monitoring the implementation of the framework of 'Corporate Social Responsibility Policy'.

Composition of the Committee

Name of the member	Category
Mr. Nirmal K. Minda	Chairman
Mr. Satish Sekhri	Member
Mr. Alok Dutta	Member
Mr. Anand Kumar Minda	Member

Terms of Reference

- To formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the company as specified in Schedule VII of Companies Act, 2013. Schedule VII defines the activities which are to be considered as CSR activities –including (i) Eradication of Poverty (ii) Promoting Education (iii) Environment Sustainability (iv) Rural Development Projects.
- To recommend the amount of expenditure to be incurred on the activities referred above and
- To monitor the Corporate Social Responsibility Policy of the company from time-to-time.

4. GENERAL BODY MEETING

During the preceding three years, the Company's Annual General Meetings were held at PHD House, Opposite Asian Games Village, New Delhi.

The date and time of Annual General Meetings held during last three years, and the resolution(s) passed thereat, are as follows:

Financial Year	Date of Meeting	Time	Venue	Number of Special Resolutions passed
2010-11 19th AGM	August 11, 2011	11.00 a.m.	PHD House, Opposite Asian Games Village, New Delhi.	* SR-1 (One) **OR-10 (Ten)
2011-12 20th AGM	September 25, 2012	2.30 p.m.	PHD House, Opposite Asian Games Village, New Delhi.	**OR-8 (Eight)
2012-13 21st AGM	September 18, 2013	11.30 a.m.	PHD House, Opposite Asian Games Village, New Delhi.	* SR-3 (Three) **OR-7(Seven)

* "SR" means Special Resolution

** "OR" means Ordinary Resolution.

No special resolution was passed through postal ballot during the year under review.

5. HOLDING/ SUBSIDIARY COMPANIES

Minda Auto Components Ltd (MACL), Minda Kyoraku Limited (MKL), Minda Distribution and Services Limited (MDSL), Global Mazinkert, S.L. (GM), Clarton Horn, Spain (CH), C.H. Asia, Switzerland (CH.A), C.H. Signalkoustic, Germany (CH.SA) and C.H. Morocco, Morocco (CH.M) are the subsidiaries of the Company, which are 'non-material non-listed subsidiary companies', as per the listing agreement. The term "material non-listed Indian subsidiary shall mean an unlisted subsidiary, incorporated in India, whose turnover or net worth exceeds 20% of the consolidated turnover or net worth respectively, of the listed holding company and its subsidiaries in the immediately preceding accounting year.

At present the Company has no material Indian unlisted subsidiary company. Accordingly, the requirement of appointing at least one Independent director on the Board of Directors of the materially Indian unlisted subsidiary is not applicable.

A statement containing all significant transactions and arrangements entered into by unlisted subsidiary companies are placed before the Company's Board.

6. DISCLOSURES

i) Related party Transactions

There have been no materially significant related party transactions with the company's promoters, directors, management or their relatives, which may have a potential conflict with the interest of the company. Members may refer to the notes to the accounts for details of other related party transactions.

The related party transactions are entered into based on considerations of various business exigencies, such as synergy in operations, sectoral specialization and the Company's long-term strategy for sectoral investments, optimization of market share, profitability, legal requirements, liquidity and capital resources of subsidiaries and associates.

All related party transactions are negotiated on arm's length basis, and are intended to further the Company's interests.

ii) Disclosure of Accounting Treatment

The company has followed the prescribed Accounting Standards, laid down by the Institute of Chartered Accountants of India.

a. Risk Management

The Management of the company regularly reviews the risk management strategy of the company to ensure the effectiveness of risk management policies and procedures.

b. Remuneration of Directors.

i. Disclosure of Director's Interest in Transactions with the Company.

None of the non-executive directors had any pecuniary relationship or transaction with the company. However some commercial transactions have taken place where Company's directors also hold directorship. Such transactions have taken place on a arms length basis and have been disclosed to the Board of Directors in accordance with the provisions of the Companies Act, 1956 and have been entered in the register of contracts and approved by the Board in accordance with the Section 301 of the Companies Act, 1956.

- Remuneration paid to the Managing Director, Executive Director during the year 2013-14

(Amount in ₹)

Name of the Managing Director/ Executive Director	Salary & Allowances	Contribution to Provident Fund etc.	Total
Mr. Nirmal K. Minda	12,296,766	319,823	12,616,589

- Remuneration policy for Non-Executive Directors

The non-executive independent director of the Company were paid sitting fee of ₹1,57,500 for Board Meeting(s) and Audit Committee Meeting(s) attended by them. (Rs.82, 500 as sitting fee to Mr. Alok Dutta and ₹75, 000 as sitting fee to Mr. Satish Sekhri). The other Directors have waived off their sitting fee from the Company.

iii) Details of non-compliances by the Company, penalties, and strictures imposed on the Company by Stock Exchanges or SEBI, or any other statutory authority on any matter related to capital markets, during the last three years:

There has been no instance of non-compliance by the Company on any matter related to capital markets during the last three years and hence no penalties or strictures have been imposed on the Company by Stock Exchanges or SEBI, or any other statutory authority.

iv) Insider Trading

In compliance with the SEBI regulation on prevention of insider trading, the Company has instituted a comprehensive code of conduct of its management, staff and business associates. The code lays down guidelines, which advises them on procedures to be followed and disclosures to be made while dealing with shares of the Company and cautioning them on consequences of non-compliances.

The details in respect of Directors seeking re-appointment are provided as part of the notice convening the forthcoming Annual General Meeting.

v) Shareholding of Non-executive Director

Mr. Anand Kumar Minda non-executive Director of the Company is holding 3600 equity shares of the Company.

7. CEO/CFO CERTIFICATION

Mr. Nirmal K. Minda, Chairman and Managing Director (CEO) and Mr. Sudhir Jain, Corp. Business Head and Group CFO in terms of clause 49 (V) of the listing agreement, have furnished the requisite certificate to the Board of directors. The copy of the same is annexed as Annexure V

8. MEANS OF COMMUNICATION

The company's financial results and official news release are published in widely circulating national and local daily newspapers such as Economic Times, Navbharat Times, Financial Express and Jansatta and are being posted on the company's website at www.mindagroup.com.

9. MCA GREEN INITIATIVE

In line with notification of Ministry of Corporate Affairs, Government of India on the "green initiatives" in the Corporate Governance, your company has proposed in financial year 2013-14, an option to its shareholders to receive Annual Report electronic form at their email addresses registered either with their respective depository participant accounts with the depositories, viz. National Securities Depository Limited and/or Central Depository Services (India) Limited or the Company or the Company's Registrar & Transfer Agent viz. Link Intime India Pvt. Ltd.

The e-mail address with your DP downloaded from the Depositories or provided by you to the company or its registrar and transfer agents will be deemed to be your registered e-mail address for service of notices/documents including Annual Report along with its Annexure. Hence suggest you to update your e-mail address.

Your directors are happy to share that around 50% shareholders having their shares in physical form has also provided their email addresses to the company in this regard and also request the remaining shareholders to do register their e-mail addresses to the company in this regard.

Kindly note that the Annual Report sent electronically will also be available on the company's website www.mindagroup.com for your ready reference. The shareholders of the Company are always entitled to request and receive a printed copy of the said Annual Report of the Company. Your pro-active step in supporting this green initiative will go a long way in saving the environment.

10. GENERAL SHAREHOLDERS INFORMATION

Annual General Meeting

i) Date : 28 August, 2014

Time : 11.30 a.m.

Venue : PHD House, Opposite Asian Games Village, New Delhi

ii) Financial Year 1st April, 2013 to 31st March, 2014

For the year ended on 31.03.2014, the results were announced on

For quarter ending	Date
June 30, 2013	August 13, 2013
September 30, 2013	November 14, 2013
December 31, 2013	February 13, 2014
31 March 2014 (Audited)	May 27, 2014

For the year ended on 31.03.2015, the results will be announced on following tentative dates

For quarter ending	On or before
June 30, 2014	August 14, 2014
September 30, 2014	November 14, 2014
December 31, 2014	February 14, 2015
March 31, 2015(Audited)	May 30, 2015

iii) Date of Book closure: 21 August, 2014 to 28 August, 2014 (both days inclusive).

iv) Dividend payment date: Expected on or after 2 September, 2014.

v) Listing on Stock Exchanges

The company's shares are listed at the Bombay Stock Exchange Ltd (BSE), National Stock Exchange of India Ltd. (NSE) and Delhi Stock Exchange Ltd. (DSE)

vi) Stock Code

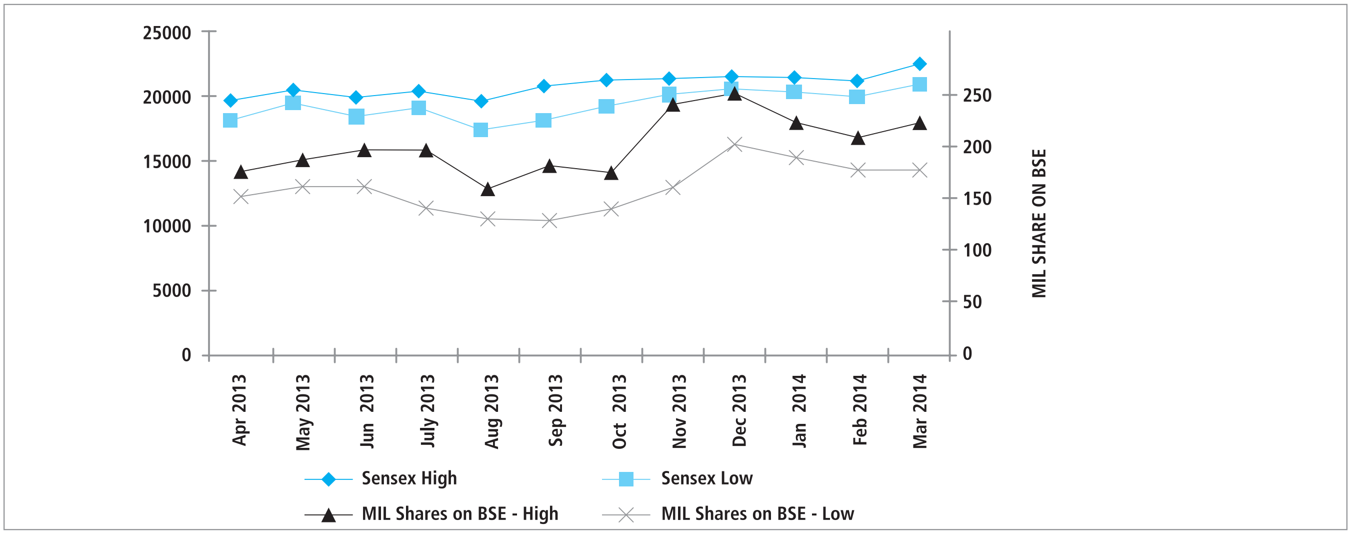
Bombay Stock Exchange Ltd.	:	532539
National Stock Exchange of India Ltd.	:	MINDAIND
Delhi Stock Exchange Ltd.	:	013315

vii & viii) Stock Prices during 2013-14

The performance of the company's scrip on BSE and NSE as compared to the SENSEX and NIFTY during the year 2013-14 are as under

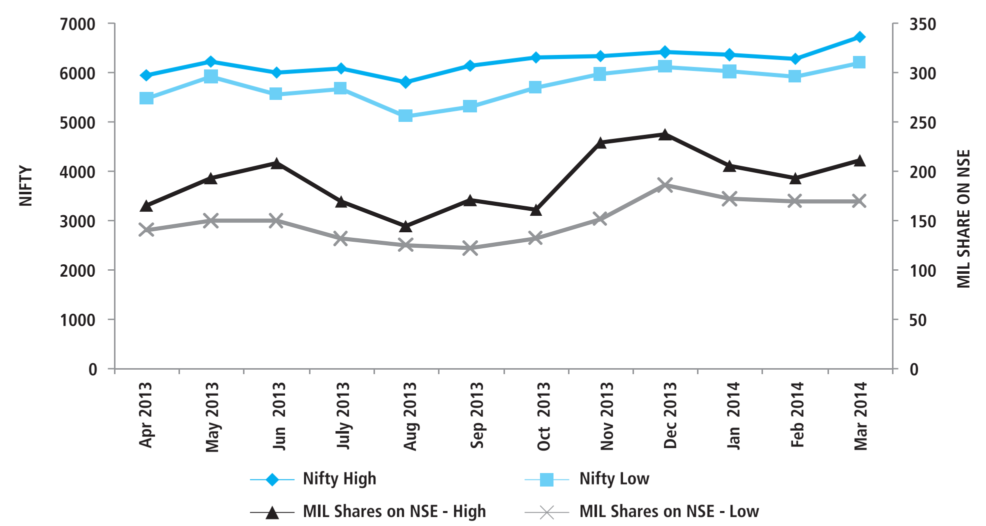
(Amount in ₹)

Month	SENSEX		MIL SHARE ON BSE	
	High	Low	High	Low
Apr 2013	19622.68	18144.22	165.00	143.00
May 2013	20443.62	19451.26	175.80	152.10
Jun 2013	19860.19	18467.16	185.00	152.00
July 2013	20351.06	19126.82	184.80	132.15
Aug 2013	19569.20	17448.71	149.10	122.35
Sep 2013	20739.69	18166.17	170.45	121.10
Oct 2013	21205.44	19264.72	164.00	131.55
Nov 2013	21321.57	20137.67	226.80	151.10
Dec 2013	21483.74	20568.70	236.95	190.10
Jan 2014	21409.66	20343.78	210.00	178.00
Feb 2014	21140.51	19963.12	196.20	167.25
Mar 2014	22467.21	20920.98	209.95	167.00



(Amount in ₹)

Month	NIFTY		MIL SHARE ON NSE	
	High	Low	High	Low
Apr 2013	5962.30	5477.20	166.00	140.60
May 2013	6229.45	5910.95	193.40	150.10
Jun 2013	6011.00	5566.25	209.00	149.95
July 2013	6093.35	5675.75	169.85	132.00
Aug 2013	5808.50	5118.85	145.00	125.25
Sep 2013	6142.50	5318.90	171.00	122.15
Oct 2013	6309.05	5700.95	162.00	132.25
Nov 2013	6342.95	5972.45	229.50	152.00
Dec 2013	6415.25	6129.95	237.90	186.05
Jan 2014	6358.30	6027.25	206.00	172.05
Feb 2014	6282.70	5933.30	193.90	170.00
Mar 2014	6730.05	6212.25	212.10	170.15



ix) Registrar and Share Transfer Agents
Link Intime India Pvt. Ltd.
44, Community Centre, 2nd Floor,
Naraina Industrial Area, Phase I,
Near PVR, Naraina, New Delhi-110028

x) Share Transfer System

As per clause 3(c) of this report.

xi) Distribution Schedule and Shareholding Pattern as on 31st March 2014

DISTIBUTION SCHEDULE

Category	No. of Shareholders	Share Amount (in ₹)
Upto 500	3487	2602130
501 - 1000	185	1516330
1001 - 2000	88	1451320
2001 - 3000	24	621000
3001 - 4000	9	308780
4001 - 5000	5	232180
5001 - 10000	10	687140
10001 and above	24	151234680
TOTAL	3832	158653560

SHAREHOLDING PATTERN

Category	No. of Shares	% of Total Paid-up Capital
Promoters and Promoters Group	11249345	70.91
Mutual Funds/UTI	458750	2.89
Banks, Financial Institutions, Insurance Companies	-	-
Foreign Institutional Investors	-	-
Private Bodies Corporate	1312198	8.27
Indian Public	1401316	8.83
Non-resident Individuals / Overseas Corporate Bodies	1390140	8.76
Others	53607	0.34
TOTAL	15865356	100.00

xii) Dematerialization of Shares and Liquidity as on 31 March 2014: 15661857

98.72% of shares of the company are in Dematerialised form.

xiii) Plant Location(s)

- 34-35 Km. G.T. Karnal Road Village Rasoi, Sonepat (Haryana)
- Village Naharpur Kasan P.O. Nakhrola Distt. Gurgaon (Haryana)
- Village Nawada Fatehpur, P.O. Sikanderpur Badda, Distt. Gurgaon (Haryana)
- B-6, Chakan Industrial Area, Village-Mahalunge, Taluka-khed Distt. Pune, Maharasthra
- B-1/5, Chakan Industrial Area, Village-Mahalunge, Taluka-khed Distt. Pune, Maharasthra
- A-13, MIDC Waluj, Aurangabad, Maharastra
- Plot No. 5, Sector-10, IIE, Pant Nagar, Udham Singh Nagar, Uttrakhand – 263153
- Survey No. 209, Via Hosur, Denkanikottai (Taluk), Krishnagiri District, Tamilnadu-635114
- 37, Rajasthan Udyog Nagar, Delhi-110033.

xiv) Non-mandatory Requirement

The Company has not adopted the non-mandatory requirements as specified in Annexure 1D of the Listing Agreement to the extent applicable.

xv) Address for Correspondence: Minda Industries Limited
Regd.Off.:B-64/1, Wazirpur Industrial Area,
Delhi - 110 052.
(Tel) - 011-27374444, 0124-2291604
(Fax) - 0124-2290676
E-mail: hcdhamija@mindagroup.com

Annexure-III to Directors' Report

CERTIFICATE ON CORPORATE GOVERNANCE

To The Members of Minda Industries Limited

We have examined the compliance of conditions of Corporate Governance by Minda Industries Limited for the year ended 31 March 2014 as stipulated in Clause 49 of the Listing Agreement of the said Company with Stock Exchanges.

The compliance of condition of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representation made by the Directors and the management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Clause 49 of the above mentioned Listing Agreement.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

For Sanjay Grover & Associates
Company Secretary

Place : Delhi
Date : 27 May, 2014

Sanjay Grover
C.P.No. 3850

Annexure IV to the Directors' Report

Management Discussions and Analysis

Economic review

Global economy

As per World Economic Financial Surveys, IMF Economic Outlook, April 2014, the Global Fiscal consolidation is slowing, and investors are less worried about debt sustainability. Banks are gradually becoming stronger.

Stronger growth in advanced economies implies increased demand for their exports. The normalization of monetary policy, however, implies tighter financial conditions and a tougher financial environment. Investors will be less forgiving, and macroeconomic weaknesses will become more costly. Acute risks have decreased, but risks have not disappeared. In the United States, the recovery seems solidly grounded. In Japan, Abenomics still needs to translate into stronger domestic private demand for the recovery to be sustained.

Looking ahead, global growth is projected to strengthen from 3 percent in 2013 to 3.6 percent in 2014 and 3.9 percent in 2015. In advanced economies, growth is expected to increase to about 2¼ percent in 2014–15, an improvement of about 1 percentage point compared with 2013. Key drivers are a reduction in fiscal tightening, except in Japan, and still highly accommodative monetary conditions.

Growth will be strongest in the United States at about 2¾ percent. Growth is projected to be positive but varied in the euro area: stronger in the core, but weaker in countries with high debt (both private and public) and financial fragmentation, which will both weigh on domestic demand. In emerging market and developing economies, growth is projected to pick up gradually from 4.7 percent in 2013 to about 5 percent in 2014 and 5¼ percent in 2015. Growth will be helped by stronger external demand from advanced economies, but tighter financial conditions will dampen domestic demand growth.

Indian Economy

The recent election in India has raised the expectation about much needed reforms ,which are likely to put the economy back into high growth trajectory.While the impact of these changes may take effect only in the next year, the positive sentiments and optimistic outlook of the market should enable the economy to grow at 5.4% in 2014-15 from 4.7% in 2013-14.

The key challenges to the economy would continue to be "inflation" which may be further influenced by variation in food prices due to uncertainty of monsoon. The new government is expected to initiate effective steps to kick start the economy by clearing the stalled infrastructure projects and initiating significant investments in the social sector.

Industry Review

Auto Components Sector*

Sluggish economy during 2013 has a negative impact on various sectors of auto industry, resulting in significant decline of overall volume. Consequently, auto components industry had also been affected due to lower off take from the OEMs.

The auto components industry has utilized the challenge, posed by the industry, as an opportunity, to undergo complete metamorphosis by becoming flexible, nimble and encouraging innovation in products, process and services.

The Indian auto components industry over the past few years has significantly enhanced their capability to manufacture wide range of components of high quality at competitive cost for the global market.

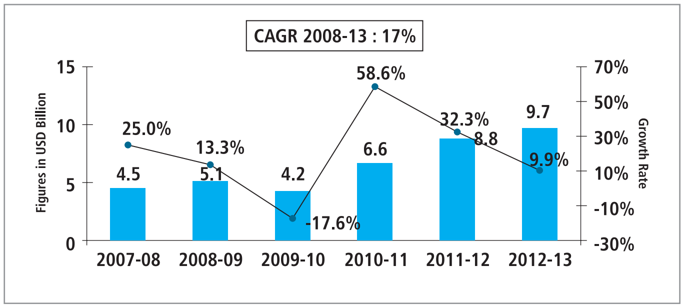
Exports - Auto Component Industry

Indian Auto Component Industry is playing a vital role in contributing to the Nation's export basket. Exports have been growing have been growing at a CAGR of 17% per over past six years and currently account for 24% of the industry's turnover. Auto Components Manufactured in India are exported to more than 160 countries.

Drive train, engine and electrical parts have mainly driven the export growth. India has started to emerge as a global hub for small engines as these are increasingly for exports for global market. Overseas OEMs and Tier I Company are the major customers for these products which is an indicative of the high quality of auto components manufactured in India.

Imports- Auto Component Industry

Openness and transparent economic policy has been the hallmark of the successful journey. A large number of joint ventures and collaborations with leading global players from Japan, South Korea, USA, Europe and other countries have been set up over the last few years, enabling adoption of state of the art technology, cutting edge, manufacturing processes and world class products. Duty free agreements with some countries like Thailand have eased the imports.



Growth Drivers of Auto Component Sector

1. **Domestic Indian Companies:** The overall economic scenario and sentiment about the future growth has a major impact on buying decision for vehicle users. Positive sign of growth would create an optimistic outlook enabling customer(s) to invest in vehicle purchases. Commencement of investments in core sector is likely to drive the purchase of vehicle for commercial application.

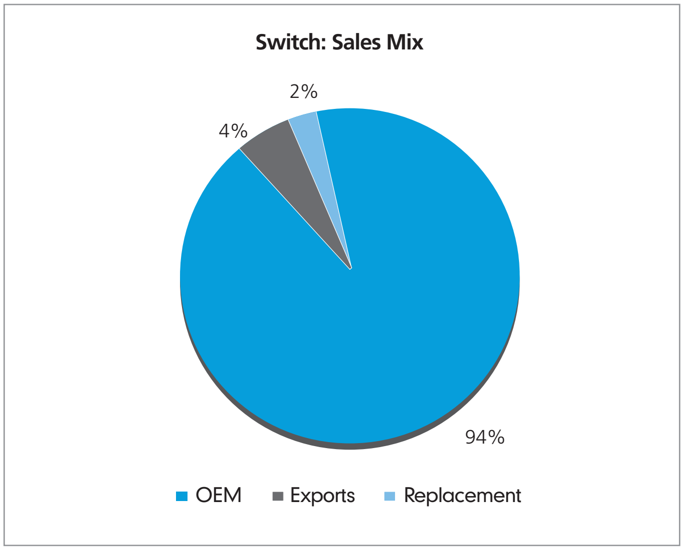
2. **Interest Rate:** Strong inflation at huge level has also effected the decision for purchase of automotive products and easing of the inflation and lowering of interest rate is definitely going to drive & boost the further sales. Component industry would have to invest in developing and creating capacity to meet the future expectation of global and domestic market. A favourable interest rate will also facilitate industries to restart the investments in technology, manufacturing, sales and service network, which will eventually enable the growth.

Data Source: ACMA Report

Business Operation Review

Switch Division

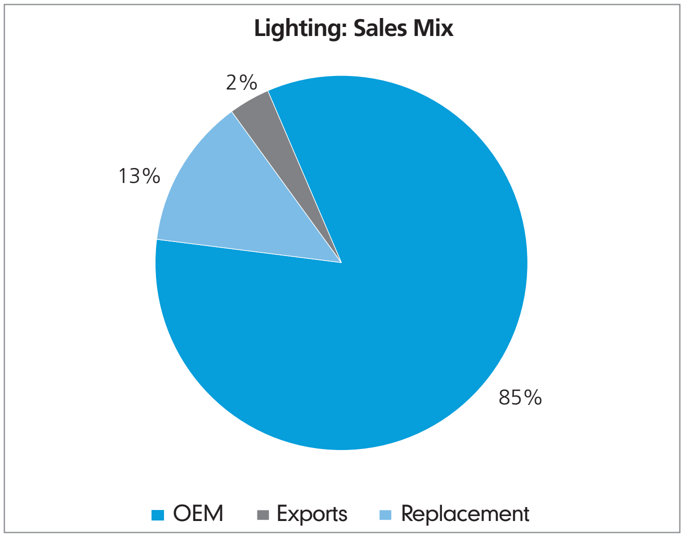
Switch Division of the company is the largest manufacturer of switches amongst the switch producers in the country developing topnotch products for two wheelers, three wheelers and off-road vehicles.The switch division gets a major share of its business out of OEM supplies. It aims to be a global technology leader in 2/3Wheeler, Off- Road switches and Handle Bar Systems by 2015. The vision of the division is to become technology leader as well as preferred supplier of 2W, 3W switches, Off-Road switches and Handle Bar System in the world by 2015 through manufacturing reliable, cost effective and innovative products.



Presently five plants are operated across India catering to many OEM customers like Yamaha, Suzuki, Hero Motocorp, Bajaj, HMSI, TVS, New Holland, Eicher, Mahindra, TAFE, Royal Enfield etc by the MIL's Switch Division. It has got access to 64 patents and 87 design registrations. The switch division holds a lion's share of the company's turnover, contributing to 60% of the aggregate sales of Minda Industries Limited. It is currently focusing on moving up the value chain by increasing its product options, particularly those offering value added realizations. The total sales of Export constitutes to 4%.

Lighting Division

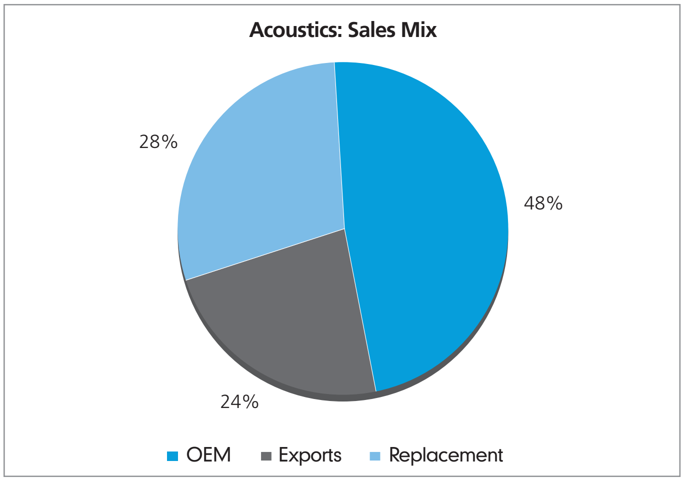
Lighting Division of the company caters to the two wheelers, three wheelers, off road and four wheelers with focus on OEM supplies. A major part of the sales is derived from offering lighting products to distinguished OEM clients who includes Maruti Suzuki, Tata Motors, M&M, GMIL and Volkswagen among others. Lighting Division contributes to 22% of the company's sales. Of this, OEM sales constitute 85%, while exports offer 13% and replacement market gives a modest 2%.



Acoustic Division

Acoustic Division of the company designs and produces Automobile Horns for optimum sound performance & high durability having its plant at Manesar and Pantnagar. With a 47% market share, the company is the most preferred supplier of horns to Indian OEMs. It has a fully automatic/ semi-automatic horn manufacturing set up with a world class lab facility and quality control processes.

Clarton Horns, Spain, which has been recently acquired, is a leading manufacturer of automotive electronic horns, supplying to all major OEMs in Europe. The Acoustic Division of the company is now positioned among top two horn manufacturers in the world after Fiamm.



Battery Division

Battery Division of the company is having a facility to manufacture batteries for automobiles. Presently, it is manufacturing batteries for 2W under the brand 'Ultimo for VRLA & Power Plus for Flooded'.

During the year under review the Battery Divison has enhanced its quality resulting in reduction of warranty claims.

Our product has since been welcomed and established in the aftermarket.

Auto Gas Division

Auto Gas Division of the company is manufacturing LPG/CNG kits and components for OEMs as well as for aftermarket. The OEMs includes MSIL, TAFE, TVS and M&M. It also supplies kits & components to Honda Power for Industrial Genset.

Fuel Cap Division

Fuel Cap Division of the company is manufacturing fuel tank cap for 4 wheelers. OEMs are gradually replacing their imported fuel tank cap with the product of Minda, supplied to OEMs, through Toyota Gosei Minda India Pvt. Ltd.

LED Division

Solar LED Lights for supplies to Government Agencies as well as channel sales are manufactured, fabricated and commissioned by the LED division of the company.

In the state of Tamil Nadu, India the division has executed the largest solar LED home lighting project under the Chief Minister's Greenhouse Project during the year under review.

The division has also successfully installed roof top solar power plant for prestigious clients like Indian Oil Corporation.

Financial Performance

Net Operational Income: The Company, on a consolidated basis, mopped up net operational income of Rs. 170612 Lacs in 2013-14, up by 27% against net operational income of Rs. 134040 Lacs clocked in 2012-13.

Operating Expenses: The Company, on a consolidated basis, incurred operating expenses of Rs. 171156 Lacs in 2013-14, up 30% against 2012-13 corresponding operating expenses of Rs. 131228 Lacs. The rise was partly on account of larger scale of operations.

Net Profit: The Consolidated net profit was Rs. 533 Lacs in 2013-14, as against Rs. 2831 Lacs in 2012-13.

Segmental Profitability:

1) The Company has one business segment 'Auto Components including auto Electrical Parts and its accessories' as primary segment. The secondary segment is geographical, which is given as under:

Standalone (₹ In lacs)

Particulars		Current year	Previous year
Revenue	Within India	100,121	96,080
	Outside India	10,686	9,550
Assets	Within India	69,515	65,582
	Outside India	2,095	1,584
Cost incurred on acquisition of fixed assets	Within India	4,703	6,976
	Outside India	-	11

Consolidated (₹ In lacs)

Particulars		Current year	Previous year
Revenue	Within India	138,102	124,598
	Outside India	32,511	9,443
Assets	Within India	82,771	78,965
	Outside India	15,448	1,592
Cost incurred on acquisition of fixed assets	Within India	14,887	9,874
	Outside India	1,503	11

Internal Control Systems

The Company has a proper and effective system of internal controls for financial reporting of various transactions, efficiency of operations, safeguarding of assets and compliance with applicable statute and regulations. It has a structured system of audit which is an ongoing basis to review the adequacy of internal control systems. The internal control is well-designed to ensure that financial and other records are reliable for preparing financial information and other data, and for maintaining accountability towards assets.

The company also has an exhaustive budgetary monitoring control system in place. Actual performance is evaluated with reference to budgeted performance by the management review committee on an on-going basis. The discrepancies of actual performance with the budgets are analyses on a regular basis and possible remedial actions are suggested by the management review committee, in consultation with the audit review committee.

The internal audit is being carried out by the internal team as well as by M/s. Protiviti Consulting, Internal Auditors of the Company. Their reports are being reviewed by the audit committee meeting and the counter measures, if any, to strengthen the internal controls are also taken in this regard. Further, the suggestions made by internal audit committees are reviewed and considered by audit committees on a quarterly basis for improvement of internal controls and systems within the Group.

Further the suggestions made by the Internal Audit Committee presented to the Board. The Board review and approve the same. The action taken report(s) are also reviewed by the audit committee members as well as the Board members.

Human Resources

We are committed to maintain a harmonious industrial relationship with our employees. We also believe that their contributions enable success and growth of the company.

"Pathshala" is the evolved concept of the company for the employees under which, training programmes are organized for skill enhancement in various spheres of work.

The Company imparts due care in training to all fresh recruits, to ensure that they join hands with the Company towards taking collective responsibility in achieving the Company's goal and to scale to new heights. Recruiting, retaining and motivating the best talent in the industry is one of the foremost challenges in today's business environment.

The Company focuses on grooming the existing talent base as well as fresh recruits, to enable them to take them to positions of greater responsibility within the Company. All the recent recruits are trained to become socially, professionally and culturally integrated. The Company also follows a robust performance management system to encourage all the employees to stay glued to achieve their targets and perform their responsibilities with great success.

The flagship of UNO Minda group also follows motivational improvement activities through kaizen and quality circle. 5S are being done at all level to improve the productivity and efficiency of the employees. All employees are made aware of and have access to the central database of HR policies covering all aspects of welfare, benefits and administration.

Outlook

We see the future with hope and optimism that the auto as well as component industry has a long way to go and would see significant growth in the time to come. India offers great opportunities to global vehicle manufacturers for cost effective product base manufacturing products for the domestic as well as global market.

Some international players have already made India as their hub for specific models of passenger vehicles.

We feel that in order to exploit the full potential of this growth opportunity, the company must enhance competitiveness through development of technology; creating a culture of innovation and improve focus on quality and productivity.

Annexure - V to the Directors' Report

Certificate by Chief Executive Officer and Chief Financial Officer

We hereby certify that we, the undersigned have reviewed the Financial Statements and the Cash Flow Statement of Minda Industries Ltd. (the Company) for the year ended 31 March 2014 and that to the best of our knowledge and belief:

1) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

2) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations;

3) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year 2013-14, which are fraudulent, illegal or violate the Company's code of conduct;

4) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee those deficiencies, of which we are aware, in the design or operation of the internal control systems and that we have taken the required steps to rectify these deficiencies.

5) We further certify that: -

   a) there have been no significant changes in internal control over financial reporting during this year.

   b) there have been no significant changes in accounting policies during this year.

   c) there have been no instances of significant fraud of which we have become aware and the involvement therein, of management or an employee having a significant role in the Company's internal control system over financial reporting.

6) We further declare that all board members and senior management have affirmed compliance with the code of conduct for the year 2013-14

Date: 27 May, 2014	(Sudhir Jain)	Nirmal K. Minda
Place: New Delhi	Corp. Business Head &	Chairman and Managing Director
	Group Chief Financial Officer	(CEO)

Independent Auditors' Report

To the Members of Minda Industries Limited

Report on the Financial Statements

We have audited the accompanying financial statements of Minda Industries Limited ('the Company'), which comprise the Balance Sheet as at 31 March 2014, the Statement of Profit and Loss and the Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the Accounting Standards referred to in sub-section (3C) of section 211 of the Companies Act, 1956 ("the Act"). This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

(a) in the case of the Balance Sheet, of the state of affairs of the Company as at 31 March 2014;

(b) in the case of the Statement of Profit and Loss, of the profit for the year ended on that date; and

(c) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2003 ("the Order") issued by the Central Government of India in terms of sub-section (4A) of section 227 of the Act, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the Order.

2. As required by section 227(3) of the Act, we report that:

   a. we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;

   b. in our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;

   c. the Balance Sheet, Statement of Profit and Loss, and Cash Flow Statement dealt with by this Report are in agreement with the books of account ;

   d. in our opinion, the Balance Sheet, Statement of Profit and Loss, and Cash Flow Statement comply with the Accounting Standards referred to in subsection (3C) of section 211 of the Companies Act, 1956;

   e. on the basis of written representations received from the directors as on 31 March 2014 and taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2014, from being appointed as a director in terms of clause (g) of sub-section (1) of section 274 of the Companies Act, 1956.

For B S R & Co. LLP
Chartered Accountants
Firm's Registration No.: 101248W

Vikram Advani
Partner
Membership No.: 091765

Place : Gurgaon
Date : 27 May 2014

Annexure to the Auditors' report

(Referred to in our report of even date)

(i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.

(b) The Company has a regular programme of physical verification of its fixed assets by which all fixed assets are verified in a phased manner over a period of three years. In accordance with this program certain fixed assets were verified during the year. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. As informed to us, no material discrepancies were noticed on such verification.

(c) Fixed asset disposed off during the year were not substantial, and therefore, do not affect the going concern assumption.

(ii) (a) The inventory, except stocks lying with third parties and goods-in-transit, has been physically verified by the management during the year. In our opinion, the frequency of such verification is reasonable. For stock lying with third parties at the year-end, written confirmations have been obtained.

(b) In our opinion and according to the information and explanations given to us, the procedures for the physical verification of inventories and of obtaining confirmations for stock lying with third parties followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business.

(c) The Company is maintaining proper records of inventories. As informed to us, the discrepancies noticed on verification between the physical stocks and the book records were not material and have been properly dealt with in the books of accounts.

(iii) (a) The Company had granted loan to a company covered in the register maintained under section 301 of the Companies Act, 1956 in previous years. The maximum amount outstanding during the year was Rs 225 lacs and the year-end balance of such loan is Rs Nil.

(b) In our opinion, the rate of interest and other terms and conditions on which the loan had been granted to the company listed in the register maintained under section 301 of the Companies Act, 1956 are not, prima facie, prejudicial to the interest of the company.

(c) There were no stipulations on repayment of principal and interest as the same was repayable on demand. Hence, we are unable to comment on the regularity of payment of principal and the overdue amount as per Para (iii) (c) and (d) of the Order, if any, due to the company covered in the register maintained under Section 301 of the Companies Act, 1956. The loan was however repaid during the current year.

(d) According to the information and explanations given to us, the Company has not taken any loans, secured or unsecured, from companies, firms or other parties covered in the register maintained under section 301 of the Companies Act, 1956. Accordingly, Para (iii) (e) to (g) of the Order is not applicable to the Company.

(iv) In our opinion and according to the information and explanations given to us, and having regard to the explanation that purchases of certain items of inventory and fixed assets are for the Company's specialised requirements and similarly certain goods sold and services rendered are for the specialised requirements of the buyers and suitable alternative sources are not available to obtain comparable quotations, there is an adequate internal control system commensurate with the size of the Company and the nature of its business with regard to purchase of inventories and fixed assets and with regard to the sale of goods and services. We have not observed any major weakness in the internal control system during the course of the audit.

(v) (a) According to the information and explanations given to us, the particulars of contracts or arrangements referred to in Section 301 of the Companies Act, 1956 have been entered in the register required to be maintained under that Section.

(b) In our opinion, and according to the information and explanations given to us, the transactions made in pursuance of contracts and arrangements referred to in para (v)(a) above and exceeding the value of ₹ 5 lakh with any party during the year have been made at prices which are reasonable having regard to the prevailing market prices at the relevant time except for purchases of certain items of inventories and fixed assets which are for the Company's specialised requirements and similarly for sale of certain goods and services which are for the specialised requirements of the buyers and for which suitable alternative sources are not available to obtain comparable quotations. However, on the basis of information and explanations provided, the same appear reasonable.

(vi) The Company has not accepted any new deposits during the year. In our opinion, and according to the information and explanations given to us, the Company has complied with the provisions of Section 58A, Section 58AA or other relevant provisions of the Companies Act, 1956 and the rules framed thereunder/ the directives issued by the Reserve Bank of India (as applicable) with regard to deposits accepted from the public in earlier years and outstanding as at 1 April 2013 and repaid during the year. As informed to us, there have been no proceedings before the Company Law Board or National Company Law Tribunal (as applicable) or Reserve Bank of India or any Court or any other Tribunal in this matter and no order has been passed by any of the aforesaid authorities.

(vii) In our opinion, the Company has an internal audit system commensurate with the size and nature of its business.

(viii) We have broadly reviewed the books of account maintained by the Company pursuant to the rules prescribed by the Central Government for maintenance of cost records under section 209(1) (d) of the Companies Act, 1956 and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. However, we have not made a detailed examination of the records.

(ix) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including

Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Wealth tax, Service Tax, Customs duty, Excise duty and other material statutory dues have been generally regularly deposited during the year by the Company with the appropriate authorities, *though there has been a delay in a few cases in respect of value added tax, withholding taxes and service tax.* As explained to us, the Company did not have any dues on account of Investor Education and Protection Fund.

According to the information and explanations given to us, no undisputed amounts payable in respect of Provident Fund, Employees' State Insurance, Income tax, Sales tax, Service Tax, Wealth tax, Customs duty, Excise duty and other material statutory dues were in arrears as at 31 March 2014 for a period of more than six months from the date they became payable *except for change of land use (CLU) charges to Town and Country Planning, Chandigarh*.

(b) According to the information and explanations given to us, there are no dues on account of Income tax, Sales tax, Wealth tax, Customs duty, Excise duty and Service tax which have not been deposited with the appropriate authorities on account of any dispute, except as mentioned in Annexure – 1.

(x) The Company did not have any accumulated losses at the end of the financial year and has not incurred cash losses in the current financial year and in the immediately preceding financial year.

(xi) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of dues to its bankers or financial institutions. The Company did not have any outstanding dues to any debenture-holders during the year.

(xii) According to the information and explanations given to us, the Company has not granted any loans and advances on the basis of security by way of pledge of shares, debentures and other securities.

(xiii) In our opinion and according to the information and explanations given to us, the Company is not a chit fund or a nidhi/ mutual benefit fund/ society.

(xiv) According to the information and explanations given to us, the Company is not dealing or trading in shares, securities, debentures and other investments.

(xv) The Company has given guarantees for loan taken by others from banks. In our opinion and according to the information and explanations given to us, the terms and conditions on which the Company has given guarantees for loans taken by others from banks are not prejudicial to the interest of the Company. According to the information and explanations given to us, the Company has not given any guarantee for loans taken by others from financial institutions.

(xvi) According to the information and explanations given to us, the term loans have been applied for the purpose for which they were raised.

(xvii) According to the information and explanations given to us and on an overall examination of the Balance Sheet of the Company, we are of the opinion that the funds raised on shortterm basis have not been used for long-term investment.

(xviii) According to the information and explanations given to us, the Company has not made any preferential allotment of shares during the year to parties and Companies covered in the register maintained under section 301 of the Companies Act, 1956.

(xix) The Company did not have any outstanding debentures during the year.

(xx) The Company has not raised any money by public issues during the year.

(xxi) According to the information and explanations given to us, no fraud on or by the Company has been noticed or reported during the course of our audit.

For B S R & Co. LLP
Chartered Accountants
Firm's Registration No.: 101248W

Vikram Advani
Partner
Membership No.: 091765

Place : Gurgaon
Date : 27 May 2014

Annexure -1

Name of the statute	Nature of the Dues	Amount (₹ in Lacs)	Financial Year to which matter pertains	Forum where dispute is pending
Income Tax Act,1961	Income tax	7.48	2001 - 2002	Referred back to AO by Delhi High Court
Income Tax Act,1961	Income tax	9.37	2002 - 2003	Income tax Appellate Tribunal
Income Tax Act,1961	Income Tax	152	2005 - 2006	Income tax Appellate Tribunal
Income Tax Act,1961	Income Tax	162.46	2006 – 2007	Referred back to AO by Delhi High Court
Income Tax Act,1961	Income Tax	55.63	2006 – 2007	Income tax Appellate Tribunal
Income Tax Act,1961	Income Tax	33	2007 – 2008	Income tax Appellate Tribunal
Income Tax Act,1961	Income Tax	167.49	2008 – 2009	Commissioner (Appeals) of Income tax
Income Tax Act,1961	Income Tax	32.99	2009 – 2010	Commissioner (Appeals) of Income tax
Income Tax Act,1961	Income Tax	7.97	2010-2011	Commissioner (Appeals) of Income tax
Income Tax Act,1961	Income Tax	42.48	2011-2012	Commissioner (Appeals) of Income tax
Income Tax Act,1961	Transfer pricing – Against Section 143(3) and Section 144C	686	2005 – 2006	Referred back to Dispute Resolution Panel by Income tax Appellate Tribunal
Cenvat Credit Rules 2004	Credit on input services	17.59	2008-2009	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input services	18.05	2006-2007	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	11.51	2008-2009	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input services	49.94	2009-2010	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	11.52	2008-2009	Additional Commissioner of Central Excise
Cenvat Credit Rules 2004	Credit on input services	18.90	2010-2011	Commissioner (Appeals) of Central Excise
Central Excise Act, 1944	Sale Tax Subsidy	35.61	2004-2005 to 2007-2008	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	4.29	2005-2006 to 2008-2009	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	11.44	2005-2006 to 2009-2010	Appeal before CESTAT
Uttar Pradesh Vat Act	Demand for filing incomplete Form 38	18	2011-2012	Commercial Tax Tribunal
Cenvat Credit Rules 2004	Credit on input services	2.75	2006-2007 to 2008-2009	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input service	3.81	2006-2007 to 2010-2011	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input services	3.85	2008-2009 to 2009-2010	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input services	6.62	2008-2009	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	15.38	2009-2010	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	4.13	2010-2011	Appeal before CESTAT
Cenvat Credit Rules 2004	Credit on input services	6.97	2010-2011to 2013-2014	Deputy Commissioner of Central Excise
Cenvat Credit Rules 2004	Credit on input services	3.36	2011-2012	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input services	3.76	2012-2013	Commissioner (Appeals) of Central Excise
Cenvat Credit Rules 2004	Credit on input services	2.48	2011-2012	Appeal before CESTAT
Haryana Value Added Tax Act, 2003	Variance on stock verification	68.35	2011-2012	Excise and Taxation Commissioner (Appeals)

Balance sheet as at 31 March 2014

₹ in Lacs

	Note	As at 31 March 2014	As at 31 March 2013
EQUITY AND LIABILITIES			
Shareholders' funds			
Share capital	3	1,936.54	1,936.54
Reserves and surplus	4	31,435.32	29,292.48
Non-current liabilities			
Long-term borrowings	5	4,192.62	4,898.37
Other long-term liabilities	6	9.50	329.97
Long-term provisions	7	1,877.02	1,596.03
Current liabilities			
Short-term borrowings	8	9,153.17	7,729.78
Trade payables	9	15,409.93	14,986.81
Other current liabilities	10	6,655.47	5,313.78
Short-term provisions	11	939.93	1,081.69
		71,609.50	67,165.45
ASSETS			
Non-current assets			
Fixed assets			
Tangible assets	12	25,096.47	24,289.52
Intangible assets	12	436.32	505.33
Capital work-in-progress	53	1,823.06	1,374.96
Intangible assets under development		-	0.36
Non-current investments	13	9,350.11	7,552.63
Deferred tax assets (net)	14	164.86	213.66
Long term loans and advances	15	1,780.52	2,024.74
Other non-current assets	16	819.92	408.95
Current assets			
Inventories	17	7,408.83	5,835.51
Trade receivables	18	18,777.37	17,421.31
Cash and bank balances	19	1,443.05	3,209.40
Short-term loans and advances	20	3,864.36	4,039.92
Other current assets	21	644.63	289.16
		71,609.50	67,165.45
Significant accounting policies	2		

The notes referred to above form an integral part of the financial statements

As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Vikram Advani
Partner
Membership No. 091765

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Place : Gurgaon
Date : 27 May 2014

Statement of Profit and Loss for the year ended 31 March 2014

₹ in Lacs

	Note	Year ended 31 March 2014	Year ended 31 March 2013
Revenue from operations			
Sale of products (gross)		118,003.29	112,871.93
Less: Excise duty		9,992.39	9,781.17
Sale of products (net)		108,010.90	103,090.76
Sale of services		1,467.34	1,383.95
Other operating revenues		1,327.96	1,154.51
Total	22	110,806.20	105,629.22
Other income	23	1,270.67	1,093.88
Total revenue		112,076.87	106,723.10
Expenses			
Cost of materials consumed	24	73,950.44	71,561.35
Purchase of stock in trade		2,304.22	253.48
Decrease/(Increase) in inventories of finished goods, work-in-progress and stock-in-trade	25	(711.51)	373.98
Employee benefits	26	13,984.88	12,497.24
Financial costs	27	1,503.10	1,582.66
Depreciation and amortization	28	4,173.02	4,092.54
Other expenses	29	13,655.37	12,218.72
Total expenses		108,859.52	102,579.97
Profit before exceptional items and tax		3,217.35	4,143.13
Exceptional items	30	149.64	(292.17)
Profit before tax		3,366.99	3,850.96
Income tax expense:			
Current tax (including Minimum Alternate Tax)		606.33	1,088.59
Minimum alternate tax utilised/ (created)		-	63.38
Deferred tax		48.80	(331.62)
Profit for the year after tax		2,711.86	3,030.61
Earnings per equity share [nominal value of share ₹10 (Previous year ₹10)]	31		
Basic		17.01	19.02
Diluted		17.01	19.02
Significant accounting policies	2		

The notes referred to above form an integral part of the financial statements
As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

Vikram Advani
Partner
Membership No. 091765

Place : Gurgaon
Date : 27 May 2014

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Cash Flow Statement for the year ended 31 March 2014

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
A. Cash flow from operating activities :		
Profit before tax	3,366.99	3,850.96
Adjustments for:		
Depreciation and amortisation	4,173.02	4,092.54
Interest expense	1,363.32	1,451.50
Interest income	(140.36)	(272.78)
Dividend income	(40.61)	(85.70)
Share of profit from partnership firm	(550.21)	(527.63)
Liabilities / provisions no longer required written back	(121.77)	(26.99)
Unrealised foreign exchange (gain)/ loss	218.07	(60.82)
Fixed assets scrapped/ written off	5.09	75.26
Doubtful trade and other receivables provided for	65.76	125.61
Amounts written off	38.57	22.27
Profit on sale of fixed assets	(198.56)	(172.68)
Net gain on sale of long-term investments	-	(99.72)
Impairment of fixed assets (Loss)	(149.64)	295.28
Diminution in value of investments (Loss)	-	312.00
Insurance claim received (Net gain)	-	(215.39)
Provision for warranty	208.12	-
Rental income	-	(1.15)
	4,870.80	4,911.60
Operating profit before working capital changes	8,237.79	8,762.56
Adjustments for working capital changes:		
(Increase)/decrease in inventories	(1,573.32)	1,248.11
(Increase)/decrease in trade and other receivables	(1,639.89)	1,068.82
(Increase)/decrease in short-term loans and advances	136.99	38.29
(Increase)/decrease in long-term loans and advances	170.29	(377.69)
(Increase)/decrease in other non-current assets	(181.26)	(262.10)
(Increase)/decrease in other current assets	(421.97)	35.88
Increase/(decrease) in trade payables	544.89	(1,166.15)
Increase/(decrease) in other current liabilities	1,521.48	(56.51)
Increase/(decrease) in short-term provisions	(346.06)	96.97
Increase/(decrease) in other Long Term Liability	9.50	-
Increase/(decrease) in long-term provisions	280.99	55.05
	(1,498.36)	680.67
Cash generated from operations	6,739.43	9,443.23
Income tax paid	(715.55)	(1,194.89)
Income tax refund	-	238.57
Wealth tax refund/(paid)	(3.84)	0.45
Net cash flow from operating activities	**6,020.04**	**8,487.36**
B. Cash flow from investing activities		
Non-current investments	(1,797.48)	(1,216.31)

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Proceeds from sale of investment	-	193.75
Purchase of fixed assets	(5,318.37)	(7,525.57)
Proceeds from sale of fixed assets	679.53	812.04
Interest received/ (paid)	206.86	210.05
Property rental income	-	1.15
Share of profit from partnership firm	550.21	516.41
Dividend income	40.61	85.70
Increase in deposits	(649.00)	-
Net cash used in investing activities	**(6,287.64)**	**(6,922.78)**
C. Cash flow from financing activities		
Proceeds from/ (repayment of) short term borrowings	1,423.38	(1,546.71)
Proceeds from long term borrowings	1,100.00	2,487.13
Repayment of long term borrowings	(2,463.84)	(2,126.68)
Interest paid	(1,408.45)	(1,397.78)
Dividend paid (including corporate dividend tax)	(569.13)	(565.38)
Net cash used in financing activities	**(1,918.04)**	**(3,149.42)**
Net increase/ (decrease) in cash and cash equivalents(A+B+C)	**(2,185.64)**	**(1,584.84)**
Cash and cash equivalents as at opening	3,209.40	4,794.24
Cash and cash equivalents as at closing	**1,023.76**	**3,209.40**
Cash in hand	48.11	29.93
With banks:		
Current accounts	954.24	1,429.32
Deposit accounts	-	1,729.54
Unpaid dividend accounts	21.41	20.61
Cash and cash equivalents at the end of the year	1,023.76	3,209.40

1. The Cash Flow Statement has been prepared in accordance with the 'Indirect Method' as set out in the Accounting Standard (AS) - 3 on 'Cash Flow Statement', notified by the Companies (Accounting Standard) Rules, 2006
2. Cash and cash equivalents consist of cash in hand and balances with scheduled banks. Refer note 19.
3. Balance with banks includes deposit amounting to ₹ Nil (previous year ₹344.66) which are under lien.
4. Balance with banks includes balance in Escrow account amounting to ₹17.07 (previous year ₹83.12).
5. Balance in unpaid dividend account is ₹21.41 (previous year ₹20.61)
6. The accompanying notes are an integral part of the financial statements.

As per our report of even date attached
For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Vikram Advani
Partner
Membership No. 091765

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Place : Gurgaon
Date : 27 May 2014

Notes forming part of the financial statements

(All amounts in ₹ Lacs, unless otherwise stated)

1. Company overview

Minda Industries Limited is a public company domiciled and headquartered in India. It was incorporated on 16 September 1992 under the Companies Act, 1956 and its shares are listed on the National Stock Exchange (NSE), Bombay Stock Exchange (BSE) and Delhi Stock Exchange (DSE). The Company is engaged in the business of manufacturing of auto components including auto electrical parts and its accessories. The Company caters to both domestic and international markets.

2. Significant accounting policies

The accounting policies set out below have been applied consistently to the period presented in these financial statements.

A. Basis of preparation of financial statements

These financial statements have been prepared and presented on the accrual basis of accounting and comply with the Accounting Standards prescribed in the Companies (Accounting Standards) Rules, 2006 issued by the Central Government, the relevant provisions of the Companies Act, 1956 and other accounting principles generally accepted in India, to the extent applicable. The financial statements are presented in Indian rupees rounded off to the nearest lacs.

B. Use of estimates

The preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP) requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses and the disclosure of contingent liabilities on the date of the financial statements. Actual results could differ from those estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Any revision to accounting estimates is recognised prospectively in current and future periods.

C. Current–non-current classification

All assets and liabilities are classified into current and non-current.

Assets

An asset is classified as current when it satisfies any of the following criteria:

(a) it is expected to be realised in, or is intended for sale or consumption in, the Company's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is expected to be realised within 12 months after the reporting date; or

(d) it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date.

Current assets include the current portion of non-current financial assets. All other assets are classified as non-current.

Liabilities

A liability is classified as current when it satisfies any of the following criteria:

(a) it is expected to be settled in the Company's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is due to be settled within 12 months after the reporting date; or

(d) the Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

Current liabilities include current portion of non-current financial liabilities. All other liabilities are classified as non-current.

Operating cycle

Operating cycle is the time between the acquisition of assets for processing and their realisation in cash or cash equivalents.

D. Fixed assets and depreciation

a) Tangible fixed assets

Tangible fixed assets except revalued assets are carried at cost of acquisition or construction less accumulated depreciation and/or accumulated impairment loss, if any. The cost of an item of tangible fixed asset comprises its purchase price, including import duties and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition for its intended use; any trade discounts and rebates are deducted in arriving at the purchase price.

Subsequent expenditures related to an item of tangible fixed asset are added to its book value only if they increase the future benefits from the existing asset beyond its previously assessed standard of performance.

Tangible fixed assets acquired wholly or partly with specific grant/subsidy from government, if any, are recorded at the net acquisition cost to the Company.

Borrowing costs are interest and other costs (including exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs) incurred by the Company in connection with the borrowing of funds. Borrowing costs directly attributable to acquisition or construction of those tangible fixed assets which necessarily take a substantial period of time to get ready for their intended use are capitalised. Other borrowing costs are recognised as an expense in the period in which they are incurred.

Exchange differences (favorable as well as unfavorable) arising in respect of translation/settlement of long term foreign currency borrowings attributable to the acquisition of a depreciable asset are also included in the cost of the asset.

The rates of depreciation prescribed in Schedule XIV to the Companies Act, 1956 are considered as the minimum rates. If the management's estimate of the useful life of a fixed asset at the time of acquisition of the asset or of the remaining useful life on a subsequent review is shorter than that envisaged in the aforesaid schedule, depreciation is provided at a higher rate based on the management's estimate of the useful life/remaining useful life. Depreciation is accordingly provided at the rates which are equal to or higher than the rates prescribed in Schedule XIV to the Companies Act, 1956 and are as stated below:

- on plant and machinery: on written down value method as per rates specified in Schedule XIV.
- on tools and dies : 30/40 % per annum on written down value method on all tools except those used in Acoustic (Horn) division which are depreciated at the rate of 30% per annum on straight line method basis
- on other fixed assets: on straight line method as per rates specified in Schedule XIV.

Leasehold land and leasehold improvements are amortised on a straight line basis over the period of lease or their useful lives, whichever is shorter. Freehold land is not depreciated.

Depreciation is provided on a pro-rata basis i.e. from the date on which asset is ready for use.

Assets acquired under finance leases are depreciated over the shorter of the lease term and their useful lives (not being greater than the useful life envisaged in Schedule XIV to the Companies Act, 1956) unless it is reasonably certain that the Company will obtain ownership by the end of the lease term, in which case the depreciation rates applicable for similar assets owned by the Company are applied.

Assets costing up to rupees five thousand are fully depreciated in the year of purchase.

Depreciation for the year is recognised in the Statement of Profit and Loss.

The useful lives are reviewed by the management at each financial year-end and revised, if appropriate. In case of a revision, the unamortized depreciable amount is charged over the revised remaining useful life.

A fixed asset is eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal.

Assets retired from active use and held for disposal, if any, are stated at the lower of their net book value and net realisable value and shown under 'Other current assets'.

Losses arising from retirement or gains or losses arising from disposal of fixed assets which are carried at cost are recognised in the Statement of Profit and Loss.

b) Intangible fixed assets and amortization

(i) Goodwill

Goodwill that arises on an amalgamation or on the acquisition of a business is presented as an intangible asset. Goodwill arising from amalgamation is measured at cost less accumulated amortisation and any accumulated impairment loss. Such goodwill is amortised over its estimated useful life or five years whichever is shorter. Goodwill arising on acquisition of a business is measured at cost less any accumulated impairment loss, and such goodwill is tested for impairment annually

(ii) Acquired intangible assets

Intangible assets that are acquired by the Company are measured initially at cost. After initial recognition, an intangible asset is carried at its cost less any accumulated amortization and any accumulated impairment loss.

Subsequent expenditure is capitalised only when it increases the future economic benefits from the specific asset to which it relates.

Intangible assets are amortised in the Statement of Profit or Loss over their estimated useful lives, from the date that they are available for use based on the expected pattern of consumption of economic benefits of the asset. Accordingly, at present, these are being amortised on straight line basis. In accordance with the applicable Accounting Standard, the Company follows a rebuttable presumption that the useful life of an intangible asset will not exceed ten years from the date when the asset is available for use. However, if there is persuasive evidence that the useful life of an intangible asset is longer than ten years, it is amortised over the best estimate of its useful life.

The amortization rates are as follows:

a) Technical knowhow: Amortised over the period of agreement

b) Computer software : 16.21% straight line method (except in the case of Enterprise Resource Planning (ERP) system, which is depreciated over a period not exceeding four years)

Amortisation method and useful lives are reviewed at each reporting date. If the useful life of an asset is estimated to be significantly different from previous estimates, the amortisation period is changed accordingly. If there has been a significant change in the expected pattern of economic benefits from the asset, the amortisation method is changed to reflect the changed pattern.

An intangible asset is derecognised on disposal or when no future economic benefits are expected from its use and disposal.

Losses arising from retirement and gains or losses arising from disposal of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit and Loss.

c) Capital work-in-progress

Fixed assets under construction and cost of assets not put to use before the year-end, are disclosed as capital work-in-progress.

E. Impairment

The carrying values of all assets are reviewed at each reporting date to determine if there is an indication of any impairment. If any indication exists, the asset's recoverable amount is estimated. For assets that are not yet available for use, the recoverable amount is estimated at each reporting date. An impairment loss is recognised whenever the carrying amount of an asset, or its cash generating unit exceeds its recoverable amount. Impairment losses are recognised in the Statement of Profit and Loss. An impairment loss is reversed if there is a change in the estimate used to determine the recoverable amount. An impairment loss is reversed only to the extent the carrying amount of the asset that does not exceed the carrying amount that would have been determined net off depreciation or amortisation, if no impairment loss had been recognised.

F. Leases

a) Operating leases

Assets acquired under leases other than finance leases are classified as operating leases. The total lease rentals (including scheduled rental increases) in respect of an asset taken on operating lease are charged to the Statement of Profit and Loss on a straight line basis over the lease term unless another systematic basis is more representative of the time pattern of the benefit.

b) Finance leases

Assets acquired under finance leases are recognised as an asset and a liability at the lower of the fair value of the leased assets at the inception of the lease and the present value of minimum lease payments. Lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to periods during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability and charged to the Statement of Profit and Loss.

G. Investments

Investments that are readily realisable and intended to be held for not more than a year from the date of acquisition are classified as current investments. All other investments are classified as long-term investments. However, that part of long term investments which is expected to be realized within 12 months after the reporting date is also presented under 'current assets' as "current portion of long term investments" in consonance with the current–non-current classification scheme of revised Schedule VI.

Long-term investments (including current portion thereof) are carried at cost less any other-thantemporary diminution in value, determined separately for each individual investment.

Current investments are carried at the lower of cost and fair value.

Any reductions in the carrying amount and any reversals of such reductions are charged or credited to the Statement of Profit and Loss.

Investment in the capital of a partnership firm is shown by reference to the capital of the firm on the balance sheet date. The Company's share of profit or loss in a partnership firm is recognised in the Statement of Profit and Loss as and when it accrues i.e. when it is computed and credited or debited to the capital/current/any other account of the company in the books of the partnership firm.

H. Inventories

Inventories which comprise raw materials, work-in-progress, finished goods, stock-in-trade, stores and spares, and loose tools are carried at the lower of cost and net realisable value.

Cost of inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

In determining the cost, moving average cost method is used. In the case of manufactured inventories and work in progress, fixed production overheads are allocated on the basis of normal capacity of production facilities.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

The net realisable value of work-in-progress is determined with reference to the selling prices of related finished products. Raw materials and other supplies held for use in the production of finished products are not written down below cost except in cases where material prices have declined and it is estimated that the cost of the finished products will exceed their net realisable value.

The comparison of cost and net realisable value is made on an item-by-item basis.

Finished goods inventory is inclusive of excise duty.

Inventories in transit are valued at cost.

Appropriate adjustments are made to the carrying value of damaged, slow moving and obsolete inventories based on management's current best estimate.

I. Revenue recognition

a) Revenue from sale of goods in the course of ordinary activities is recognised when the property in the goods or all significant risks and rewards of ownership are transferred to the customer and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods and regarding its collection. The amount recognized as revenue is exclusive of sales tax, value added taxes (VAT) and is net of returns, trade discounts and quantity discounts.

b) Designing and service revenue is recognised on an accrual basis as and when the services are rendered in accordance with the terms of the underlying contract.

c) Interest income is recognised on a time proportionate basis taking into account the amount outstanding and the interest rate applicable.

d) Dividend income is recognised when the right to receive dividend is established.

e) Royalty income is recognised based on the terms of the underlying agreement.

f) Claims lodged with insurance companies are accounted for on an accrual basis, to the extent these are measurable and the ultimate collection is reasonably certain.

g) Export entitlement under Duty Entitlement Pass Book Scheme ('DEPB') is recognised on accrual basis and when the right to entitlement has been established.

h) Share of profit from partnership firms is recognised on accrual basis.

J. Government grants

Government grants in the nature of promoters' contribution are credited to capital reserve and treated as a part of shareholders' funds. Grants from State Government towards revenue expenditure are recognised as income either till the period of benefit expires or the financial cap is reached, whichever occurs earlier.

K. Research and development

a) Revenue expenditure on research and development is charged off under the respective heads of account in the year in which it is incurred.

b) Capitalised development expenditure is stated at cost less accumulated amortisation and impairment losses, if any. Fixed assets used for research and development are depreciated in accordance with the Company's policy as stated above.

L. Foreign currency transactions

a) Foreign currency transactions are recorded at the rate of exchange prevailing on the date of the respective transactions. Monetary foreign currency assets and liabilities remaining unsettled at the balance sheet date are translated at the closing rates of exchange prevailing on that date. The resultant exchange differences are recognised in the Statement of Profit and Loss except exchange differences pertaining to long term foreign currency monetary items that are related to acquisition of depreciable assets and are adjusted in the carrying amount of the related fixed assets.

b) In the cases of exchange difference on reporting long term monetary items, the company has opted to avail the option provided under paragraph 46A of Accounting Standard 11 "The Effects of Changes in Foreign Exchange Rates" inserted vide notification dated 29 December 2011. Consequently, the exchange differences arising on reporting of long term foreign currency monetary items on account of a depreciable asset is adjusted in the cost of depreciable asset and would be depreciated over the balance life of the asset.

In cases other then the depreciable assets exchange differences is accumulated in a Foreign Currency Monetary Item Translation Difference Account, and amortized over the balance period of such long term liability.

c) The Company uses forward contracts to hedge its foreign currency risk relating to an existing asset/ liability, which are covered under Accounting Standard– 'Accounting for the effects of changes in foreign exchange rates'.

Exchange difference on a forward exchange contract is the difference between:

(i) the foreign currency amount of the contract translated at the exchange rate at the reporting date, or the settlement date where the transaction is settled during the reporting period; and

(ii) the same foreign currency amount translated at the latter of the date of inception of the forward exchange contract and the last reporting date;

and is recognised in the Statement of Profit and Loss over the period of the contract.

The forward exchange contracts taken to hedge existing assets/ liabilities are translated at the closing exchange rates and the resultant exchange differences are recognised in the same manner as those on the underlying foreign currency asset or liability. Any profit or loss arising on cancellation/ renewal of such contracts is recognised in the Statement of Profit and Loss for the year.

The premium or discount on all such contracts arising at the inception of each contract is amortized over the life of the contract.

d) Investments in foreign entities are recorded at the exchange rate prevailing on the date of making the investments.

e) Derivative Transactions

The Company has entered into cross currency cum interest swap to hedge foreign currency risk and interest risk. In respect of forward contracts, which are covered under Accounting Standard (AS) 11, 'Effects of Changes in Foreign Exchange Rates', the difference between the spot rate and forward rate on the date the forward exchange contract is entered into, is amortised over the tenure of the contract. The foreign currency receivable or payable arising under the forward contract is revalued using the closing rate, and any resultant gain or loss is taken to the Statement of Profit and Loss. In respect of derivative contract, which are not covered by AS 11, pursuant to the announcement on "Accounting for Derivatives" made by the Institute of Chartered Accountants of India ('ICAI') on 29 March 2008, such contracts are marked to market and provision for loss, if any, is recognised in the Statement of Profit and

Loss and resultant gains, if any, on account of mark to market are ignored. The Company does not enter into derivative transactions for trading or speculative purposes.

M. Provisions

A provision is recognised if, as a result of a past event, the Company has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are recognised at the best estimate of the expenditure required to settle the present obligation at the balance sheet date. The provisions are measured on an undiscounted basis.

Warranties

Warranty costs are estimated on the basis of a technical evaluation and past experience. Provision is made for estimated liability in respect of warranty costs in the year of sale of goods and is included in the statement of profit and loss. The estimates used for accounting for warranty costs are reviewed periodically and revisions are made, as and when required.

Contingencies

Provision in respect of loss contingencies relating to claims, litigation, assessment, fines, penalties, etc. are recognised when it is probable that a liability has been incurred, and the amount can be estimated reliably.

N. Contingent liabilities and contingent assets

A contingent liability exists when there is a possible but not probable obligation, or a present obligation that may, but probably will not, require an outflow of resources, or a present obligation whose amount cannot be estimated reliably. Contingent liabilities do not warrant provisions, but are disclosed unless the possibility of outflow of resources is remote. Contingent assets are neither recognised nor disclosed in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs.

O. Employee Benefits

a) Short term employee benefits

Employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, bonus and ex-gratia. The undiscounted amount of short-term employee benefits to be paid in exchange for employee services is recognised as an expense as the related service is rendered by employees.

b) Post employment benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays specified contributions to a separate entity and has no obligation to pay any further amounts. The Company makes specified monthly contributions towards employee provident fund to Government administered provident fund scheme which is a defined contribution plan. The Company's contribution is recognised as an expense in the Statement of Profit and Loss during the period in which the employee renders the related service.

The Company makes specified monthly contribution towards superannuation fund to Superannuation Trust which is managed by the Life Insurance Corporation of India ("LIC").

Defined benefit plan

The Company's gratuity benefit scheme is a defined benefit plan. The Company's net obligation in respect of a defined benefit plan is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. The fair value of plan assets is reduced from the gross obligation under the defined benefit plans, to recognise the obligation on net basis. The calculation of the Company's obligation is performed annually by a qualified actuary using the projected unit credit method.

The Company recognises all actuarial gains and losses arising from defined benefit plans immediately in the Statement of Profit and Loss. All expenses related to defined benefit plans are recognised in employee benefits expense in the Statement of Profit and Loss. The Company recognises gains and losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs.

The Company's gratuity fund is administered and managed by the Life Insurance Corporation of India ("LIC"). Actuarial gains and losses are recognised immediately in the Statement of Profit and Loss.

Compensated absences

The employees can carry-forward a portion of the unutilised accrued compensated absences and utilise it in future service periods or receive cash compensation on termination of employment. Since the compensated absences do not fall due wholly within twelve months after the end of the period in which the employees render the related service and are also not expected to be utilized wholly within twelve months after the end of such period, the benefit is classified as a long-term employee benefit. The Company records an obligation for such compensated absences in the period in which the employee renders the services that increase this entitlement. The obligation is measured on the basis of independent actuarial valuation using the projected unit credit method.

Actuarial gains and losses are recognised in the Statement of Profit and Loss.

Termination benefits

Termination benefits are recognised as an expense when, as a result of a past event, the Company has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

P. Income Taxes

Income-tax expense comprises current tax (i.e. amount of tax for the period determined in accordance with the income-tax law) and deferred tax charge or credit (reflecting the tax effects of timing differences between accounting income and taxable income for the period). Income-tax expense is recognised in Statement of Profit or Loss except that tax expense related to items recognised directly in reserves is also recognized in those reserves.

Current tax is measured at the amount expected to be paid to (recovered from) the taxation authorities, using the applicable tax rates and tax laws. Deferred tax is recognised in respect of timing differences between taxable income and accounting income i.e. differences that originate in one period and are capable of reversal in one or more subsequent periods. The deferred tax charge or credit and the corresponding deferred tax liabilities or assets are recognised using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax assets are recognised only to the extent there is reasonable certainty that the assets can be realised in future; however, where there is unabsorbed depreciation or carried forward loss under taxation laws, deferred tax assets are recognised only if there is a virtual certainty supported by convincing evidence that sufficient future taxable income will be available against which such deferred tax assets can be realised. Deferred tax assets are reviewed as at each balance sheet date and written down or written-up to reflect the amount that is reasonably/virtually certain (as the case may be) to be realised.

Minimum Alternative Tax ('MAT') under the provisions of the Income-tax Act, 1961 is recognised as current tax in the Statement of Profit and Loss. The credit available under the Act in respect of MAT paid is recognised as an asset only when and to the extent there is convincing evidence that the Company will pay normal income tax during the period for which the MAT credit can be carried forward for setoff against the normal tax liability. MAT credit recognised as an asset is reviewed at each balance sheet date and written down to the extent, the aforesaid convincing evidence no longer exists.

Q. Representative offices

In translating the financial statements of representative offices, the monetary assets and liabilities are translated at the rate prevailing at the balance sheet date; non-monetary assets and liabilities are translated at exchange rate prevailing at the date of transaction and income and expense items are converted at the respective month end rate.

R. Earnings per share

Basic earnings/ (loss) per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average numbers of equity shares outstanding during the year are adjusted for events of bonus issue and share split. For the purpose of calculating diluted earnings/ (loss) per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares. The dilutive potential equity shares are deemed to be converted as of the beginning of the period, unless they have been issued at a later date.

S. Cash and cash equivalent

Cash and cash equivalents comprise cash balances on hand, cash balance with bank, and highly liquid investments with maturity period of three months or less from the date of investment.

Note 3 Share capital

(a) Authorised

₹ in Lacs

	As at 31 March 2014		As at 31 March 2013	
	Number	Amount	Number	Amount
Equity shares of ₹10 each with voting rights	63,500,000	6,350.00	63,500,000	6,350.00
Preference share capital				
9% Cumulative redeemable preference shares of ₹10 each (Class 'A')	3,000,000	300.00	3,000,000	300.00
3% Cumulative compulsorily convertible preference shares of ₹2,187 each (Class 'B')	183,500	4,013.14	183,500	4,013.14
3% Cumulative redeemable preference shares of ₹10 each (Class 'C')	3,500,000	350.00	3,500,000	350.00
1% Non-cumulative fully convertible preference shares of ₹10 each (Class 'D')	10,000,000	1,000.00	10,000,000	1,000.00
	80,183,500	12,013.14	80,183,500	12,013.14

(b) Issued, subscribed and fully paid up

	Number	Amount	Number	Amount
Equity share capital*				
Equity shares of ₹10 each with voting rights	15,865,356	1,586.54	15,865,356	1,586.54
Preference share capital				
3% Cumulative redeemable preference shares of ₹10 each (Class 'C')	3,500,000	350	3,500,000	350
	19,365,356	1,936.54	19,365,356	1,936.54

* Equity shares includes:

i Re-issue of forfeited 31,800 equity shares of ₹10 each on 27 October 1998

ii (a) 2,405,128 equity shares of ₹10 each fully paid up issued during the year ended 31 March 2011 for consideration other than cash to the shareholders of Minda Autogas Limited, pursuant to the scheme of amalgamation.

(b) 1,120,164 Equity Shares of ₹10 each fully paid up issued during the year ended 31 March 2012 for consideration other than cash to the shareholders of Minda Acoustic Limited, pursuant to the scheme of amalgamation.

(c) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:

	Number	Amount	Number	Amount
Equity shares of ₹10 each with voting rights				
Opening balance	15,865,356	1,586.54	15,865,356	1,586.54
Movement during the year	-	-	-	-
Closing balance	15,865,356	1,586.54	15,865,356	1,586.54
3% Cumulative Redeemable Preference Shares of ₹10 each (Class 'C')				
Opening balance	3,500,000	350.00	3,500,000	350.00
Movement during the year	-	-	-	-
Closing balance	3,500,000	350.00	3,500,000	350.00

(d) (i) Rights, preferences and restrictions attached to equity shares

The Company has only one class of equity shares having par value of ₹10 per share. Each shareholder is entitled to one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential assets, in proportion to their shareholding.

(ii) Rights, preferences and restrictions attached to preference shares

The Company has issued 3% cumulative redeemable preference shares of class ‘C’ having par value of ₹10 per share. Each Shareholders have right to receive fixed preferential dividend at a rate of 3% on the paid up capital of the Company. Preference shareholders also have right to receive all notices of general meetings of the Company but no right to vote at any meetings of the Company save to the extent and in the manner provided in the Companies Act, 1956. Preference shareholders neither have right to participate in any offer or invitation by way of right or otherwise to subscribe additional shares nor they have right to participate in any issue of bonus shares or shares issued by way of capitalization of reserves.

(e) Details of shares held by each shareholder holding more than 5% shares:

₹ in Lacs

Class of shares / Name of shareholder	As at 31 March 2014		As at 31 March 2013	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
Equity shares with voting rights				
Mr. Nirmal K. Minda	2,401,869	15.1%	2,401,869	15.1%
Nirmal K. Minda (HUF)	1,502,142	9.5%	1,502,142	9.5%
Mrs. Suman Minda	2,476,140	15.6%	2,476,140	15.6%
Minda Investments Limited*	4,180,930	26.4%	3,399,385	21.4%
Pioneer Finest Limited	-	-	1,086,807	6.9%
India Business Excellence Fund -I	1,376,250	8.7%	1,376,250	8.7%
3% Cumulative redeemable preference shares of ₹10 each (Class 'C')				
Mr. Nirmal K. Minda	1,500,000	42.9%	1,500,000	42.9%
Mrs. Suman Minda	2,000,000	57.1%	2,000,000	57.1%

*Includes 55,500 equity shares issued to M.G.Portfolio Limited and 22,143 equity shares to Shivmani Barter Private Limited, which are under lock-in. It is stated that both these companies have been amalgamated with Minda Investments Limited vide Delhi High Court Order dated 16 December 2013. The Company on receipt of the related documents from Minda Investments Limited had filed the Corporate Information Action Form on 20 March 2014 with NSDL and CDSIL for transfer of these lock-in shares in the name of Minda Investments Limited.

(f) Aggregate number and class of shares allotted as fully paid up pursuant to contract(s) without payment being received in cash for the period of five years immediately preceding the Balance Sheet date:

Equity shares includes

(i) 2,405,128 equity shares of ₹10 each fully paid up issued during the year 2010-11 for consideration other than cash to the shareholders of Minda Autogas Limited, pursuant to the scheme of amalgamation.

(ii) 1,120,164 Equity Shares of ₹10 each fully paid up issued during the year 2011-12 for consideration other than cash to the shareholders of Minda Acoustic Limited, pursuant to the scheme of amalgamation.

(iii) 1,835,000 equity shares of ₹10 each fully paid up issued during the year 2011-12 on conversion of 3% Cumulative compulsorily convertible preference shares of ₹2,187 each (Class 'B').

(g) The Company has not allotted any bonus shares or bought back any shares during the current year or for a period of five years immediately preceding the balance sheet date.

Note 4 Reserves and surplus

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Capital reserve		
Opening balance	227.59	227.59
Add: Addition during the year	-	-
Closing balance	227.59	227.59
Capital redemption reserve		
Opening balance	300.00	300.00
Add: Additions during the year	-	-
Closing balance	300.00	300.00
Securities premium account		
Opening balance	4,461.13	4,461.13
Add: Additions during the year	-	-
Closing balance	4,461.13	4,461.13
General reserve		
Opening balance	5,503.30	5,178.30
Add: Transferred from surplus in Statement of Profit and Loss	300.00	325.00
Closing balance	5,803.30	5,503.30

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Surplus in Statement of Profit and Loss		
Opening balance brought forward	18,800.46	16,663.98
Add:		
Net Profit for the year	2,711.86	3,030.61
Less:		
Proposed equity dividend	475.96	475.97
Proposed dividend on 3% Cumulative redeemable preference shares	10.50	10.50
Tax on proposed equity and preference dividend	82.67	82.66
Transfer to general reserve	300.00	325.00
Closing balance	20,643.31	18,800.46
Total reserves and surplus	31,435.32	29,292.48

Note 5 Long-term borrowings*

Term loans		
From banks (Secured)	2,979.09	3,125.85
From others (Unsecured)	-	7.62
Deferred payment liabilities		
For acquisition of fixed assets (Secured)	262.97	526.00
Deferred sales tax liability (Unsecured)	950.56	1,238.90
	1,213.53	1,764.90
	4,192.62	4,898.37

Nature of security:

- from Axis Bank amounting to ₹208.33 (previous year ₹625) is secured by first pari passu charge over fixed assets, including plant and machinery, furniture and fixtures, both present and future installed at factory premises and goods purchased under Letter of Credit.	Total loan sanctioned amounting to ₹2,500 (previous year ₹2,500), repayable in 24 quarterly instalments of ₹104.17 each. Rate of interest- 12.50%
- from Axis Bank amounting to ₹375 (previous year ₹750) is secured by first pari passu charge over fixed assets and second pari passu charge over current assets and equitable mortgage of Company's immovable property at Gurgaon, Pune Sonepat and Pantnagar.	Total loan sanctioned amounting to ₹1,200 (previous year ₹1,200), repayable in 16 quarterly instalments of ₹75 each. Rate of interest- 12.50%
- from HDFC Bank amounting to ₹225 (previous year ₹300) and is secured by first pari passu charge on all the present and future immovable assets and movable plant and machinery consisting of furniture and fixtures, electrical fittings, vehicles, etc. Second pari passu charge on all the book debts and stock in trade both present and future.	Total loan sanctioned amounting to ₹2,000 (previous year ₹2,000). Disbursed amount of ₹375 (previous year ₹375) repayable in 20 quarterly instalments of ₹18.75 each. Rate of interest- Base rate + 2%
- from State Bank of India amounting to ₹nil (previous year ₹734.29) and is secured by first pari passu charge on all present and future fixed assets and second charge on current assets of the company.	Total loan sanctioned amounting to ₹4,055 (previous year ₹4,055). Disbursed amount of ₹3,595 (previous year ₹3,595) repayable in - 3 instalments during 2009-10 of ₹22 each - 12 instalments during 2010-11 of ₹63.35 each - 12 instalments during 2011-12 of ₹80 each - 12 instalments during 2012-13 of ₹85 each - 7 instalments during 2013-14 of ₹100 each - 1 instalments during 2013-14 of ₹88.80 each Rate of interest- Base rate + 2.90%

- External Commercial Borrowings from Standard Chartered Bank amounting to ₹2,392.43 (previous year ₹2,752.51), is secured by first pari passu charge over all present and future movable fixed assets of the Company. Second pari passu charge over all present and future book debts, outstanding moneys receivables, claims and bills due and all present and future stock in trade consisting of raw materials, finished goods, goods in process of manufacturing and other merchandise etc.	Total loan sanctioned amounting to USD 50 lac (previous year USD 50 lac), repayable in 16 quarterly instalments of USD 3.13 lac Rate of interest- 9.95%
- Sales tax incentive amounting to ₹1,236.01 (previous year ₹1,387.30) from the State Government of Maharashtra, received in 2003-04 (Unsecured)	Total loan sanctioned amounting to ₹1,427.25 (previous year ₹1,427.25), repayable in 8 annual instalments from 2013-14 Rate of interest- 0%
- from HSIIDC amounting to ₹525.94 (previous year ₹788.98) and is secured by charge on land at Bawal. (Disclosed under deferred payment liabilities)	Total loan sanctioned amounting to ₹1,051.88 (previous year ₹1,051.88). Disbursed amount of ₹1,051.88 (previous year ₹1,051.88) repayable in 8 half yealy instalments of ₹1,31.48 each. Rate of interest- 11% p.a.
- from HDFC Bank amounting to ₹600 (previous year nil) and is secured by Exclusive charge on current assets of the company arising out of the Chennai Plant. Exclusive charge on movable and immovable fixed assets of the company arising out of the Chennai Plant. Exclusive charge on land and building (Chennai) having market value of ₹2,155 standing in the name of the Company.	Total loan sanctioned amounting to 600 (previous year nil). Disbursed amount of 600 (previous year nil) repayable in 15 equal quarterly instalments of 40 each. Repayment to start from October 2015. Rate of interest- Base rate +1.7%
- from HDFC Bank amounting to 500 (previous year nil) and is secured by First Pari passu charge on all movable fixed assets of the company. First pari passu charge on all immovable fixed assets of the Company as below; i) Village Nawada, Fatehpur, PO Sikandarpur Badda, Manesar, Gurgaon valued at 4,403. ii) 34-35 KM, GT Karnal Road, Village Rasoi, Distt. Sonepat, Haryana, valued at 2,263. iii) Plot no. -5, Sector - 10, Industrial Area, IIE Pant Nagar, Udham Singh Nagar, valued at 3,561. iv) Plot no. 5A, Sector - 10, Industrial Area, IIE Pant Nagar, Udham Singh Nagar, valued at 2,000 v) Plot No ME-I and ME-II, Sector 2A, IMT manesar having book value of 1,000. And market value of 1,500 (Approximately) Second Pari passu charge on all present and future current assets of the company	Total loan sanctioned amounting to 1,500 (previous year nil). Disbursed amount of 500 (previous year nil) repayable in 15 equal quarterly instalments of 100 each. Repayment to start from October 2015. Rate of interest- Base rate +1.7%

- Vehicle loans from banks amounting to ₹76.38 (previous year ₹132.38) are secured against hypothecation of respective vehicles financed by them.

* For current portion refer Note 10, "other current liabilities".

Note 6 Other long-term liabilities

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Capital creditors	-	329.97
Others	9.50	-
	9.50	329.97

Note 7 Long-term provisions

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Provision for employee benefits		
Gratuity	1,240.41	1,099.44
Compensated absences	584.50	462.63
	1,824.91	1,562.07
Others		
Provision for warranty	52.11	33.96
	1,877.02	1,596.03

Note 8 Short-term borrowings

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Loans repayable on demand		
Secured		
from banks*	6,902.12	5,885.95
Other loans and advances		
from others (unsecured)**	2,251.05	1,843.83
	9,153.17	7,729.78

* Nature of security:

₹ in Lacs

S. No.	Bank Name (facility) Details of security	Term of repayment	Max. rate	Min. rate	Outstanding as on 31 March 2014	Outstanding as on 31 March 2013
1	HDFC (Cash Credit) * First Pari Passu charge on all present and future current assets of the Company along with member banks * Second pari passu charge on all present and future movable and immovable assets of the Company along with member banks	within 1 year	B.R.+1.50%	B.R.+1.50%	2,557.34	923.17
2	Axis Bank (Cash Credit) * Primary: First Pari Passu charge by way of hypothecation of entire current assets of the company, both present and future. * Collateral: Second pari passu charge on entire fixed assets of the company, both present and future including pari passu EM over company's immovable property at Gurgaon, Pune, Sonepat and Pantnagar.	within 1 year	BR+2.25%	BR+2%	277.89	439.25
3	Citi Bank (Cash Credit) * First Pari Passu charge on present and future stocks and book debts of the Borrower. * Second pari passu charge on the Fixed Assets of the borrower excluding land and building at B-73, wazirpur industrial area, New Delhi.	within 1 year	BR+4%	BR +2.50%	4.75	85.07
4	Citi Bank (Cash Credit/ WCDL) * First Pari Passu charge on present and future stocks and book debts of the Borrower. * Second pari passu charge on the Fixed Assets of the borrower excluding land and building at B-73, wazirpur industrial area, New Delhi.	10 Feb 2014 (360 Days)	10.75%	10.75%	-	500.00

₹ in Lacs

S. No.	Bank Name (facility) Details of security	Term of repayment	Max. rate	Min. rate	Outstanding as on 31 March 2014	Outstanding as on 31 March 2013
5	SBI (Cash Credit) * Primary: Pari Passu first charge on all the current assets of the Company including all types of Stocks of raw material, stores, spares, stocks-in-process, finished goods etc., lying in their premises, godowns or elsewhere including goods in transit and company's book debts/receivables (present and future) * Collateral: pari passu second charge on entire fixed assets(present and future) including EM of properties detailed below: a) 34-35 K.M. G.T. Karnal Road, Rasoi, Sonipat b) Immovable property at village navada fatehpur, Manesar c) B-6, MIDC, Chakan, Pune (21270 Sq. Mtr) d) Plot No. 5, Pant Nagar e) plot No. 5A, Pant Nagar f) B-1/5, MIDC, Chakan, Pune (18022 Sq. Mtr)	Within one year (Previous year 90 Days)	BR+2.90%	BR+2.90%	1,894.68	1,816.05
6	Canara Bank (Cash Credit) * Primary: First charge on pari passu basis by way of hypothecation with WC lenders under MBA i.e. Stocks and Receivables (present and future) and other current assets of the company. * Collateral: Second charge on pari passu basis with WC lender under MBA by way of hypothecation/EMT. i.e. Fixed Assets of the company excluding vehicles as under: Plant and Machinery and other misc. assets and Capital WIP. Land and Building includes: i) Property at 34-35 KM, G T Karnal Road, Village Rasoi, Distt. Sonepat, Haryana measuring 31 Kanals and 16 marlas in the name of M/s Minda Industries Ltd. ii) Property Village Nawada, Fatehpur, PO Sikandarpur Badda, Manesar, Gurgaon Haryana measuring 87 Kanal 6 Marlas in the name of M/s Minda Industries Ltd iii) Property at Plot No. 5A, Sector -10, SIDCUL, Uttaranchal measuring 5950 Sq. Mtr (subsequent to merger of business of M/s Minda Acoustic Ltd) iv) Property at B-6, MIDC, Chakan Industrial Area, Village mahalunge, Taluka Khed, Distt. Pune measuring 11970 Sq. Mtr in the name of M/s Minda Industries Ltd v) Property at B-6, MIDC, Chakan Industrial Area, Village mahalunge, Taluka Khed, Distt. Pune measuring 9300 Sq. Mtr in the name of M/s Minda Industries Ltd vi) Property at B-1/5, MIDC Chakan Industrial Area, Village Nagoje, Taluka-Khed, Distt. Pune Maharashtra measuring 18022 sq. Mtr in the name of M/s Minda Industries Ltd	within 1 year	BR+3%	BR+2%	1,748.28	1,692.41

₹ in Lacs

S. No.	Bank Name (facility) Details of security	Term of repayment	Max. rate	Min. rate	Outstanding as on 31 March 2014	Outstanding as on 31 March 2013
7	Canara Bank (Buyers Credit EUR1.98 Lac) * First charge on pari passu basis by way of hypothecation with WC lenders under MBA i.e. Stocks and Receivables (present and future) and other current assets of the company.	182 days	1.33%	1.33%	169.19	-
8	Kotak Mahindra Bank Subservient charge on all existing and future current assets and moveable fixed assets of the borrower (excluding assets which are specifically charged to other lenders)	after 90 days	12.90%	10.75%	249.99	430.00
	Total				6,902.12	5,885.95

**Loan from Bajaj Finance Limited carries interest @ 10.60% p.a. and is repayable maximum within 60 days in case of purchase order discounting and 180 days in case of short term loan respectively.

Note 9 Trade payables

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Trade payables*	15,409.93	14,986.81
	15,409.93	14,986.81

* For dues to micro and small suppliers refer to note 48

Note 10 Other current liabilities

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Current maturities of long-term debts*	1,398.05	2,456.16
Interest accrued but not due on long term borrowings	59.51	76.02
Advance from customers	2,713.05	1,349.42
Capital creditors	494.81	-
Unpaid dividend	21.40	20.61
Book overdraft	-	25.41
Other payables		
- Statutory dues		
TDS payable	162.11	183.60
Service tax payable	31.76	68.08
Excise payable	49.40	100.73
Sales tax payable	402.53	330.12
PF and ESI payable	114.35	106.75
- Contractually reimbursable expenses	660.08	438.71
- Mark to market loss on derivative contracts	-	9.77
Current maturities of deferred payment liabilities*	548.42	148.40
	6,655.47	5,313.78

*For details refer Note 5

Note 11 Short-term provisions

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Provision for employee benefits		
Gratuity	38.76	116.03
Compensated absences	30.76	56.78
	69.52	172.81
Others		
Provision for wealth tax (net of advances ₹3.57, previous year ₹3.57)	0.05	3.89
Provision for Income Tax (net of advance income tax ₹1,171.51, previous year ₹1,171.51)	53.49	53.49
Provision for warranty	247.74	282.37
Provision for dividend		
- Provision for proposed equity dividend	475.96	475.96
- Provision for proposed preference dividend	10.50	10.50
- Provision for tax on proposed dividends	82.67	82.67
	870.41	908.88
	939.93	1,081.69

Note 12 Fixed assets

As at 31 March 2014

₹ in Lacs

Particulars	Gross block				Accumulated depreciation					Net block	
	Balance as at 01 April 2013	Additions/ Transfers	Disposals	Balance as at 31 March 2014	Balance as at 01 April 2013	Depreciation / amortisation expense for the year	Eliminated on disposal of assets	Impairment losses recognised/ (reversed) in statement of profit and loss ***	Balance as at 31 March 2014	Balance as at 31 March 2014	Balance as at 31 March 2013
Tangible											
Land											
Land- Freehold*	2,408.59	204.74	-	2,613.33	-	-	-	-	-	2,613.33	2,408.59
Land- Leasehold	1,404.24	-	-	1,404.24	140.72	19.72	-	-	160.44	1,243.80	1,263.52
Buildings	6,677.98	530.71	-	7,208.69	1,877.19	220.30	-	(82.50)	2,014.99	5,193.70	4,800.79
Plant and Machinery**	36,601.07	4,217.77	733.46	40,085.38	22,343.02	3,559.44	300.83	(67.14)	25,534.49	14,550.89	14,258.05
Furniture and Fixtures	520.73	27.80	0.30	548.23	253.00	33.04	0.06	-	285.98	262.25	267.73
Vehicles	819.81	51.65	70.75	800.71	208.97	72.76	26.50	-	255.23	545.48	610.84
Office Equipment	549.81	73.07	0.11	622.77	216.39	31.87	3.59	-	244.67	378.10	333.42
Computers	1,067.89	54.99	27.26	1,095.62	721.31	88.88	23.49	-	786.70	308.92	350.61
	50,050.12	5,160.73	831.88	54,378.97	26,481.90	4,026.01	354.47	(149.64)	29,282.50	25,096.47	24,289.52
Intangible											
Goodwill	21.94	-	-	21.94	21.94	-	-	-	21.94	-	-
Technical Knowhow	278.89	-	-	278.89	253.30	12.78	-	-	266.08	12.81	25.59
Computer Software	2,424.68	86.65	10.24	2,501.09	1,944.94	134.23	1.59	-	2,077.58	423.51	479.74
	2,725.51	86.65	10.24	2,801.92	2,220.18	147.01	1.59	-	2,365.60	436.32	505.33

* includes land amounting to ₹1402.85 (previous year ₹1402.85), yet to be transferred in the name of the company.
** includes borrowing cost capitalised during the year of ₹nil (previous year ₹65.14).
*** refer note 34 on 'Impairment Loss'

As at 31 March 2013

₹ in Lacs

Particulars	Gross block				Accumulated depreciation					Net block	
	Balance as at 01 April 2012	Additions/ Transfers	Disposals	Balance as at 31 March 2013	Balance as at 01 April 2012	Depreciation / amortisation expense for the year	Eliminated on disposal of assets	Impairment losses recognised in statement of profit and loss	Balance as at 31 March 2013	Balance as at 31 March 2013	Balance as at 31 March 2012
Tangible											
Land											
Land- Freehold*	1,005.74	1,402.85	-	2,408.59	-	-	-	-	-	2,408.59	1,005.74
Land- Leasehold	1,074.97	329.27	-	1,404.24	131.76	8.96	-	-	140.72	1,263.52	943.21
Buildings	6,355.78	322.20	-	6,677.98	1,589.43	202.51	0.10	85.35	1,877.19	4,800.79	4,766.35
Plant and Machinery**	32,858.86	4,470.83	728.62	36,601.07	19,179.96	3,298.69	345.56	209.93	22,343.02	14,258.05	13,678.90
Furniture and Fixtures	491.75	44.74	15.76	520.73	202.19	56.91	6.10	-	253.00	267.73	289.56
Vehicles	815.44	209.53	205.16	819.81	238.34	75.49	104.86	-	208.97	610.84	577.10
Office Equipment	504.25	61.13	15.57	549.81	195.56	27.09	6.26	-	216.39	333.42	308.69
Computers	1,041.04	55.83	28.98	1,067.89	651.54	94.18	24.41	-	721.31	346.58	389.50
	44,147.83	6,896.38	994.09	50,050.12	22,188.78	3,763.83	487.29	295.28	25,760.60	24,289.52	21,959.05
Intangible											
Goodwill	21.94	-	-	21.94	21.94	-	-	-	21.94	-	-
Technical Knowhow	278.89	-	-	278.89	234.55	29.73	10.98	-	253.30	25.59	44.34
Computer Software	2,339.79	90.89	6.00	2,424.68	1,648.55	298.98	2.59	-	1,944.94	479.74	691.24
	2,640.62	90.89	6.00	2,725.51	1,905.04	328.71	13.57	-	2,220.18	505.33	735.58

* includes land amounting to ₹1402.85 (previous year ₹nil), yet to be transferred in the name of the company.

** includes borrowing cost capitalised during the year of ₹65.14 (previous year ₹nil).

Note 13 Non-Current Investments

(Non trade, unquoted investments, at cost)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Investments in Equity Instruments		
(i) Subsidiaries		
Minda Auto Components Limited	21.02	21.02
- 210,200 equity shares (previous year 210,200 equity shares) of ₹10 each		
Minda Kyoraku Limited	3,173.50	3,173.50
- 29,550,000 equity shares (previous year 29,550,000 equity shares) of ₹10 each (Out of the above 8,740,000 equity shares (previous year 8,740,000 equity shares) issued at a premium of ₹2.5 each)		
Minda Distribution and Services Limited	198.76	198.76
- 1,987,600 equity shares (previous year 1,987,600 equity shares) of ₹10 each		
Global Mazinkert, S.L.	1,090.26	2.55
- 153,600 equity shares (previous year 3,600 equity shares) of €1 each (Out of the above 150,000 equity shares (previous year Nil equity shares) issued at a premium of €9 each)		
(ii) Associates		
Mindarika Private Limited	700.73	700.73
- 2,707,600 equity shares (previous year 2,707,600 equity shares) of ₹10 each		
Minda NexGenTech Limited	312.00	312.00
- 3,120,000 equity shares (previous year 3,120,000 equity shares) of ₹10 each		
(iii) Joint Ventures		
Minda Emer Technologies Limited	223.00	223.00
- 2,230,000 equity shares (previous year 2,230,000 equity shares) of ₹10 each		
M J Casting Limited	2,925.00	2,384.50
- 29,250,000 equity shares (previous year 23,845,000 equity shares) of ₹10 each		
(iv) Others		
PT Minda Asean Automotive (Indonesia)	88.85	88.85
- 20,250 equity shares (previous year 20,250 equity shares) of US$10 each		
Minda Industria E Comerico De Autopecsa Ltd	7.11	-
- 25,000 equity shares (previous year Nil equity shares) of R$ 1 each		
Investments in preference shares		
M J Casting Limited	75.00	-
- 750,000 8% non cumulative redeemable preference shares (previous year nil preference shares) of ₹10 each		
Investments in partnership firms**		
- Auto Component	670.31	587.37
- Yogendra Engineering	176.57	172.35
	9,662.11	7,864.63
Less: Other than temporary diminution in value of investment in Minda NexGenTech Limited*	312.00	312.00
	9,350.11	7,552.63

* Aggregate provision for diminution of non current investment is ₹312 (previous year ₹312)

**Investment in Partnership Firms

Partnership Firm	Name of the Partners	Share in Profit (%)	Share in Profit (%)
Auto Component	Minda Industries Limited	48.90%	48.90%
	Nirmal K. Minda	25.55%	25.55%
	Palak Minda	25.55%	25.55%
Yogendra Engineering	Minda Industries Limited	48.90%	48.90%
	Sanjeev Garg	12.50%	22.50%
	Birender Garg	12.50%	22.50%
	Suman Minda	26.10%	6.10%
Total Capital of the firm		Amount	Amount
Auto Component		1,362.70	1,213.60
Yogendra Engineering		361.07	352.46

Note 14 Deferred tax assets (net)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Deferred tax liabilities		
Excess of depreciation/amortisation on fixed assets under Income tax laws over depreciation/ amortisation provided in accounts	866.13	756.89
	866.13	756.89
Deferred tax assets		
Provision for employee benefits	746.05	700.13
Others	284.94	270.42
	1,030.99	970.55
Deferred tax assets (Net)	164.86	213.66

Note 15 Long term loans and advances

(Unsecured and considered good)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
To parties other than related parties		
Capital advances	388.72	571.87
Advance income tax (net of provision for tax ₹4,344.51, previous year ₹3,973.48)	802.11	692.89
Security deposits	589.69	551.48
Advance to vendors	-	208.50
	1,780.52	2,024.74

Note 16 Other non-current assets

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Foreign currency receivable	303.77	220.22
Bank deposits (due to mature after 12 months from the reporting date)	287.20	57.49
Retention money with customers	228.95	131.24
	819.92	408.95

Note 17 Inventories

(At lower of cost and fair value, unless otherwise stated)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Raw materials [Goods in transit ₹106.37 (previous year ₹96.32)]	4,014.24	3,347.06
Work-in-progress	914.12	736.50
Finished goods [Goods in transit ₹136.29 (previous year ₹120.65)]	997.15	604.99
Stock-in-trade	144.54	2.81
Stores and spares	874.47	688.71
Loose tools	464.31	455.44
	7,408.83	5,835.51

Note 18 Trade receivables *

(Unsecured, considered good unless otherwise stated)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Trade receivables outstanding for a period exceeding six months from due date		
Unsecured considered good	242.56	265.95
Doubtful	196.22	149.64
	438.78	415.59
Less: Provision for doubtful debts	196.22	149.64
	242.56	265.95
Other receivables		
Unsecured considered good	18,534.81	17,155.36
	18,777.37	17,421.31

* Trade receivables (unsecured, considered good) include ₹318.44 (previous year ₹1,055.84) due from private companies in which any director is a director.

Note 19 Cash and bank balances

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Cash and cash equivalents		
Cash in hand	33.24	27.21
Balances with banks		
- on current accounts*	954.24	1,429.32
- on deposit accounts (with original maturity of 3 months or less)**	-	1,344.74
	987.48	2,801.27
Other Bank Balances		
Cash on imprest accounts	14.87	2.72
Bank deposits (due for realisation within 12 months of the reporting date)**	419.29	384.80
Unpaid dividend accounts	21.41	20.61
	455.57	408.13
	1,443.05	3,209.40

*includes Escrow account amounting to ₹17.07 (previous year ₹83.12)

**Deposit accounts amounting to ₹344.35 (previous year ₹344.66) is lien under banks and other government authorities.

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Detail of bank deposits		
- On deposit accounts with original maturity of 3 months or less included under 'Cash and cash equivalents'	-	1,344.74
- On deposit accounts due to mature within 12 months of reporting date included under 'Other bank balances'	419.29	384.80
- On deposit accounts due to mature after 12 months of reporting date included under 'Other non-current assets'	287.20	57.49
Total	706.49	1,787.03

Note 20 Short-term loans and advances

(unsecured, considered good unless otherwise stated)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Loans to related parties*	-	225.00
To parties other than related parties		
Security deposits	36.52	95.43
Prepaid expenses	269.31	284.91
Advance to suppliers	2,478.76	2,320.09
Doubtful advances	24.37	21.98
Provision for bad/doubtful loans and advances	(24.37)	(21.98)
Others		
Advances to employees	138.27	124.53
Balances with government authorities	941.50	989.96
	3,864.36	4,039.92

* Loan to related parties include: M J Casting Limited ₹Nil (previous year ₹225)

Note 21 Other current assets

(unsecured, considered good)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Unbilled revenue	342.53	-
Interest income accrued on fixed deposits	39.56	106.05
Duty entitlement available	111.22	114.17
Forward currency receivable	146.23	63.12
Insurance claims receivable	1.60	2.75
Silver coins/items	3.49	3.07
	644.63	289.16

Note 22 Revenue from operations*

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Sale of products**		
Finished goods	115,617.81	112,595.60
Traded goods	2,385.48	276.33
Sale of products (gross)	118,003.29	112,871.93
Less: Excise duty	9,992.39	9,781.17
Sale of products (net)	108,010.90	103,090.76
Sale of services	1,467.34	1,383.95
Other operating revenues	1,327.96	1,154.51
	110,806.20	105,629.22

* refer note 45

** includes prior period income ₹nil (previous year ₹178.70)

Note 23 Other income

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Interest income	140.36	272.78
Dividend income	40.61	85.70
Share of profit from partnership firms	550.21	527.63
Net gain on foreign currency transactions and translation (other than considered as finance cost) (net of loss on foreign currency transaction 1,803.32 (previous year nil))	161.63	-
Profit on sale of fixed assets (net) (net of loss 29.19 (previous year 73.66))	198.56	172.68
Other non-operating income		
Liabilities / provisions no longer required written back	121.77	26.99
Miscellaneous income	57.53	8.10
	1,270.67	1,093.88

Note 24 Cost of materials consumed*

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Raw materials (including purchased components and packing material consumed)		
Opening inventories	3,347.06	4,063.46
Purchases	74,617.62	70,844.95
Closing inventories	4,014.24	3,347.06
	73,950.44	71,561.35

* refer note 46

Note 25 Changes in inventories

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Inventories at the end of the year:		
Work-in-progress	914.12	736.50
Finished goods (other than those acquired for trading)	997.15	604.99
Stock-in-trade (acquired for trading)	144.54	2.81
	2,055.81	1,344.30
Inventories at the beginning of the year:		
Work-in-progress	736.50	1,120.39
Finished goods (other than those acquired for trading)	604.99	597.89
Stock-in-trade (acquired for trading)	2.81	-
	1,344.30	1,718.28
Net (increase) / decrease in stocks	(711.51)	373.98

Note 26 Employee benefits

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Salaries, wages and bonus	11,345.46	9,979.83
Gratuity	176.28	360.31
Compensated absences	333.97	311.10
Contribution to provident and other funds (refer to note 41)	807.53	748.86
Staff welfare and other expenses	1,321.64	1,097.14
	13,984.88	12,497.24

Note 27 Finance costs*

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Interest expense on borrowings	1,363.32	1,451.50
Other finance costs	139.78	131.16
	1,503.10	1,582.66

*Includes prior period charges ₹Nil (previous year ₹93.90)

Note 28 Depreciation and amortisation*

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Depreciation on tangible assets	4,026.01	3,763.83
Amortisation on intangible assets	147.01	328.71
	4,173.02	4,092.54

* includes prior period expenses of ₹nil (previous year- ₹10.45)

Note 29 Other expenses

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Consumption of stores and spare parts (refer note 46)	1,576.31	1,503.08
Job work charges	1,405.91	1,141.66
Power and fuel	2,715.54	2,273.48
Rent	1,020.24	820.53
Repairs and maintenance:		
Buildings	277.79	248.63
Machinery	756.10	715.41
Others	67.22	56.46
Insurance	96.04	94.66
Rates and taxes	65.04	33.72
Travelling and conveyance	1,657.59	1,447.30
Legal and professional	1,040.27	944.04
Payments to auditors*	61.06	56.17
Fixed assets scrapped/ written off	5.09	75.26
Provision for doubtful trade and other receivables, loans and advances (net)	65.76	125.61
Royalty expenses	120.40	127.86
Freight and other distribution overheads	1,139.95	993.92
Warranty rejection	208.14	221.33
Printing and stationery	167.53	185.18
Charity and donation	104.28	108.31
Net loss on foreign currency transactions and translation (other than considered as finance cost) (net of gain on foreign currency transaction nil (previous year 521.06))	-	0.80
Expenses relating to earlier years	0.58	10.96
Miscellaneous expenses	1,104.53	1,034.35
	13,655.37	12,218.72

Note:

* Payments to the auditors (excluding service tax)		
Statutory audit	26.00	26.00
Limited review of quarterly results	16.00	16.00
Consolidation fees	3.00	3.00
Reimbursement of expenses	8.48	5.15
Other services	7.58	6.02
	61.06	56.17

Note 30 Exceptional Items

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Net gain on sale of long-term investments (refer to note 38)	-	99.72
Impairment of fixed assets reversed/ (Loss) (refer to note 34)	149.64	(295.28)
Diminution in value of investments (Loss) (refer to note 35)	-	(312.00)
Insurance claim received (Net gain) (refer to note 54)	-	215.39
	149.64	(292.17)

Note 31 Earnings per share

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Net profit after tax as per Statement of Profit and loss	2,711.86	3,030.61
Adjustment to net profit after tax:		
Dividend on Preference Shares and Dividend Tax thereon.	(12.28)	(12.28)
Net profit attributable to equity shares	2,699.58	3,018.33
Weighted average number of Equity Shares (in Nos.):		
for Basic EPS	158.65	158.65
for Diluted EPS	158.65	158.65
Basic earnings per share in rupees (Face value ₹10 per share) (In rupees)	17.01	19.02
Diluted earnings per share in rupees (Face value ₹10 per share) (In rupees)	17.01	19.02
Calculation of weighted average number of shares for basic/diluted earnings per share		
For basic earnings per share		
Opening and closing balance of Equity Shares	158.65	158.65

Note 32 Contingent liabilities

(a) Claims made against the Company not acknowledged as debts (including interest, wherever applicable):

₹ in Lacs

Name of the statute	Nature of the dues	Amount 2013-14	Amount 2012-13	Period to which the amount relates	Forum where dispute is pending
Income Tax Act,1961	Income Tax	7.48	7.48	Assessment year 2002- 2003	Referred back to AO by Delhi High Court
Income Tax Act,1961	Transfer pricing – Against Section 143(3) and Section 144C	686.00	686.00	Assessment year 2006- 2007	Referred back to Dispute Resolution Panel by Income Tax Appellate Tribunal
Income Tax Act,1961	Income Tax	10.33	10.33	Assessment year 2007- 2008	Income Tax Appellate Tribunal
Income Tax Act,1961	Income Tax	30.40	7.30	Assessment year 2009- 2010	Commissioner (Appeals) of Income Tax
Income Tax Act,1961	Income Tax	1.52	-	Assessment year 2010- 2011	Commissioner (Appeals) of Income Tax

Contingent liabilities relating to other cases ₹17.00 (previous year ₹23.20).

Future cash outflows in respect of the above would be determinable on finalization of judgments /decisions pending with various forums / authorities.

(b) Corporate guarantee given by the Company and outstanding as at 31 March 2014 amounting to ₹8,450 (previous year ₹3,200) in respect of loans borrowed by related party. Further, the Company has also provided a 'letter of comfort' amounting to ₹4,477 (previous year ₹3,877) in respect of a loan taken by a related party from banks.

(c) As per an agreement executed with Maruti Suzuki India Ltd (MSIL) under the 'Maruti Car Scheme', a loan facility was granted to the Company's employees and other associates, whereby the Company has guaranteed to repay the loan in case of any default. The amount outstanding as at 31March 2014 is ₹3.49 (previous year ₹11.51).

(d) The export obligations outstanding as at 31 March 2014 amount to ₹2,207.63(previous year ₹4,035.38).

(e) The Company has availed sales tax incentives for its unit at Gurgaon, Haryana, from the Government of Haryana as sales tax capital subsidy amounting to ₹225.65 (previous year ₹225.65). In accordance with Scheme of Government of Haryana for Development of Industries, the amount may be refundable to the government, if specified conditions are not fulfilled, within the prescribed time.

Note 33 Capital and other commitments (net of advance)

Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances ₹388.72) as at 31 March 2014 aggregates to ₹1,012.61 (previous year ₹973.51, net of advances ₹571.87).

Note 34 Impairment

(i) Management had created an impairment charge amounting to ₹2,392.38 upto 31 March 2013 based on the projected cash flows and valuation of independent valuer. Based on the performance of the division during the current year and future projections,impairment charge to the extent of ₹149.64 (net of depreciation of ₹28.95) has been reversed as on 31 March 2014.The same has been disclosed as an 'exceptional item' in the Statement of Profit and Loss.

(ii) During the previous year, the company had recorded an impairment charge of ₹108.92 being the excess of carrying value of fixed assets of Autogas division over its recoverable amount. The same was disclosed as an exceptional item in the Statement of Profit and Loss. Based on the projections, no further charge / reversal has been recorded during the current year.

Note 35 Diminution in the value of investment

The company had recorded diminution other than temporary in the value of investment amounting to ₹312 in the previous year. The same was disclosed as an exceptional item in the Statement of Profit and Loss. Based on the current year's performance and future projections, there has been no reversal to the amount of diminution in the current year.

Note 36 Purchase of Investment

(i) The company had acquired 100% shares of Minda Distribution and Services Limited during the previous year.

(ii) The company had acquired 100% shares of Global Mazinkert S.L., Spain (SPV) on 26 March 2013. The paid up capital of the company is Euro 153,600 (previous year Euro 3,600). This SPV has acquired 100% shareholding of Clarton Horn, Spain from PM An Domestic AG, Germany on 15 April 2013 for Euro 6.8 million. The company Clarton Horn is a leading manufacturer of automotive electronic horns supplying to all major OEMs in Europe.

Note 37

During the year 2002-03, the Director, Town and Country Planning, Chandigarh issued a demand notice on the Company amounting to ₹39.51 towards revised CLU (change of land use) charges for the land situated at Village Nawada Fatehpur, P.O. Sikanderpur Badda, Gurgaon, and Haryana. The Company paid ₹1.58 and had also filed a Special Leave Petition (SLP) with the Hon'ble Supreme Court of India, basis which a leave had been granted. Further, the Company had deposited ₹9.50 as under protest with the authorities. During the earlier year, the Company had filed a writ petition with the High Court of Punjab and Haryana in order to cancel the demand notice and obtain a stay on the balance demand. Further, the Company had withdrawn the petition and accordingly had agreed to pay the total liability of ₹39.51 and the interest thereon amounting to ₹34.40, towards revised CLU charges after adjusting the amount of ₹9.50 paid earlier.

During current year, the Company has applied for grant of license under 'Affordable housing Policy- 2013' on the land measuring 9.9625 acres in revenue estate of Village Nawada, Fatehpur Sector-81, Gurgaon and paid scrutiny fee (non-refundable) amounting to ₹15.35 in this respect.

On issue of license either under 'Residential Group Housing Colony scheme' or under 'Affordable housing policy 2013', CLU charges would be payable as per terms and conditions of the scheme.

Note 38 Sale of investment

During the previous year, the Company had disposed off its investment in the equity shares of Minda Automotive Solutions Limited (formerly known as Minda Autocare Limited) to Minda Corporation Limited. The carrying value of these investments was ₹73.17 as at 31 March 2012. The profit on sale of investment amounting to ₹99.72 (net of taxes) had been disclosed in the Statement of Profit and Loss for the year ended 31 March 2013 as an 'Exceptional item'.

Note 39 Segment Information

The Company has one business segment 'Auto Components including auto Electrical Parts and its accessories' as primary segment. The secondary segment is geographical, which is given as under:

₹ in Lacs

Particulars		Current year	Previous year
Revenue	Within India	100,121	96,080
	Outside India	10,686	9,550
Assets	Within India	69,515	65,582
	Outside India	2,095	1,584
Cost incurred on acquisition of fixed assets	Within India	4,703	6,976
	Outside India	-	11

Note 40 Related Party Disclosures

(i) Related parties where control exists:

Subsidiaries	Minda Auto Components Limited Minda Kyoraku Limited Minda Distribution & Services Limited Global Mazinkert SL, Spain Clarton Horn S.A. Spain Clarton Horn, Morocco Clarton Horn, Asia Clarton Horn, Signalkoustik

(ii) Other related parties with whom transactions have taken place during the year/ previous year and the nature of related party relationship:

Associates	Auto Component (Firm) Yogendra Engineering (Firm) Mindarika Private Limited Minda NexGenTech Limited
Joint ventures (jointly controlled entities)	M J Casting Limited Minda Emer Techonologies Limited
Key management personnel	Mr. Nirmal K. Minda, Chairman and Managing Director (CMD)
Relatives of key management personnel	Mrs. Suman Minda (wife of CMD) Mrs. Paridhi Minda Jindal (daughter of CMD) Mrs. Palak Minda (daughter of CMD)
Other entities over which key management personnel is able to exercise significant influence	Minda Finance Limited Minda Investments Limited Minda International Limited Minda Corporation Limited Nirmal K. Minda (HUF) Minda Industries (Firm) Minda Automotive Limited Minda Spectrum Advisory Limited Samaira Engineering (Firm) S.M.Auto Industries (Firm) Minda Stoneridge Instruments Limited

(iii) Transactions with related parties

₹ in Lacs

Transactions with related parties	Subsidiaries		Associates		Joint Venture Companies		Entities over which key management personnel exercises significant influence		Key management personnel and relatives	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013	31 March 2014	31 March 2013	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Sale of goods	11,985	9,682	736	903	51	15	132	35	-	-
Purchase of goods	198	4	1,611	710	12	48	3,929	3,550	-	-
Sale of fixed assets	158	129	7	7	-	10	-	-	-	-
Purchase of fixed assets	195	70	12	16	-	-	-	-	-	-
Payable on account of employee benefits	-	-	-	-	-	30	-	-	-	-
Expenses recovered	157	45	12	3	22	7	21	248	-	-
Re-imbursement of expenses	24	55	2	13	3	8	259	65	-	-
Services rendered	262	89	528	461	79	94	-	84	-	-
Services received	-	-	7	-	-	-	-	-	-	-
Remuneration	-	-	-	-	-	-	-	-	131	152
Rent paid	-	-	-	-	-	-	683	707	70	57
Rent received	-	-	2	-	-	-	-	-	-	-
Electricity paid	-	-	-	-	-	-	603	465	-	-
Dividend received	-	-	41	41	-	-	-	-	-	-
Interest received	-	-	-	-	24	17	-	-	-	-
Share of profits	-	-	550	528	-	-	-	-	-	-
Royalty received	-	-	64	59	-	-	36	28	-	-
Dividend paid on equity share Capital	-	-	-	-	-	-	155	155	156	156
Dividend paid on 3%cumulative redeemable preference share capital	-	-	-	-	-	-	-	-	11	11
Investment in shares	1,088	201	-	65	616	950	-	-	-	-
Sale of shares	-	-	-	-	-	-	-	194	-	-
Repayment of USL	-	-	-	-	225	-	-	-	-	-
Credit balance outstanding at the end of the year										
- Unsecured loan	-	-	-	-	-	225	-	-	-	-
Balance outstanding										
Receivable/(payable)	974	509	(84)	434	225	178	117	153		-
Guarantee / Letter of comfort given during the year	5,250	1,700	-	-	600	2,100	-	-	-	-
Guarantee / Letter of comfort as at year end	6,950	1,700	1,500	1,500	4,477	3,877	-	-	-	-

Details of related parties with whom transactions exceed 10% of the class of transaction:

₹ in Lacs

Related party	Nature of transaction	For the year ended 31 March 2014	For the year ended 31 March 2013
Minda Auto Components Limited	Sale of goods	4,552	3,784
Minda Distribution and Services Limited	Sale of goods	7,286	5,743
Minda NexGenTech Limited	Purchase of goods	1,479	586
Minda Corporation Limited	Purchase of goods	3,929	3,550
Minda Auto Components Limited	Sale of fixed assets	158	127
Minda Auto Components Limited	Purchase of fixed assets	195	70
Minda Distribution and Services Limited	Receivables	900	341
M J Casting Limited	Receivables	194	114
Minda Auto Components Limited	Expenses recovered	70	45
Global Mazinkert SL, Spain	Expenses recovered	84	-
Mindarika Private Limited	Services Received	7	-
Mindarika Private Limited	Services Rendered	508	460
Minda Kyoraku Limited	Services Rendered	109	-
Global Mazinkert SL, Spain	Services Rendered	139	-
Mindarika Private Limited	Dividend received	41	41
M J Casting Limited	Interest received	24	17
Auto Component Firm	Share of Profits	183	143
Yogendra Engineering Firm	Share of Profits	367	385
Minda Kyoraku Limited	Guarantee Given	650	1,700
Global Mazinkert SL, Spain	Guarantee Given	4,600	-
Minda Kyoraku Limited	Guarantee at year end	2,350	1,700
Global Mazinkert SL, Spain	Guarantee at year end	4,600	-
Minda NexGenTech Limited	Guarantee at year end	1,500	1,500
M J Casting Limited	Letter of comfort given	600	2,100
M J Casting Limited	Letter of comfort at year end	4,477	3,877
Auto Component Firm	Royalty Received	15	13
Yogendra Engineering Firm	Royalty Received	50	47
Samaira Engineering	Royalty Received	36	28
Global Mazinkert SL, Spain	Investment in Shares	1,088	2
M J Casting Limited	Investment in Shares	616	950
Mr. Nirmal K. Minda	Remuneration	131	152
Nirmal K. Minda HUF	Equity Dividend	45	41
Minda Investment Limited	Equity Dividend	102	85
Mr. Nirmal K. Minda	Equity/Preference Dividend	77	51
Mrs. Suman Minda	Equity/Preference Dividend	80	62
Minda Investment Limited	Rent	683	655
Minda Investment Limited	Electricity charges	603	465
M J Casting Limited	Repayment of unsecured loan	225	-

Note 41. Disclosure pursuant to Accounting Standard-15 on "Employee Benefits"

a) Defined contribution plan

An amount of ₹671.55 (previous year ₹609.07) for the year, has been recognized as an expense in respect of the Company's contribution towards Provident Fund, deposited with the government authorities and has been included under employee benefit expense in the Statement of Profit and Loss. Further, an amount of ₹35.42 (previous year₹39.48) for the year, has been recognized as an expense in respect of the Company's contribution towards Superannuation Fund, and has been included under employee benefit expense in the Statement of profit and loss.

b) Defined benefit plans

Gratuity is payable to all eligible employees of the Company on retirement/exit,death or permanent disablement in terms of the provisions of the Payment of Gratuity Act or as per the Company's Scheme, whichever is more beneficial.

The obligation for compensated absences is recognized in the same manner as Gratuity.

(i) Changes in present value of obligation:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Present value of obligation as at the beginning of the year	1,365.55	1,131.71	519.42	371.07
Acquisition adjustment	-	(6.42)	-	-
Interest cost	112.66	93.36	42.85	30.61
Past service cost	-	-	-	-
Current service cost	175.09	177.32	216.44	112.69
Curtailment cost/(credit)	-	-	-	-
Settlement cost/(credit)	-	-	-	-
Benefits paid	(131.47)	(113.10)	(238.14)	(148.19)
Actuarial (gain)/loss on obligation	(92.59)	82.68	74.68	153.24
Present value of obligation as at the end of year	1,429.24	1,365.55	615.26	519.42
- Long term	1,390.48*	1,249.51	577.98	462.64
- Short term	38.76	116.04	37.28	56.78
	1,429.24	1,365.55	615.26	519.42

* The company is maintaining its gratuity trust with L.I.C. by the name Minda Industries Limited Gratuity Trust. Accumulated contribution by the company as on 31 March 2014 is ₹150.07 (previous year ₹150.07). LIC is paying interest on this contribution annually which is considered as income of the Trust. During the current year interest accrued on this fund is ₹18.88 (previous year ₹21.32). Contribution by the company during the current year is ₹nil (previous year ₹nil)

(ii) Changes in the fair value of plan assets:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Fair value of plan assets at the beginning of the year	279.69	258.37	-	-
Acquisition adjustment	-	-	-	-
Expected return on plan assets	18.88	21.32	-	-
Employer contributions	-	-	-	-
Benefits paid	-	-	-	-
Actuarial gain/ (loss) on plan assets	-	-	-	-
Fair value of plan assets at the end of the year	298.57	279.69	-	-

(iii) Actuarial gain/ loss recognized is as follows:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Actuarial gain/(loss) for the year – obligation	92.59	(82.68)	(74.68)	(153.24)
Actuarial (gain)/loss for the year - plan assets	-	-	-	-
Total (gain)/loss for the year	(92.59)	82.68	74.68	153.24
Actuarial (gain)/ loss recognized in the year	(92.59)	82.68	74.68	153.24
Unrecognized actuarial (gain)/losses at the end of year	-	-	-	-

(iv) The amounts recognized in the Balance Sheet are as follows:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Present value of obligation as at the end of the year	1,429.24	1,365.55	615.26	519.42
Fair value of plan assets as at the end of the year	298.57	279.69	-	-
Unfunded status	(1,130.67)	(1,085.86)	(615.26)	(519.42)
Excess of actual over estimated	-	-	-	-
Unrecognized actuarial (gains)/losses	-	-	-	-
Net asset/(liability)recognized in balance sheet	(1,130.67)	(1,085.86)	(615.26)	(519.42)

(v) Expenses recognized in the Statement of Profit and Loss:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Current Service Cost	175.09	177.32	216.44	112.69
Past Service Cost	-	-	-	-
Interest cost	112.66	93.36	42.85	30.61
Expected return on plan assets	(18.88)	(21.32)	-	-
Curtailment cost / (Credit)	-	-	-	-
Settlement cost / (credit)	-	-	-	-
Net actuarial (gain)/ loss recognized in the year	(92.59)	82.68	74.68	153.24
Expenses recognized in the statement of profit and losses	176.28	332.06	333.97	296.54

(vi) Experience on actuarial Gain/(Loss) for PBO and Plan Assets

Particulars	Gratuity				
	For the year ended				
	31 March 2014	31 March 2013	31 March 2012	31 March 2011	31 March 2010
On Plan PBO	(75.13)	(42.16)	(112.39)	(40.53)	44.83
On Plan assets	(4.20)	-	(1.29)	-	0.01

(vii) Enterprise best estimate of contribution during the next year is

Particulars	Amount
Compensated absences	211.50
Gratuity	355.76

(viii) Principal actuarial assumptions at the Balance Sheet date are as follows:

a) Economic assumptions:

The principal assumptions are the discount rate and salary growth rate. The discount rate is generally based upon the market yields available on Government bonds at the accounting date with a term that matches that of the liabilities and the salary growth rate taking account of inflation, seniority, promotion and other relevant factors on long term basis.

Particulars	For the year ended 31 March 2014	For the year ended 31 March 2013
Discount rate per annum	9.10%	8.50%
Future Salary Increase	8.00%	8.00%
Expected rate of Return on Plan Assets	6.75%	8.25%

b) Demographic assumptions:

Particulars		Assumptions as at 31 March 2014	Assumptions as at 31 March 2013
i)	Retirement Age (Years)	58	58
ii)	Mortality Table	IALM(2006-08)	LIC (1994-96)
iii)	Ages	Withdrawal Rate (%)	Withdrawal Rate (%)
	Up to 30 years	3.00	3.00
	From 31 to 44 years	2.00	2.00
	Above 44 years	1.00	1.00

c) Transfer of employees

During the current year certain employees of Minda Emer Technologies Limited (METL) were transferred to Minda Industries Limited (the Company). As per the terms of the agreement, the liability on account of gratuity and compensated absences for employee uptil date of transfer will be borne by METL. The amount receivable from METL towards gratuity is ₹4.79 and towards compensated absences is ₹2.47.

Note 42 CIF value of imports

Particulars	For the year ended 31 March 2014	For the year ended 31 March 2013
Raw material	5,751.23	6,582.87
Stores and spares	94.64	306.28
Capital goods	324.36	931.46
Others	-	121.45
Total	6,170.23	7,942.06

Note 43 Earnings in foreign currency

Particulars	For the year ended 31 March 2014	For the year ended 31 March 2013
FOB value of exports	10,483.19	8,994.37
Royalty/design fee/management fee	966.76	241.37
Total	11,499.95	9,235.74

Note 44 Expenditure in foreign currency

Particulars	For the year ended 31 March 2014	For the year ended 31 March 2013
Travelling	71.54	115.69
Royalty	115.11	127.86
Technical know how	12.10	42.07
Others	1,123.26	401.31
Total	1,322.01	686.93

Note 45 Details for finished goods

Manufactured Goods	Sale value	Closing inventory	Opening inventory
Finished Goods			
Switches	64,781.35	537.45	303.94
Head Lamps, Tail Lamps and Spares	24,139.19	211.96	189.90
Horns	14,540.18	210.23	91.14
Batteries	1,749.37	1.53	17.46
LPG/CNG kits	295.72	20.90	2.38
Others	119.61	15.08	0.17
Traded Goods LED/Street light	2,385.48	144.54	2.81
Total	108,010.90	1,141.69	607.80

Work in Progress	For the year ended 31 March 2014	For the year ended 31 March 2013
Switches	458.50	338.48
Head lamps, Tail lamps and Spares	160.45	204.09
Horns	87.67	95.35
Batteries	192.55	87.60
LPG/CNG kits	11.39	10.31
Others	3.56	0.67
Total	914.12	736.50

Note 46 Details of consumption

(a) Details of Raw materials/Packing materials consumed during the year exceeding 10% individually

Particulars	For the year ended 31 March 2014		For the year ended 31 March 2013	
	Amount	%	Amount	%
Handle Bar	10,779.28	14.58	3,304.87	4.62
Plastics	14,425.54	19.51	11,190.17	15.64
Die Castings	8,828.83	11.94	8,701.76	12.16
Others	39,916.79	53.97	48,364.55	67.58
Total	73,950.44	100	71,561.35	100

(b) Value of Imported and indigenous materials consumed

Particulars	For the year ended 31 March 2014		For the year ended 31 March 2013	
	Amount	%	Amount	%
Raw material				
Imported	5,734.79	7.75%	6,127.83	8.56%
Indigenous	68,215.65	92.25%	65,433.52	91.44%
Total	73,950.44	100%	71,561.35	100%
Stores and spare parts				
Imported	24.10	1.53%	37.09	2.47%
Indigenous	1,552.21	98.47%	1,465.99	97.53%
Total	1,576.31	100%	1,503.08	100%

(c) No item in purchase of stock in trade exceeds 10% of total purchases.

Note 47 Particulars of unhedged foreign currency exposure

Currency	As at 31 March 2014			As at 31 March 2013		
	Foreign currency Amount in lacs	Exchange rate (in ₹)	Rupees in lacs	Foreign currency Amount in lacs	Exchange rate (in ₹)	Rupees in lacs
Trade Receivables						
USD	81.78	58.94	4,820.11	47.76	53.83	2,570.71
EUR	9.65	80.97	781.36	9.37	68.73	644.30
JPY	245.34	0.57	139.79	154.32	0.57	87.87
GBP	0.04	97.98	3.92	0.03	81.38	2.44
Trade Payables						
USD	8.82	60.76	535.90	8.89	55.05	489.22
JPY	11.01	0.59	6.54	1.64	0.59	0.96
EUR	1.99	83.59	166.34	1.05	70.39	74.00
GBP	0.01	101.10	1.01	0.02	83.40	1.31
TWD	2.07	2.07	4.29	-	-	-
KRW	10.48	0.05	0.54	-	-	-
IDR	55.08	0.01	0.31	-	-	-
Short Term Borrowing						
EUR	1.98	83.59	165.51	-	-	-

Note 48

The Ministry of Micro, Small and Medium Enterprises has issued an Office Memorandum dated 26 August 2008 which recommends that the Micro and Small Enterprises should mention in their correspondence with their customers the Entrepreneurs Memorandum number as allocated after filing of the said Memorandum. Accordingly, the disclosures in below respect of the amounts payable to such enterprises as at the yearend has been made based on information received and available with the Company

Particulars	31 March 2014	31 March 2013
The amounts remaining unpaid to micro and small suppliers as at the end of the year		
- Principal	818.01	331.84
- Interest	9.94	4.69
The amount of interest paid by the buyer as per the Micro Small and Medium Enterprises Development Act, 2006 (MSMED Act 2006)	-	-
The Amounts of the payments made to micro and small suppliers beyond the appointed day during the year	7,341.35	1,696.88
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act 2006	80.64	47.94
The amount of interest accrued and remaining unpaid at the end of the year	90.58	52.63
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under the MSMED Act 2006	-	-

Note 49 Provision for warranty

The following disclosures have been made in accordance with the provisions of Accounting Standard 29 - 'Provisions, Contingent Liabilities and Contingent Assets

Particulars	31 March 2014	31 March 2013
Balance as at beginning of the year	316.31	545.59
Add: Provision made during the year	208.12	221.33
Less: Utilised during the year	224.59	450.61
Balance as at the end of the year	299.84	316.31

The Company has made a warranty provision on account of sale of components. These provisions are based on management's best estimate and past trends. Actual expenses for warranty are charged directly against the provision. Un-utilised provision is reversed on expiry of the warranty period.

Note 50 Leases

The Company has taken offices on cancellable operating leases. The lease rentals recognised in the Statement of Profit and Loss for the year 31 March 2014 is ₹1,020.24 (Previous Year ₹820.53)

Note 51 Joint ventures

(a) The Company has the following investment in the jointly controlled entities:

Name of Joint Venture	Country of incorporation	Proportion of ownership interest
Minda Emer Technologies Limited	India	48.90%
M J Casting Limited	India	50.00%

(b) In respect of jointly controlled entities, the Company's share of assets, liabilities, income and expenditure of the joint venture companies are as follows:

Particulars	As at 31 March 2014	As at 31 March 2013
Non-current assets	6,750.07	5,684.73
Current assets	2,274.83	1,993.32
Noncurrent liabilities	2,977.03	3,190.12
Current liabilities	3,544.62	2,231.60
Revenue (including other income)	6,930.46	3,718.56
Expenses (including income tax expense)	7,549.04	4,264.41
Capital commitment	14.70	112.88

Note 52 Derivative instruments

The Company has entered into the following derivative instruments, which are outstanding as at 31March 2014

Nature of contracts	Outstanding as at 31 March 2014		Outstanding as at 31 March 2013	
	Number of contracts	Foreign currency amount	Number of contracts	Foreign currency amount
Forward cover (Sell)	5	USD 125,000	1	USD 50,000
Forward cover (Sell)	2	Euro 50,000	2	Euro 75,000

The purpose of entering into a forward exchange contract is to hedge the foreign currency exposure on payment from debtors. During the current year, the Company has not entered into any derivative instrument for speculation purpose.

Note 53

Capital work in progress includes borrowing cost capitalized during the year amounting to ₹28.62(previous year ₹10.25).

Note 54 Fire at Light division, Pune

During the year ended 31 March 2012, one of the manufacturing facilities of the Light division at Pune had incurred loss of fixed assets and inventory on account of fire. The break-up of assets damaged (i.e. W D V) and expenses due to fire are as follows:

Particulars	Amount
Inventory	75.01
Fixed assets	
- Buildings	24.76
- Plant and machinery	674.58
- Office equipment	5.44
Expenses	184.21
Total	964.00

The company had filed a claim with its insurers and the claim is expected to settle at a total amount of ₹1,320 (basis of replacement cost of the assets). As at 31 March 2013, out of the above, the company had received ₹215.39 (previous year ₹1,070) from the Insurance Company as an interim payment. The same had been disclosed as an 'Exceptional item' in the Statement of Profit and Loss.

Note 55

The Company has established a comprehensive system of maintenance of information and documents are required by the transfer pricing legislation under section 92-92F of the Income Tax Act, 1961. Since the law requires existence of such information and documentation to be contemporaneous in nature, the Company is in the process of updating the documentation for the transactions entered into with the associated enterprises during the financial year and expects such records to be in existence latest by due date as required under the law. The management is of the opinion that its transactions with the associated enterprises are at arm's length so that the aforesaid legislation will not have any impact on the financial statements, particularly on the amount of tax expense and that of provision for taxation.

Note 56

Previous year figures have been reclassified/ regrouped, wherever required, to confirm to current year classification.

As per our report of even date attached
For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Vikram Advani
Partner
Membership No. 091765

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Place : Gurgaon
Date : 27 May 2014

Independent Auditors' Report

To the Members of Minda Industries Limited

Report on the Financial Statements

We have audited the accompanying statement of consolidated financial statements of Minda Industries Limited ('the Company') and its subsidiaries, joint ventures and associates (collectively referred to as 'the Group') for the year ended 31 March 2014, which comprises of consolidated balance sheet, the consolidated statement of profit and loss and the consolidated cash flow statement (collectively referred to as 'consolidated financial statements') for the year ended on that date, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal controls relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement(s).

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the consolidated financial statements give a true and fair view in conformity with the accounting principles generally accepted in India

(a) in the case of the consolidated Balance Sheet, of the state of affairs of the Group as at 31 March 2014;

(b) in the case of the consolidated Statement of Profit and Loss, of the profit for the year ended on that date; and

(c) in the case of the consolidated Cash Flow Statement, of the cash flows for the year ended on that date.

Other matter

We did not audit the financial statements of certain subsidiaries, joint venture entities and associates (interests in which have been incorporated in these consolidated financial statements). These subsidiaries, joint venture entities and associates account for 17.28% (previous year 11%) of total net assets as at 31 March 2014 and 39.2% (previous year 26.58%) of total revenue [including other income and exceptional items (net)] of the Group as shown in these consolidated financial statements for the current year ended 31 March 2014. These financial statements have been audited by other auditors whose reports have been furnished to us by the management and our opinion is based solely on the reports of the other auditors. Our opinion is not qualified in respect of this matter.

Of the above, the financial statements of entities which are incorporated in India have been audited by other auditors whose reports have been furnished to us by management. The financial statements of subsidiaries incorporated outside India as drawn up in accordance with the generally accepted accounting principles of the country ('the local GAAP') have been audited by another auditor duly qualified to act as auditor in those countries. For the purpose of preparation of the consolidated financial statements, the aforesaid local GAAP financial statements have been restated by the management of the said entities so that these conform to the generally accepted accounting principles in India. This has been done on the basis of a reporting package prepared by the Company which covers accounting and disclosure requirements applicable to consolidated financial statements under the generally accepted accounting principles in India. The adjustments made in this behalf have been examined by the other auditor for compliance with the reporting package and reports of the other auditor on such compliance have been furnished to us. Our opinion on the consolidated financial statements, insofar as it relates to such entities, is based on the aforesaid audit report of the other auditor.

For B S R & Co. LLP
Chartered Accountants
Firm's Registration No.: 101248W

Vikram Advani
Partner
Membership No.: 091765

Place : Gurgaon
Date : 27 May 2014

Consolidated Balance Sheet as at 31 March 2014

₹ in Lacs

	Note	As at 31 March 2014	As at 31 March 2013
EQUITY AND LIABILITIES			
Shareholders' funds			
Share capital	3	1,936.54	1,936.54
Reserves and surplus	4	29,196.39	28,945.54
Minority interest	5	1,380.81	1,233.04
Deferred revenue income		85.58	-
Non-current liabilities			
Long-term borrowings	6	13,764.36	8,869.67
Other long-term liabilities	8	194.83	742.11
Long-term provisions	9	2,367.35	1,767.47
Current liabilities			
Short-term borrowings	10	14,023.25	8,083.14
Trade payables	11	24,734.77	21,638.51
Other current liabilities	12	9,352.96	6,226.57
Short-term provisions	13	1,105.27	1,114.37
		98,142.11	80,556.96
ASSETS			
Non-current assets			
Fixed assets			
Tangible assets	14	39,285.02	31,163.88
Intangible assets	14	769.09	699.08
Capital work-in-progress	54	2,179.98	4,160.97
Intangible assets under development		7.47	61.94
Non-current investments	15	2,442.18	2,180.97
Deferred tax assets (net)	7	161.66	140.70
Long term loans and advances	16	2,056.13	2,237.49
Other non-current assets	17	855.32	445.09
Current assets			
Current investments	18	2,304.72	-
Inventories	19	12,466.71	8,949.03
Trade receivables	20	26,104.04	21,726.45
Cash and bank balances	21	2,775.85	3,852.74
Short-term loans and advances	22	5,985.65	4,658.19
Other current assets	23	748.29	280.43
		98,142.11	80,556.96
Significant accounting policies	2		

The notes referred to above form an integral part of the financial statements

As per our report of even date attached
For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

Vikram Advani
Partner
Membership No. 091765

Place : Gurgaon
Date : 27 May 2014

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Consolidated Statement of Profit and Loss for the year ended 31 March 2014

₹ in Lacs

	Note	Year ended 31 March 2014	Year ended 31 March 2013
Revenue from operations			
Sale of Product (Gross)		180,062.42	143,365.89
Less: Excise duty		12,803.05	11,683.55
Sale of Product (Net)		167,259.37	131,682.34
Sale of Services		1,788.34	1,156.58
Other Operating Income		1,564.79	1,201.28
	24	170,612.50	134,040.20
Other income	25	1,686.78	1,098.21
Total revenue		172,299.28	135,138.41
Expenses:			
Cost of materials consumed	26	91,635.58	94,935.15
Purchase of stock in trade		26,336.25	253.48
Changes in inventories of finished goods, work-in-progress and stock-in-trade	27	(856.27)	(1,122.10)
Employee benefits	28	22,484.71	14,392.72
Financial costs	29	2,417.79	1,906.43
Depreciation and amortization	30	5,907.75	4,627.31
Other expenses	31	23,230.61	16,235.33
Total expenses		171,156.42	131,228.32
Profit before exceptional items and tax		1,142.86	3,910.09
Exceptional items	32	149.64	19.83
Profit for the year before tax		1,292.50	3,929.92
Income tax expense:			
Current tax		779.93	1,232.55
Deferred tax - current year		61.20	63.38
relating to earlier years		(82.17)	(196.87)
Profit for the year after tax		533.54	2,830.86
Less: Minority Interest		102.23	57.92
Add: Share of profit/loss of associates		81.90	(66.96)
Profit for year		717.67	2,821.82
Earnings per equity share: nominal value of share ₹ 10 (Previous year ₹ 10)	33		
Basic		4.45	17.71
Diluted		4.45	17.71
Significant accounting policies	2		

The notes referred to above form an integral part of the financial statements
As per our report of even date attached

For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Vikram Advani
Partner
Membership No. 091765

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Place : Gurgaon
Date : 27 May 2014

Consolidated Cash Flow Statement for the year ended 31 March 2014

₹ in Lac

		Year ended 31 March 2014	Year ended 31 March 2013
A.	**Cash flow from operating activities :**		
	Profit before tax	1,292.50	3,929.92
	Adjustments for :		
	Depreciation and amortization	5,907.75	4,627.31
	Interest expense	2,250.48	1,752.48
	Interest income	(241.93)	(306.40)
	Foreign currency translation reserve	201.91	-
	Dividend income	(40.61)	(85.70)
	Share of profit from partnership firms	(550.21)	(527.63)
	Liabilities / provisions no longer required written back	(279.88)	(31.43)
	Unrealised gain on foreign exchange	210.76	(48.64)
	Fixed assets scrapped / written off	5.09	75.26
	Doubtful trade and other receivables provided for	74.62	141.99
	Provision for inventory	58.30	-
	Amounts written off	45.84	22.17
	Impairment of fixed assets	(149.64)	295.28
	Net gain on sale of long term investments	-	(99.72)
	Insurance claim received (Net gain)	-	(215.39)
	Profit on sale of fixed assets	(198.60)	(136.40)
	Provision for warranty	385.55	-
	Provision for labour case	280.01	-
	Property rental income	-	(1.15)
		7,959.44	5,462.03
	Operating profit before working capital changes	9,251.94	9,391.95
	Adjustments for working capital changes:		
	(Increase)/decrease in inventories	(3,575.98)	(867.73)
	(Increase)/decrease in trade and other receivables	(4,665.51)	(2,193.78)
	(Increase)/decrease in short-term loans and advances	(1,379.80)	(275.32)
	(Increase)/decrease in long term loans and advances	136.29	407.01
	(Increase)/decrease in other non-current assets	(181.26)	(292.28)
	(Increase)/decrease in other current assets	(510.40)	34.47
	Increase/(decrease) in trade payables	3,376.14	3,940.07
	Increase/(decrease) in other current liabilities	2,705.24	35.70
	Increase/(decrease) in short-term provisions	(510.24)	104.82
	Increase/(decrease) in other long-term liabilities	70.31	82.52
	Increase/(decrease) in long-term provisions	319.87	196.61
		(4,215.34)	1,172.08
	Cash generated from operations	5,036.60	10,564.03
	Income tax paid	(869.07)	(1,271.80)
	Wealth tax paid	(3.89)	-
	Wealth tax refund	-	0.50
	Net cash flow from operating activities	4,163.64	9,531.30
B.	**Cash flow from investing activities :**		
	Current investments	(2,304.72)	-
	Non-current investments	(174.05)	(65.00)
	Proceeds from sale of investment	-	193.76
	Purchase of fixed assets	(12,210.13)	(13,663.36)
	Sale of fixed assets	784.37	870.13

₹ in Lac

		Year ended 31 March 2014	Year ended 31 March 2013
	Interest received	284.47	271.26
	Property rental income	-	1.15
	Share of profit from partnership firms	550.21	516.42
	Dividend income	40.61	85.70
	Increase in bank deposites	(648.26)	-
	Net cash used in investing activities	(13,667.50)	(11,789.94)
C.	**Cash flow from financing activities**		
	Proceeds from issue of shares of Subsidiary related to minority shareholders	-	123.70
	Proceeds from grant in Global	85.58	
	Proceeds from issue of preference shares of JV (MJCL)	250.00	
	Securities premium received from subsidiary related to minority shareholders	-	30.92
	Proceeds/(repayment) from short term borrowings	5,940.11	(1,295.30)
	Proceeds from long term borrowings	7,374.69	4,971.18
	Repayment of long term borrowings	(2,734.66)	(2,126.68)
	Interest paid	(2,328.91)	(1,684.20)
	Dividend paid (including corporate dividend tax)	(569.13)	(565.38)
	Net cash used in financing activities	8,017.68	(545.77)
	Net increase/(decrease) in cash and cash equivalents (A+B+C)	(1,496.18)	(2,804.41)
	Cash and cash equivalents as at opening	3,852.74	6,657.15
	Cash and cash equivalents as at closing	2,356.56	3,852.74
		(1,496.18)	(2,804.41)
	Cash and cash equivalents include cash / cheques in hand		
	Cash in hand	46.33	31.15
	With banks		
	Current accounts	1,818.63	2,008.34
	Deposit accounts	455.32	1,349.42
	Cheques, drafts in hand		-
	Unpaid dividend accounts	21.41	436.71
	Cash on imprest accounts	14.87	27.12
	Cash and cash equivalents at the end of the year	2,356.56	3,852.74

1. The Cash Flow Statement has been prepared in accordance with the 'Indirect Method' as set out in the Accounting Standard (AS)-3 on 'Cash Flow Statement', notified by the Companies (Accouting Standard) Rules, 2006.
2. Cash and Cash equivalent consist of cash in hand and balances with scheduled banks. Refer note 21.
3. Balance with banks includes deposits amounting to ₹ Nil (previous year ₹388.07) which are under lien.
4. Balance with banks includes balance in Escrow account amounting to ₹17.07 (previous year ₹83.12)
5. Balance in unpaid doividend account is ₹21.40 (previous year ₹20.61)
6. The accompanying notes are integral part of the financial statements.

As per our report of even date attached
For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Vikram Advani
Partner
Membership No. 091765

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Place : Gurgaon
Date : 27 May 2014

Notes forming part of the consolidated financial statements

(All amounts in ₹ Lacs, unless otherwise stated)

1. Principles of consolidation

The consolidated financial statements have been prepared in accordance with AS-21 on " Consolidated Financial Statements", AS-23 "Accounting for investments in Associates in Consolidated Financial Statements", AS-27 "Financial reporting of interest in Joint Ventures in Consolidated Financial Statements"as prescribed by the Companies (Accounting Standard) Rules, 2006.

As per the Accounting Standard Interpretation (ASI-15) on "Notes to the Consolidated Financial Statements", only the notes involving items which are material, need to be disclosed. Materiality for the purpose is assessed in relation to the information contained in the consolidated financial statements. Further,additional statutory information disclosed in separate financial statements of the subsidiaries or of the parent having no bearing on the true and fair view of the consolidated financial statements need not be disclosed in the consolidated financial statements.

The consolidated financial statements include the financial statements of Minda Industries Limited, ("the company" or "the parent company"), its subsidiaries, joint ventures and associates (collectively known as "the Group").

Name of subsidiaries / joint venture/ associates	Country of incorporation	% of interest	
		As at 31 March 2014	As at 31 March 2013
Subsidiaries			
Minda Auto Components Limited	India	100.00	100.00
Minda Kyoraku Limited	India	71.66	73.88
Minda Distribution and Services Limited	India	100.00	100.00
Global Mazinkert,S.L.	Spain	100.00	100.00
Downstream subsidiaries			
Clarton Horn	Spain	100.00	-
Clarton Horn, Asia	Switzerland	100.00	-
Clarton Horn, Morocco	Morocco	100.00	-
Clarton Horn Signalkoustic	Germany	100.00	-
Joint ventures			
M J Casting Limited	India	50.00	50.00
Minda Emer Technologies Limited	India	48.90	48.90
Associates			
Mindarika Private Limited	India	27.08	27.08
Minda NexGenTech Limited	India	26.00	26.00
Yogendra Engineering (partnership firm)	India	48.90	48.90
Auto Components (partnership firm)	India	48.90	48.90

The consolidated financial statements have been prepared on the following basis:

(a) The financial statements of the parent company and its subsidiary companies are combined on a line-by-line basis by adding the book values of like items of assets, liabilities, income and expenses after eliminating intra-group balances/transactions and unrealized profits in full in accordance with Accounting Standard (AS-21)-"Consolidated Financial Statements". The amounts shown in respect of reserves comprise the amount of the relevant reserves as per the balance sheet of the parent company and its share in the post-acquisition increase/decrease in the reserves of the consolidated entities.

(b) The excess/deficit of cost to the parent company of its investment over its portion of net worth in the consolidated entities at the respective dates on which investment in such entities was made is recognized in the consolidated financial statements as goodwill/capital reserve. The parent company's portion of net worth in such entities is determined on the basis of book values of assets and liabilities as per the financial statements of the entities as on the date of investment and if not available, the financial statements for the immediately preceding period adjusted for the effects of significant changes.

(c) Entities acquired/ sold during the year have been consolidated from/ up to the respective date of their acquisition/ disposal.

(d) Minority interest's share of net profit / (loss) of consolidated subsidiaries for the year is identified and adjusted against the income of the group in order to arrive at the net income attributable to shareholders of the Group.

(e) Minority interest's share of net assets of consolidated subsidiaries is identified and presented in the consolidated balance sheet separate from liabilities and the equity of the Group's shareholders.

(f) Interest in joint ventures has been accounted by using the proportionate consolidation method as per Accounting Standard (AS) 27 - "Financial Reporting of Interest in Joint Ventures".

(g) An investment in an associate has been accounted for by the equity method of consolidation from the date on which it falls within the definition of associates in accordance with AS-23 "Accounting for investments in Associates in Consolidated Financial Statements".

(h) The difference between the cost of investment in the associates and the share of net assets at the time of acquisition of shares in the associates is identified in the financial statements as goodwill or capital reserve as the case may be.

(i) As far as possible, the consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented, to the extent possible, in the same manner as the parent company's standalone financial statements.

(j) The financial statements of the foreign non integral subsidiaries (collectively referred to as the 'foreign non integral operations') are translated into Indianrupees as follows:-

i. Share capital and opening reserves and surplus are carried at historical cost.

ii. All assets and liabilities, both monetary and non-monetary, (excluding share capital, opening reserves and surplus) are translated using the year-end rates.

iii. Profit and loss items are translated at the respective weightedaverage rates or the exchange rate that approximates the actual exchange rate on date of specific transactions.

iv. Contingent liabilities are translated at the closing rate.

v. The resulting net exchange difference is credited or debited to the foreign currency translation reserve.

(k) The financial statements of the entities used for the purpose of consolidation are drawn up to the same reporting date as that of the parent company's i.e. year ended 31 March 2014, except for financial statements of Minda Emer Technologies Limited and consolidated financial statements of Global Mazinkert S.L. (Group) , which are drawn up to 31 December2013.

Global Mazinkert S.L. (Group) comprises of the following subsidiaries

Global Mazinkert, S.L.

Clarton Horn, S.A.

Clarton Horn Asia

Clarton Horn Morocco

Clarton Horn Signalkoustic

(l) Clarton Horn S.A. Spain and its subsidiaries (Clarton Horn, Asia, Clarton Horn, Morocco and Clarton Horn, Signalkoustic) were acquired on 15 April 2013 and accordingly the results of these companies have been incorporated from 15 April 2013 to 31 December 2013.

2. Significant accounting policies

The accounting policies set out below have been applied consistently to the periods presented in these financial statements.

A. Basis of preparation of financial statements

These consolidated financial statements have been prepared and presented on the accrual basis of accounting and comply with the Accounting Standards prescribed in the Companies (Accounting Standards) Rules, 2006 issued by the Central Government, the relevant provisions of the Companies Act, 1956 and other accounting principles generally accepted in India, to the extent applicable. The financial statements are presented in Indian rupees rounded off to the nearest lacs.

B. Use of estimates

The preparation of consolidated financial statements in conformity with Generally Accepted Accounting Principles (GAAP) requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses and the disclosure of contingent liabilities on the date of the consolidated financial statements. Actual results could differ from those estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Any revision to accounting estimates is recognised prospectively in current and future periods.

Current–non-current classification

All assets and liabilities are classified into current and non-current.

Assets

An asset is classified as current when it satisfies any of the following criteria:

(a) it is expected to be realised in, or is intended for sale or consumption in, the group's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is expected to be realised within 12 months after the reporting date; or

(d) it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date.

Current assets include the current portion of non-current financial assets. All other assets are classified as non-current.

Liabilities

A liability is classified as current when it satisfies any of the following criteria:

(a) it is expected to be settled in the group's normal operating cycle;

(b) it is held primarily for the purpose of being traded;

(c) it is due to be settled within 12 months after the reporting date; or

(d) the group does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

Current liabilities include current portion of non-current financial liabilities. All other liabilities are classified as non-current.

Operating cycle

Operating cycle is the time between the acquisition of assets for processing and their realisation in cash or cash equivalents.

C. Fixed assets and depreciation

(a) Tangible fixed assets and depreciation:

Tangible fixed assets except revalued assets are carried at cost of acquisition or construction less accumulated depreciation and/or accumulated impairment loss, if any. The cost of an item of tangible fixed asset comprises its purchase price, including import duties and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition for its intended use; any trade discounts and rebates are deducted in arriving at the purchase price.

Subsequent expenditures related to an item of tangible fixed asset is added to its book value only if it increases the future benefits from the existing asset beyond its previously assessed standard of performance.

Tangible fixed assets acquired wholly or partly with specific grant/subsidy from government, if any, are recorded at the net acquisition cost to the Group.

Borrowing costs are interest and other costs (including exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs) incurred by the Group in connection with the borrowing of funds. Borrowing costs directly attributable to acquisition or construction of those tangible fixed assets which necessarily take a substantial period of time to get ready for their intended use are capitalised. Other borrowing costs are recognised as an expense in the period in which they are incurred.

Exchange differences (favourable as well as unfavourable) arising in respect of translation/settlement of long term foreign currency borrowings attributable to the acquisition of a depreciable asset are also included in the cost of the asset.

The rates of depreciation prescribed in Schedule XIV to the Companies Act, 1956 are considered as the minimum rates. If the management's estimate of the useful life of a fixed asset at the time of acquisition of the asset or of the remaining useful life on a subsequent review is shorter than that envisaged in the aforesaid schedule, depreciation is provided at a higher rate based on the management's estimate of the useful life/remaining useful life. Depreciation is accordingly provided at the rates which are equal to or higher than the rates prescribed in Schedule XIV to the Companies Act, 1956 and are stated below:

- on plant and machinery: on written down value method as per rates specified in Schedule XIV.
- on tools and dies: 30/40% per annum on written down value method on all tools except those used in Acoustic (Horn) division of Minda Industries Limited (the parent company) which are depreciated at the rate of 30% per annum on straight line method basis
- on other fixed assets: on straight line method as per rates specified in Schedule XIV.

Leasehold land and leasehold improvements are amortised on a straight line basis over the period of lease or their useful lives, whichever is shorter. Freehold land is not depreciated.

Depreciation is provided on a pro-rata basis i.e. from the date on which asset is ready for use.

Assets acquired under finance leases are depreciated over the shorter of the lease term and their useful lives (not being greater than the useful life envisaged in Schedule XIV to the Companies Act, 1956) unless it is reasonably certain that the Group will obtain ownership by the end of the lease term, in which case the depreciation rates applicable for similar assets owned by the Group are applied.

Assets costing upto ₹ 5,000 are fully depreciated in the year of purchase.

Depreciation for the year is recognised in the Consolidated Statement of Profit and Loss.

The useful lives are reviewed by the management at each financial year-end and revised, if appropriate. In case of a revision, the unamortized depreciable amount is charged over the revised remaining useful life.

A fixed asset is eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal.

Assets retired from active use and held for disposal, if any, are stated at the lower of their net book value and net realisable value and shown under 'Other current assets'.

Losses arising from retirement or gains or losses arising from disposal of fixed assets which are carried at cost are recognised in the Consolidated Statement of Profit and Loss.

b) Intangible fixed assets and amortization:

(i) Goodwill

Goodwill that arises on an amalgamation or on the acquisition of a business is presented as an intangible asset. Goodwill arising from amalgamation is measured at cost less accumulated amortisation and any accumulated impairment loss. Such goodwill is amortised over its estimated useful life or five years whichever is shorter. Goodwill arising on acquisition of a business is measured at cost less any accumulated impairment loss and such goodwill arising on consolidation is tested for impairment annually.

(ii) Acquired intangible assets

Intangible assets that are acquired by the Group are measured initially at cost. After initial recognition, an intangible asset is carried at its cost less any accumulated amortisation and any accumulated impairment loss.

Subsequent expenditure is capitalised only when it increases the future economic benefits from the specific asset to which it relates.

Intangible assets are amortised in consolidated statement of profit or loss over their estimated useful lives, from the date that they are available for use based on the expected pattern of consumption of economic benefits of the asset. Accordingly, at present, these are being amortised on straight line basis. In accordance with the applicable Accounting Standard, the Group follows a rebuttable presumption that the useful life of an intangible asset will not exceed ten years from the date when the asset is available for use. However, if there is persuasive evidence that the useful life of an intangible asset is longer than ten years, it is amortised over the best estimate of its useful life.

The amortization rates are as follows:

(i) Technical Knowhow: Amortised over the period of agreement

(ii) Computer Software : 16.21% straight line method (except in the case of Enterprise Resource Planning (ERP) system, which is depreciated over a period not exceeding four years)

Amortisation method and useful lives are reviewed at each reporting date. If the useful life of an asset is estimated to be significantly different from previous estimates, the amortisation period is changed accordingly. If there has been a significant change in the expected pattern of economic benefits from the asset, the amortisation method is changed to reflect the changed pattern.

An intangible asset is derecognised on disposal or when no future economic benefits are expected from its use and disposal.

Losses arising from retirement and gains or losses arising from disposal of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Consolidated Statement of Profit and Loss.

(c) Capital work-in-progress

Fixed assets under construction and cost of assets not put to use before the year-end are disclosed as capital work-in-progress.

d) The differences in depreciation and amortization policies followed by the Group entities are mentioned below-

Name of subsidiaries / joint venture / associates	Difference in accounting policies
Joint ventures	
(a) Minda Emer Technologies Limited	- Tools and dies on written down value method at the rate of 30% per annum - All tangible fixed assets on written down value method at the rates prescribed in Schedule XIV to the Companies Act 1956. - Computer software on written down value method at the rate of 25% per annum. - Technical knowhow on written down value method at the rate of 25% per annum.
(b) M J Casting Limited	- Plant & Machinery and Tools & Dies on straight line method at the rates prescribed in Schedule XIV to the Companies Act, 1956.
Associates	
(a) Mindarika Pvt. Limited	- Tools and dies on straight line methodat the rate of 20% p.a. - Building constructed on leasehold land is depreciated over the period of lease of five years. - Other fixed assets on written down value method at the rates prescribed in Schedule XIV to the Companies Act, 1956. - Expenses incurred on technical know-how are amortized over a period of six years from the date of commencement of commercial production of the products.
(b) Minda NexGenTech Limited	- Tools and dies on written down value method at the rates prescribed in ScheduleXIV to the Companies Act, 1956.
Subsidiaries	
(a) Minda Kyoraku Limited	- ERP software on straight line method at the rate of 16.21% per annum. - Technical knowhow is amortized over the period of 5 years.
(b) Minda Distribution and Services Limited	- Tools and dies on written down value method at the rates prescribed in Schedule XIV to the Companies Act, 1956. - Building is amortized over the period of lease of 10 years. - Computer software on straight line method at the rate of 25% per annum. - Assets transferred from Minda Automotive Solutions Limited have been amortized over a period of four years. - Other tangible assets on straight line method at the rates prescribed in Schedule XIV to the Companies Act, 1956.
(c) Minda Auto Components Limited	- Plant and Machinery on straight line method at the rates prescribed in Schedule XIV to the Companies Act, 1956. - Tools and dies on written down value method at the rate of 30% per annum

(d) Global Mazinkert, S.L. (and its subsidiaries)	-	Tangible assets are depreciated on a straight line basis, distributing the cost of assets on the basis of their useful lives in years as mentioned below:- Machinery 8 years 4 months Tooling 2 years Other installations 10 years Furniture 10 years Computer equipment 3years Other property, plant and equipment 10 years
	-	Only computer software is recognized as intangible asset and the same is amortized over a period of 3 years on Straight Line Method.

D. Impairment of assets

The carrying values of all assets are reviewed at each reporting date to determine if there is an indication of any impairment. If any indication exists, the asset's recoverable amount is estimated. For assets that are not yet available for use, the recoverable amount is estimated at each reporting date. An impairment loss is recognised whenever the carrying amount of an asset or its cash generating unit exceeds its recoverable amount and is recognised in the Consolidated Statement of Profit and Loss. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined net of depreciation or amortisation, if no impairment loss had been recognised.

E. Leases

(a) Operating lease

Assets acquired under leases other than finance leases are classified as operating leases. The total lease rentals (including scheduled rental increases) in respect of an asset taken on operating lease are charged to the Consolidated Statement of Profit and Loss on a straight line basis over the lease term unless another systematic basis is more representative of the time pattern of the benefit.

(b) Finance lease

Assets acquired under finance leases are recognised as an asset and a liability at the lower of the fair value of the leased assets at the inception of the lease and the present value of minimum lease payments. Lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to periods during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability and charged to the Consolidated Statement of Profit and Loss.

F. Investments

Investments that are readily realisable and intended to be held for not more than a year from the date of acquisition are classified as current investments. All other investments are classified as long-term investments. However, that part of long term investments which is expected to be realized within 12 months after the reporting date is also presented under 'current assets' as "current portion of long term investments" in consonance with the current–non-current classification scheme of revised schedule VI.

Long-term investments (including current portion thereof) are carried at cost less any other-than-temporary diminution in value, determined separately for each individual investment.

Current investments are carried at the lower of cost and fair value.

Any reductions in the carrying amount and any reversals of such reductions are charged or credited to the Consolidated Statement of Profit and Loss.

Investment in the capital of a partnership firm is shown by reference to the capital of the firm on the balance sheet date. The parent company's share of profit or loss in a partnership firm is recognised in the Consolidated Statement of Profit and Loss as and when it accrues i.e. when it is computed and credited or debited to the capital/current/any other account of the parent company in the books of the partnership firm.

G. Inventories

Inventories which comprise raw materials, work-in-progress, finished goods, stock-in-trade, stores and spares; and loose tools are carried at the lower of cost and net realisable value.

Cost of inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

In determining the cost, moving average cost method is used. In the case of manufactured inventories and work in progress, fixed production overheads are allocated on the basis of normal capacity of production facilities.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

The net realisable value of work-in-progress is determined with reference to the selling prices of related finished products. Raw materials and other supplies held for use in the production of finished products are not written down below cost except in cases where material prices have declined and it is estimated that the cost of the finished products will exceed their net realisable value.

The comparison of cost and net realisable value is made on an item-by-item basis.

Finished goods inventory is inclusive of excise duty.

Inventories in transit are valued at cost.

Appropriate adjustments are made to the carrying value of damaged, slow moving and obsolete inventory based on management's current best estimate.

Below mentioned are the differences in inventory valuation of Group with parent company:

Name of subsidiary	Difference in accounting policies
Minda Distribution and Services Limited	Cost is computed on the first in first out basis.

H. Revenue recognition

a) Revenue from sale of goods in the course of ordinary activities is recognised when the property in the goods or all significant risks and rewards of ownership are transferred to the customer and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods and regarding its collection. The amount recognized as revenue is exclusive of sales tax, value added taxes (VAT) and is net of returns and trade discounts and quantity discount.

b) Designing and service revenue is recognised on an accrual basis as and when the services are rendered in accordance with the terms of the underlying contract.

c) Interest income is recognised on a time proportionate basis taking into account the amount outstanding and the interest rate applicable.

d) Dividend income is recognised when the right to receive dividend is established.

e) Royalty income is recognised based on the terms of the underlying agreement.

f) Claims lodged with Insurance companies are accounted for on an accrual basis, to the extent these are measurable and the ultimate collection is reasonably certain.

g) Export entitlement under Duty Entitlement Pass Book Scheme ('DEPB') is recognised on accrual basis and when the right to entitlement has been established.

h) Share of profit from partnership firms is recognized on accrual basis.

I. Government grants

Government grants in the nature of promoters' contribution are credited to capital reserve and treated as a part of shareholders' funds. Grants from State Government towards revenue expenditure are recognised as income either till the period of benefit expires or the financial cap is reached, whichever occurs earlier.

Name of subsidiary	Difference in accounting policies
Global Mazinkert, S.L. (and its subsidiaries)	Government grants for acquiring fixed assets are considered as Deferred income which is recognized in the Consolidated statement of Profit and Loss on a systematic and rational basis over the life of the asset.

J. Research and development

a) Revenue expenditure on research and development is charged off under the respective heads of account in the year in which it is incurred.

b) Capitalised development expenditure is stated at cost less accumulated amortisation and impairment losses, if any. Fixed assets used for research and development are depreciated in accordance with the Group's policy as stated above.

K. Foreign currency transactions

a) Foreign currency transactions are recorded at the rate of exchange prevailing on the date of the respective transactions. Monetary foreign currency assets and liabilities remaining unsettled at the balance sheet date are translated at the rates of exchange prevailing on that date. The resultant exchange differences are recognised in the Consolidated Statement of Profit and Loss except exchange differences pertaining to long term foreign currency monetary items that are related to acquisition of depreciable assets are adjusted in the carrying amount of the related fixed assets

b) In the cases of exchange difference on reporting long term monetary items, the company has opted to avail the option provided under paragraph 46A of Accounting Standard 11 "The Effects of Changes in Foreign Exchange Rates" inserted vide notification dated 29 December 2011. Consequently, the exchange differences arising on reporting of long term foreign currency monetary items on account of a depreciable asset is adjusted in the cost of depreciable asset and would be depreciated over the balance life of the asset.

In cases other than the depreciable assets exchange differences is accumulated in a Foreign Currency Monetary Item Translation Difference Account, and amortized over the balance period of such long term asset or liability.

c) The Group uses forward contracts to hedge its foreign currency risk relating to an existing asset/ liability, which are covered under AS 11 – Accounting for the effects of changes in foreign exchange rates'.

Exchange difference on a forward exchange contract is the difference between:

(a) the foreign currency amount of the contract translated at the exchange rate at the reporting date, or the settlement date where the transaction is settled during the reporting period; and

(b) the same foreign currency amount translated at the latter of the date of inception of the forward exchange contract and the last reporting date;

and is recognised in the Consolidated Statement of Profit and Loss.

The forward exchange contracts taken to hedge existing assets/ liabilities are translated at the closing exchange rates and the resultant exchange differences are recognised in the same manner as those on the underlying foreign currency asset or liability. Any profit or loss arising on cancellation/ renewal of such contracts is recognised in the Consolidated Statement of Profit and Loss for the year.

The premium or discount on all such contracts arising at the inception of each contract is amortized over the life of the contract.

d) Investments in foreign entities are recorded at the exchange rate prevailing on the date of making the investments.

e) Derivative Instruments

The Group has entered into cross currency cum interest swap to hedge foreign currency risk and interest risk. In respect of forward contracts, which are covered under Accounting Standard (AS) 11, 'Effects of Changes in Foreign Exchange Rates', the difference between the spot rate and forward rate on the date the forward exchange contract is entered into, is amortised over the tenure of the contract. The foreign currency receivable or payable arising under the forward contract is revalued using the closing rate, and any resultant gain or loss is taken to the Consolidated Statement of Profit and Loss. In respect of derivative contract, which are not covered by AS 11, pursuant to the announcement on "Accounting for Derivatives" made by the Institute of Chartered Accountants of India ('ICAI') on 29 March 2008, such contracts are marked to market and provision for loss, if any, is recognised in the Consolidated Statement of Profit and Loss and resultant gains, if any, on account of mark to market are ignored. The Group does not enter into derivative transactions for trading or speculative purposes.

L. Provisions

A provision is recognised if, as a result of a past event, the Group has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are recognised at the best estimate of the expenditure required to settle the present obligation at the balance sheet date. The provisions are measured on an undiscounted basis.

Warranties

Warranty costs are estimated on the basis of a technical evaluation and past experience. Provision is made for estimated liability in respect of warranty costs in the year of sale of goods and is included in the Consolidated Statement of Profit and Loss. The estimates used for accounting for warranty costs are reviewed periodically and revisions are made, as and when required.

Below mentioned are the differences in warranty provision of Group with Parent -:

Name of subsidiary	Difference in accounting policy
Minda Auto Components Limited	Recognized on lodgement of claim by customers.

Contingencies

Provision in respect of loss contingencies relating to claims, litigation, assessment, fines, penalties, etc. are recognised when it is probable that a liability has been incurred and the amount can be estimated reliably.

M. Contingent liabilities and contingent assets

A contingent liability exists when there is a possible but not probable obligation, or a present obligation that may, but probably will not, require an outflow of resources, or a present obligation whose amount cannot be estimated reliably. Contingent liabilities do not warrant provisions, but are disclosed unless the possibility of outflow of resources is remote. Contingent assets are neither recognised nor disclosed in the consolidated financial statements.

However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs.

N. Employee benefits

(a) Short term employee benefits

Employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, bonus and ex-gratia. The undiscounted amount of short-term employee benefits to be paid in exchange for employee services is recognised as an expense as the related service is rendered by employees.

b) Post employment benefits

Defined contribution plans

Provident Fund: Eligible employees of Indian entities receive benefits from the provident fund, which is a defined contribution plan. Both the employees and the Indian entity makemonthly contributions to the provident fund (with Regional Provident Fund Commissioner) equal to specified percentage of the covered employee's basic salary. The entities have no further obligation under the plan beyond its monthly contributions.

Eligible employees of certain oversees entities receive benefits from the social security contribution plans, which is a defined contribution plan. These entities have no further obligation under the plan beyond its monthly contribution.

Defined benefit plan

The Group's gratuity benefit scheme is a defined benefit plan. The Group's net obligation in respect of a defined benefit plan is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. The fair value of plan assets is reduced from the gross obligation under the defined benefit plans, to recongnise the obligation on net basis. The calculation of the Group's obligation under each of the two plans is performed annually by a qualified actuary using the projected unit credit method.

The Group recognises all actuarial gains and losses arising from defined benefit plans immediately in the Consolidated Statement of Profit and Loss. All expenses related to defined benefit plans are recognised in employee benefits expense in the Consolidated Statement of Profit and Loss. The Group recognises gains and losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs.

The parent company's gratuity fund is administered and managed by the Life Insurance Corporation of India ("LIC"). Actuarial gains and losses are recognised immediately in the Consolidated Statement of Profit and Loss.

Compensated absences

The employees can carry-forward a portion of the unutilised accrued compensated absences and utilise it in future service periods or receive cash compensation on termination of employment. Since the compensated absences do not fall due wholly within twelve months after the end of the period in which the employees render the related service and are also not expected to be utilized wholly within twelve months after the end of such period, the benefit is classified as a long-term employee benefit. The Group records an obligation for such compensated absences in the period in which the employee renders the services that increase this entitlement. The obligation is measured on the basis of independent actuarial valuation using the projected unit credit method.

Actuarial gains and losses are recognised in the Consolidated Statement of Profit and Loss.

Termination benefits

Termination benefits are recognised as an expense when, as a result of a past event, the Group has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Name of subsidiary	Difference in accounting policy
Global Mazinkert, S.L. (and its subsidiaries)	Clarton Horn, S.A. (Sole Shareholder Company) has different commitments for pensions and other long term remuneration for some of its employees. As a general rule these commitments are externalized with various non-related insurance entities.

O. Income taxes

Income-tax expense comprises current tax (i.e. amount of tax for the period determined in accordance with the income-tax law) and deferred tax charge or credit (reflecting the tax effects of timing differences between accounting income and taxable income for the period). Income-tax expense is recognised in consolidated statement of profit or loss except that tax expense related to items recognised directly in reserves is also recognized in those reserves.

Current tax is measured at the amount expected to be paid to (recovered from) the taxation authorities, using the applicable tax rates and tax laws. Deferred tax is recognised in respect of timing differences between taxable income and accounting income i.e. differences that originate in one period and are capable of reversal in one or more subsequent periods. The deferred tax charge or credit and the corresponding deferred tax liabilities or assets are recognised using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax assets are recognised only to the extent there is reasonable certainty that the assets can be realised in future; however, where there is unabsorbed depreciation or carried forward loss under taxation laws, deferred tax assets are recognised only if there is a virtual certainty supported by convincing evidence that sufficient future taxable income will be available against which such deferred tax assets can be realised. Deferred tax assets are reviewed as at each balance sheet date and written down or written-up to reflect the amount that is reasonably/virtually certain (as the case may be) to be realised.

Minimum Alternative Tax ('MAT') under the provisions of the Income-tax Act, 1961 is recognised as current tax in the Consolidated Statement of Profit and Loss. The credit available under the Act in respect of MAT paid is recognised as an asset only when and to the extent there is convincing evidence that the Group will pay normal income tax during the period for which the MAT credit can be carried forward for set-off against the normal tax liability. MAT credit recognised as an asset is reviewed at each balance sheet date and written down to the extent the aforesaid convincing evidence no longer exists.

P. Representative offices

In translating the financial statements of representative offices, the monetary assets and liabilities are translated at the rate prevailing at the balance sheet date; non-monetary assets and liabilities are translated at exchange rate prevailing at the date of transaction and income and expense items are converted at the respective month end rate.

Q. Earnings per share

Basic earnings/ (loss) per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average numbers of equity shares outstanding during the year are adjusted for events of bonus issue and share split. For the purpose of calculating diluted earnings/ (loss) per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares. The dilutive potential equity shares are deemed to be converted as of the beginning of the period, unless they have been issued at a later date.

R. Cash and cash equivalent

Cash and cash equivalent include cash in hand, demand deposits with banks with original maturities of three months or less.

Note 3 Share capital

(a) Authorised

₹ in Lacs

	As at 31 March 2014		As at 31 March 2013	
	Number	Amount	Number	Amount
Equity shares of ₹10 each with voting rights	63,500,000	6,350.00	63,500,000	6,350.00
Preference share capital				
9% Cumulative redeemable preference shares of ₹10 each (Class 'A')	3,000,000	300.00	3,000,000	300.00
3% Cumulative compulsorily convertible preference shares of ₹2,187 each (Class 'B')	183,500	4,013.14	183,500	4,013.14
3% Cumulative redeemable preference shares of ₹10 each (Class 'C')	3,500,000	350.00	3,500,000	350.00
1% Non-cumulative fully convertible preference shares of ₹10 each (Class 'D')	10,000,000	1,000.00	10,000,000	1,000.00
	80,183,500	12,013.14	80,183,500	12,013.14

(b) Issued, subscribed and fully paid up

₹ in Lacs

	Number	Amount	Number	Amount
Equity share capital*				
Equity shares of ₹10 each with voting rights	15,865,356	1,586.54	15,865,356	1,586.54
Preference share capital				
3% Cumulative redeemable preference shares of ₹10 each (Class 'C')	3,500,000	350.00	3,500,000	350.00
	19,365,356	1,936.54	19,365,356	1,936.54

Notes:

* Equity shares with voting rights includes:

i Re-issue of forfeited 31,800 equity shares of ₹10 each on 27 October 1998

ii. (a) 2,405,128 equity shares of ₹10 each fully paid up issued during the year ended 31 March 2011 for consideration other than cash to the shareholders of Minda Autogas Limited, pursuant to the scheme of amalgamation.

iii. (b) 1,120,164 Equity Shares of ₹10 each fully paid up issued during the year ended 31 March 2012 for consideration other than cash to the shareholders of Minda Acoustic Limited, pursuant to the scheme of amalgamation.

(c) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:

₹ in Lacs

	Number	Amount	Number	Amount
Equity shares of ₹10 each with voting rights				
Opening balance	15,865,356	1,586.54	15,865,356	1,586.54
Movement during the year	-	-	-	-
Closing balance	15,865,356	1,586.54	15,865,356	1,586.54
3% Cumulative Redeemable Preference Shares of ₹10 each (Class 'C')				
Opening balance	3,500,000	350.00	3,500,000	350.00
Movement during the year	-	-	-	-
Closing balance	3,500,000	350.00	3,500,000	350.00

(d) (i) Rights, preferences and restrictions attached to equity shares

The Company has only one class of equity shares having par value of ₹10 per share. Each shareholder is entitled to one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential assets, in proportion to their shareholding.

(ii) Rights, preferences and restrictions attached to preference shares

The Company has issued 3% cumulative redeemable preference shares of class 'C' having par value of ₹ 10 per share. Each Shareholders have right to receive fixed preferential dividend at a rate of 3% on the paid up capital of the Company. Preference shareholders also have right to receive all notices of general meetings of the Company but no right to vote at any meetings of the Company save to the extent and in the manner provided in the Companies Act, 1956. Preference shareholders neither have right to participate in any offer or invitation by way of right or otherwise to subscribe additional shares nor they have right to participate in any issue of bonus shares or shares issued by way of capitalization of reserves.

(e) Details of shares held by each shareholder holding more than 5% shares:

Class of shares / Name of shareholder	As at 31 March 2014		As at 31 March 2013	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
Equity shares with voting rights				
Mr. Nirmal K. Minda	2,401,869	15.1%	2,401,869	15.1%
Nirmal K. Minda (HUF)	1,502,142	9.5%	1,502,142	9.5%
Mrs. Suman Minda	2,476,140	15.6%	2,476,140	15.6%
Minda Investments Limited*	4,180,930	26.4%	3,399,385	21.4%
Pioneer Finest Limited	-	-	1,086,807	6.9%
India Business Excellence Fund -I	1,376,250	8.7%	1,376,250	8.7%
3% Cumulative redeemable preference shares of ₹10 each (Class 'C')				
Mr. Nirmal K. Minda	1,500,000	42.9%	1,500,000	42.9%
Mrs. Suman Minda	2,000,000	57.1%	2,000,000	57.1%

* includes 55,500 equity shares issued to M.G. Portfolio Limited and 22,143 equity shares to Shivamni Barter Private Limited, which are under lock-in. It is stated that both these companies have been amalgamated with Minda Investments Limited vide Delhi High Court Order dated 16 December 2013. The Company on receipt of the related documents from Minda Investments Limited had filed the Corporate Information Action Form on 20 March 2014 with NDSL and CDSIL for transfer of these lock-in shares in the name of Minda Investments Limited.

(f) Aggregate number and class of shares allotted as fully paid up pursuant to contract(s) without payment being received in cash for the period of five years immediately preceding the Balance Sheet date:

Equity shares with voting rights includes

(i) 2,405,128 equity shares of ₹10 each fully paid up issued during the year 2010-11 for consideration other than cash to the shareholders of Minda Autogas Limited, pursuant to the scheme of amalgamation.

(ii) 1,120,164 Equity Shares of ₹10 each fully paid up issued during the year 2011-12 for consideration other than cash to the shareholders of Minda Acoustic Limited, pursuant to the scheme of amalgamation.

(iii) 1,835,000 equity shares of ₹10 each fully paid up issued during the year 2011-12 on conversion of 3% Cumulative compulsorily convertible preference shares of ₹2,187 each (Class 'B').

(g) The parent company has not allotted any bonus shares or bought back any shares during the current year or for a period of five years immediately preceding the balance sheet date.

Note 4 Reserves and surplus

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Capital reserve		
Opening balance	324.90	242.63
Add: Capital Reserve on investment in Minda Kyoraku Ltd.	-	82.27
Add: Capital Reserve on investment in Global Mazinkert S.L.	14.38	-
Closing balance	339.28	324.90
Capital redemption reserve		
Opening balance	300.00	300.00
Add: Additions during the year	-	-
Closing balance	300.00	300.00
Securities premium account		
Opening balance	4,472.78	4,543.54
Securities premium on issue of 19,140,000 shares of ₹10 each at a premium of ₹2.5 per share	-	11.51
Less: Securities premium adjusted against goodwill on account of consolidation of Minda Kyoraku Limited	-	82.27
Closing balance	4,472.78	4,472.78

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
General reserve		
Opening balance	5,503.31	5,178.31
Add:		
Transferred from surplus in Statement of Profit and Loss	300.00	325.00
Closing balance	5,803.31	5,503.31
Foreign currency translation reserve		
Additions during the year	201.91	-
Closing balance	201.91	-
Surplus in Statement of Profit and Loss		
Opening balance brought forward	18,344.55	16,414.83
Less: Adjustment for preacquisition tax liability of subsidiary	(113.98)	-
	18,230.57	16,414.83
Add:		
Net Profit for the year	717.67	2,821.82
Less:		
Proposed equity dividend	475.97	475.97
Proposed dividend on 3% Cumulative redeemable preference shares	10.50	10.50
Tax on proposed equity and preference dividend	82.66	82.66
Goodwill on investment in Global Mazinkert S.L.	-	2.03
Transfer to general reserve	300.00	325.00
Closing balance	18,079.11	18,344.55
Total reserves and surplus	29,196.39	28,945.54

Note 5 Minority Interest

₹ in Lacs

Opening balance	1,233.04	1,147.85
Additions duting the year*	250.00	143.11
Share of loss for the year	(102.23)	(57.92)
	1,380.81	1,233.04

* minority interest includes ₹250 on account of issue of non-cumulative redeemable preference shares amounting to ₹650 of which Minda Industries Ltd. was allotted shares amounting to ₹75 and the balance being held by parties other than the JV partner.

Note 6 Long-term borrowings*

₹ in Lacs

Term loans		
Secured		
from banks	11,654.85	7,065.19
from other parties	27.72	557.96
	11,682.57	7,623.15
Unsecured		
from other parties	868.26	7.62
	12,550.83	7,630.77
Deferred payment liabilities		
Secured		
Against fixed assets	262.97	-
Unsecured		
Deferred sales tax liabilitiy	950.56	1,238.90
	1,213.53	1,238.90
	13,764.36	8,869.67

Nature of security:

-	from Axis Bank amounting to ₹ 208.33 (previous year ₹ 625) is secured by first pari passu charge over fixed assets, including plant and machinery, furniture and fixtures, both present and future installed at factory premises and goods purchased under Letter of Credit of the parent company	Total loan sanctioned amounting to ₹ 2,500 (previous year ₹ 2,500), repayable in 24 quarterly instalments of ₹ 104.17 each. Rate of interest- 12.50%
-	from Axis Bank amounting to ₹ 375 (previous year ₹ 750) is secured by first pari passu charge over fixed assets and second pari passu charge over current assets and equitable mortgage of parent company's immovable property at Gurgaon, Pune Sonepat and Pantnagar.	Total loan sanctioned amounting to ₹ 1,200 (previous year ₹ 1,200), repayable in 16 quarterly instalments of ₹ 75 each. Rate of interest- 12.50%"
-	from HDFC Bank amounting to ₹ 600 (previous year ₹ nil) and is secured by Exclusive charge on current assets of the parent company arising out of the Chennai Plant. Exclusive charge on movable and immovable fixed assets of the parent company arising out of the Chennai Plant. Exclusive charge on land and building (Chennai) having market value of ₹ 2,155 standing in the name of the parent company."	Total loan sanctioned amounting to ₹ 600 (previous year ₹ nil). Disbursed amount of ₹600 (previous year ₹ nil) repayable in 15 equal quarterly instalments of ₹ 40 each. Repayment to start from October 2015. Rate of interest- Base rate +1.7%
-	from HDFC Bank amounting to ₹ 500 (previous year ₹ nil) and is secured by First Pari passu charge on all movable fixed assets of the company. First pari passu charge on all immovable fixed assets of the parent company as below; i) Village Nawada, Fatehpur, PO Sikandarpur Badda, Manesar, Gurgaon valued at ₹ 4,403. ii) 34-35 KM, GT Karnal Road, Village Rasoi, Distt. Sonepat, Haryana, valued at ₹ 2,263. iii) Plot no. -5, Sector - 10, Industrial Area, IIE Pant Nagar, Udham Singh Nagar, valued at ₹ 3,561. iv) Plot no. 5A, Sector - 10, Industrial Area, IIE Pant Nagar, Udham Singh Nagar, valued at ₹ 2,000 v) Plot No ME-I and ME-II, Sector 2A, IMT manesar having book value of ₹ 1,000. And market value of ₹ 1,500 (Approximately) Second Pari passu charge on all present and future current assets of the parent company"	Total loan sanctioned amounting to ₹ 1,500 (previous year ₹ nil). Disbursed amount of ₹ 500 (previous year ₹ nil) repayable in 15 equal quarterly instalments of ₹100 each. Repayment to start from October 2015. Rate of interest- Base rate +1.7%
-	from Axis Bank amounting to ₹ 3,000.54 (previous year ₹ 3,540.54), is primary secured by equitable mortgage over land and building situated at 323, phase-ii/iv, sector 3 Industrial Growth centre Bawal, Distt. Rewari, (Haryana) and a collateral charge on the entire current assets of the joint venture company- M J Casting Limited, both present and future. Out of which 50% counting to ₹ 1,500.27 (previous year ₹ 1,770.27) is proportionately consolidated.	Total Loan sanctioned amounting to ₹ 3,554 (previous year ₹ 3,554). Disbursed amount of ₹ 3,540.54 (previous year ₹ 3,540.54) repayable in - 4 installments during 2013-14 of ₹ 135 each - 4 installments during 2014-15 of ₹ 160 each - 4 installments during 2015-16 of ₹ 185 each - 4 installments during 2016-17 of ₹ 190 each - 4 installments during 2017-18 of ₹ 215 each Rate of interest- Base rate +2.50%
-	from Axis Bank amounting to ₹ 4,200 (previous year ₹ 3,304.30), is primary secured by equitable mortgage over land and building situated at Hosur and Bawal and collateral charge on the entire movable fixed assets and current assets of the joint venture company M.J.Casting Limited. The loan is further secured by a letter of comfort by the parent company and M/S Neel Metal Product Limited duly backed by the board resolution and undated cheques for the term loan of ₹ 42,00. Out of which 50% amounting to ₹ 2,100 (previous year ₹ 1,652.15) is proportionately consolidated.	Total Loan sanctioned amounting to ₹ 4,200 (previous year ₹ 4,200). Disbursed amount of ₹ 4,200 (previous year ₹ 3304.30) repayable in - 3 installments during 2014-15 of ₹ 233.33 each - 4 installments during 2015-16 of ₹ 210 each - 4 installments during 2016-17 of ₹ 210 each - 4 installments during 2017-18 of ₹ 210 each - 4 installments during 2018-19 of ₹ 210 each - 4 installments during 2019-20 of ₹ 140 each Rate of interest- Base rate +2.50%

- from HDFC Bank amounting to ₹ 225 (previous year ₹ 300) and is secured by first pari passu charge on all the present and future immovable assets and movable plant and machinery consisting of furniture and fixtures, electrical fittings, vehicles, etc. Second pari passu charge on all the book debts and stock in trade both present and future of the parent company.	Total loan sanctioned amounting to ₹ 2,000 (previous year ₹ 2,000). Disbursed amount of ₹ 375 (previous year ₹ 375) repayable in 20 quarterly instalments of ₹ 18.75 each. Rate of interest- Base rate + 2%
- from State Bank of India amounting to ₹ Nil (previous year ₹ 734.28) and is secured by first pari passu charge on all present and future fixed assets and second charge on current assets of the parent company.	Total loan sanctioned amounting to ₹ 4,055 (previous year ₹4,055). Disbursed amount of ₹3,595 (previous year ₹ 3,595) repayable in - 3 instalments during 2009-10 of ₹ 22 each - 12 instalments during 2010-11 of ₹ 63.35 each - 12 instalments during 2011-12 of ₹ 80 each - 12 instalments during 2012-13 of ₹ 85 each - 7 instalments during 2013-14 of ₹ 100 each - 1 instalments during 2013-14 of ₹ 88.80 each Rate of interest- Base rate + 2.90%"
- External Commercial Borrowings from Standard Chartered Bank amounting to ₹ 2,392.43 (previous year ₹ 2,752.5), is secured by first pari passu charge over all present and future movable fixed assets of the parent company. Second pari passu charge over all present and future book debts, outstanding moneys receivables, claims and bills due and all present and future stock in trade consisting of raw materials, finished goods, goods in process of manufacturing and other merchandise etc.	Total loan sanctioned amounting to USD 50 lac (previous year USD 50 lac), repayable in 16 quarterly instalments of USD 3.13 lac Rate of interest- 9.95%
- Sales tax incentive amounting to ₹1,236.01 (previous year ₹1,387.30) from the State Government of Maharashtra, received in 2003-04. (Unsecured)	Total loan sanctioned amounting to ₹1,427.25 (previous year ₹1,427.25), repayable in 8 annual instalments from 2013-14 Rate of interest- 0%
- from Citi Bank amounting to ₹ 4,412.08 (previous year ₹ Nil) (Euro 5.19million) secured by SBLC given by the parent company to the subsidiary company Global Mazinkert, S.L.	Total loan sanctioned amounting to ₹ 4,412.08 (previous year ₹ Nil) (Euro 5.19million) (previous year Euro Nil) repayable in 17 equal quarterly instalments. Rate of Interest 2.89%"
Subsidised loan amounting to ₹ 469.42 (previous year ₹ Nil) received from Ministry of Industry, Government of Spain by M/s Clarton Horn, S.A., downstream subsidiary of the Parent company (Unsecured)	Total loan sanctioned amounting to ₹ 469.42 (previous year ₹ Nil) (Euro 5.52lac) (previous year Euro Nil) repayable in 7 equal annual instalments of Euro 78,857 from year 2016-17. Rate of Interest 3.95%
Subsidised loan amounting to ₹ 398.84 (previous year ₹ Nil) received from Ministry of Industry, Government of Spain by M/s Clarton Horn, S.A., downstream subsidiary of the Parent company (Unsecured)	Total loan sanctioned amounting to ₹ 398.84 (previous year ₹ Nil) (Euro 4.69 lac) (previous year Euro Nil) repayable in 10 equal annual instalments of Euro 46,900 from year 2017-18. Rate of Interest 0%
Term loan from Yes Bank amounting to ₹ 1,333.41 (previous year ₹ 786.91 (inclusive of buyer's credit amounting to USD 1.94) (previous year USD 1.94) are secured by exclusive charge on all the fixed assets of the subsidiary company M/s Minda Kyoraku Limited second charge on all Fixed assets) (both present and future) and corporate guarantee from the parent company.	The principal amount of ₹ 975.74 is repayable in quarterly instalments of ₹ 54.21 each. Loan maturity date is 31 December 2019 & ₹ 447 is repayable in quarterly instalments of ₹ 22.35 each. Loan repayment date 30 September 2020 (including buyer's credit amounting to USD 671,975 (previous year USD 194,200)) Rate of Interest on term loan ranges from 12% - 13.5% Rate of Interest on buyers credit 1.48% - 2.74%
- from HSIDC amounting to ₹ 525.94 (previous year ₹ 788.97) and is secured by charge on land at Bawal of the parent company.	Total loan sanctioned amounting to ₹ 1,051.88 (previous year ₹ 1,051.88). Disbursed amount of ₹ 1,051.88 (previous year ₹ 1,051.88) repayable in 8 half yearly instalments of ₹131.48 each. Rate of interest- 11% p.a.
- Vehicle loans from banks amounting to ₹ 76.38 (previous year ₹ 132.38) are secured against hypothecation of respective vehicles of the parent company financed by them	
- Vehicle loans from Kotak Mahindra primary Limited amounting to ₹ 44.17 (previous year ₹ 44.99) secured by hypothecation of financed vehicles of subsidiary company M/S Minda Distribution and Services Limited	

* For current portion of long term borrowings refer note no.12 'other current liabilities'

Note 7 Deferred tax liabilities (net)/ assets (net)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Deferred tax liabilities		
Excess of depreciation/amortisation on fixed assets under Income tax laws over depreciation/ amortisation provided in accounts	879.91	869.97
	879.91	869.97
Deferred tax assets		
Provision for employee benefits	749.73	725.64
Unabsorbed depreciation/ carry forward business losses	-	4.23
Others	291.84	280.80
	1,041.57	1,010.67
Deferred tax liabilities/ (assets)	(161.66)	(140.70)

Note 8 Other long-term liabilities

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Others		
Advances from customers	-	124.52
Capital creditors	-	617.59
Trade / security deposits received	185.33	-
Others	9.50	-
	194.83	742.11

Note 9 Long-term provisions

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Provision for employee benefits		
Gratuity	1,370.40	1,205.20
Compensated absences	664.83	528.31
Provision for labour case	280.01	-
	2,315.24	1,733.51
Others		
Provision for warranty	52.11	33.96
	2,367.35	1,767.47

Note 10 Short-term borrowings

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Secured		
from banks*	11,452.97	6,239.31
Unsecured		
from related parties	119.23	-
from others	2,451.05	1,843.83
	14,023.25	8,083.14

* Nature of security:

S. No.	Bank Name (facility) Details of security	Term of repayment	Max. rate	Min. rate	Outstanding as on 31 March 2014	Outstanding as on 31 March 2013
1	HDFC (Cash Credit) * First Pari Passu charge on all present and future current assets of the parent company along with member banks * Second pari passu charge on all present and future movable and immovable assets of the parent company along with member banks	within 1 year	B.R.+1.50%	B.R.+1.50%	2,557.34	923.17
2	Axis Bank (Cash Credit) * Primary: First Pari Passu charge by way of hypothecation of entire current assets of the parent company, both present and future. * Collateral: Second pari passu charge on entire fixed assets of the parent company, both present and future including pari passu EM over company's immovable property at Gurgaon, Pune, Sonepat and Pantnagar.	within 1 year	BR+2.25%	BR+2%	277.89	439.25
3	Citi Bank (Cash Credit) * First Pari Passu charge on present and future stocks and book debts of the parent company. * Second pari passu charge on the Fixed Assets of the parent company excluding land and building at B-73, wazirpur industrial area, New Delhi.	within 1 year	BR+4%	BR +2.50%	4.75	85.06
4	Citi Bank (Cash Credit/ WCDL) * First Pari Passu charge on present and future stocks and book debts of the parent company. * Second pari passu charge on the Fixed Assets of the parent company excluding land and building at B-73, wazirpur industrial area, New Delhi.	10 Feb 2014 (360 Days)	10.75%	10.75%	-	500.00
5	SBI (Cash Credit) * Primary: Pari Passu first charge on all the current assets of the parent company including all types of Stocks of raw material, stores, spares, stocks-in-process, finished goods etc., lying in their premises, godowns or elsewhere including goods in transit and parent company's book debts/receivables (present and future) * Collateral: pari passu second charge on entire fixed assets(present and future) including EM of properties detailed below: a) 34-35 K.M. G.T. Karnal Road, Rasoi, Sonipat b) Immovable property at village navada fatehpur, Manesar c) B-6, MIDC, Chakan, Pune (21270 Sq. Mtr) d) Plot No. 5, Pant Nagar e) plot No. 5A, Pant Nagar f) B-1/5, MIDC, Chakan, Pune (18022 Sq. Mtr)	within 1 year (Previous year 90 days)	BR+2.90%	BR+2.90%	1,894.68	1,816.05
6	Canara Bank (Cash Credit) * Primary: First charge on pari passu basis by way of hypothecation with WC lenders under MBA i.e. Stocks and Receivables (present and future) and other current assets of the parent company. * Collateral: Second charge on pari passu basis with WC lender under MBA by way of hypothecation/EMT. i.e. Fixed Assets of the parent company excluding vehicles as under: Plant and Machinery and other misc. assets and Capital WIP. Land and Building includes: i) Property at 34-35 KM, G T Karnal Road, Village Rasoi, Distt. Sonepat, Haryana measuring 31 Kanals and 16 marlas in the name of M/s Minda Industries Ltd. ii) Property Village Nawada, Fatehpur, PO Sikandarpur Badda, Manesar, Gurgaon Haryana measuring 87 Kanal 6 Marlas in the name of M/s Minda Industries Ltd	within 1 year	BR+3%	BR+2%	1,748.28	1,692.41

S. No.	Bank Name (facility) Details of security	Term of repayment	Max. rate	Min. rate	Outstanding as on 31 March 2014	Outstanding as on 31 March 2013
	iii) Property at Plot No. 5A, Sector -10, SIDCUL, Uttaranchal measuring 5950 Sq. Mtr (subsequent to merger of business of M/s Minda Acoustic Ltd) iv) Property at B-6, MIDC, Chakan Industrial Area, Village mahalunge, Taluka Khed, Distt. Pune measuring 11970 Sq. Mtr in the name of M/s Minda Industries Ltd v) Property at B-6, MIDC, Chakan Industrial Area, Village mahalunge, Taluka Khed, Distt. Pune measuring 9300 Sq. Mtr in the name of M/s Minda Industries Ltd vi) Property at B-1/5, MIDC Chakan Industrial Area, Village Nagoje, Taluka-Khed, Distt. Pune Maharashtra measuring 18022 sq. Mtr in the name of M/s Minda Industries Ltd					
7	Canara Bank (Buyer's credit EUR 1.98 Lac) * First charge on pari pasu basis by way of hypothecation with WC lenders under MBA i.e. Stocks and receivables (present and future) and other current assets of the parent company.	182 days	1.33%	1.33%	169.19	-
8	Kotak Mahindra Bank Subservient charge on all existing and future current assets and moveable fixed assets of the parent company (excluding assets which are specifically charged to other lenders)	after 90 days	12.90%	10.75%	249.99	430.00
9	Axis Bank (Cash Credit) Secured by equitable mortgage over land and building situated at Hosur and Bawal and collateral charge on the entire movable fixed assets and current assets of the joint venture company- M J Casting Limited.	within 1 year	BR+2.50%	BR+2.50%	279.40	101.55
10	La Caixa Bank Global Mazinkert, S.L.	3-Jul-14	4.00%	4.00%	207.44	-
11	La Caixa Bank Global Mazinkert, S.L.	within 1 year	4.00%	4.00%	762.77	-
12	Deutsche Bank Global Mazinkert, S.L.	3-May-14	2.37%	2.37%	1,181.99	-
13	Citi Bank Loan secured by SBLC given by the parent company to the subsidiary company Global Mazinkert, S.L.	within 1 year	2.89%	2.89%	992.88	-
14	ICICI Bank (Buyer's credit) Buyer's credit loan amounting to ₹ 87.88 (previous year ₹Nil) are secured by charge on fixed deposit of the joint venture company Minda Emer Technologies Ltd.. Proportionate loan amounting to ₹42.97 has been consolidated.	7-Jan-14	Euribor + 0.7%	Euribor + 0.7%	42.97	-
15	ICICI Bank (Buyer's credit) Buyer's credit loan amounting to ₹ 86.18 (previous year ₹Nil) are secured by charge on fixed deposit of the joint venture company Minda Emer Technologies Ltd.. Proportionate loan amounting to ₹42.14 has been consolidated.	17-Jan-14	Euribor + 0.7%	Euribor + 0.7%	42.14	-
16	ICICI Bank (Buyer's credit) Buyer's credit loan amounting to ₹ 82.67 (previous year ₹Nil) are secured by charge on fixed deposit of the joint venture company Minda Emer Technologies Ltd.. Proportionate loan amounting to ₹40.43 has been consolidated.	28-Jan-14	Euribor + 0.7%	Euribor + 0.7%	40.43	-

S. No.	Bank Name (facility) Details of security	Term of repayment	Max. rate	Min. rate	Outstanding as on 31 March 2014	Outstanding as on 31 March 2013
17	ICICI Bank (Buyer's credit) Buyer's credit loan amounting to ₹ 86.18 (previous year ₹Nil) are secured by charge on fixed deposit of the joint venture company Minda Emer Technologies Ltd.. Proportionate loan amounting to ₹42.14 has been consolidated.	21-Feb-14	Euribor + 0.7%	Euribor + 0.7%	42.14	-
18	ICICI Bank (Cash credit) Cash credit and overdraft facility is repayable on demand and is secured by first charge on all current assets and second charge on all movable fixed assets of the joint venture company Minda Emer Technologies Ltd. Proportionate amount of ₹4.10 has been consolidated.	On demand	B.R.+1.90%	B.R.+1.90%	4.10	-
19	Yes Bank (Buyer's Credit) Buyer's credit loan amounting to ₹ 290.30 (USD 4.78 lacs)(previous year ₹ Nil) is secured by exclusive (both present and future) and second charge on all fixed assets (both present and future) of the subsidiary company M/s Minda Kyoraku Ltd. and corporate guarantee from the parent company.	within 1 year	13.00%	12.00%	290.29	-
20	Yes Bank Secured by exclusive charge on all the fixed assets of the subsidiary company M/s Minda Kyoraku Limited second charge on all Fixed assets) (both present and future) and corporate guarantee from the parent company	within 1 year	12.50%	12.00%	207.33	-
21	Yes Bank (Cash Credit) Term loan amounting to ₹ 456.97 (inclusive of Buyer's credit amounting to USD 1.18 lacs) (previous year ₹ 251.85) are secured by exclusive charge on all the fixed assets of subsidiary company Minda Kyoraku limited second charge on all future), (both present and future) and a current assets (both present and future) of said subsidiary company Minda Kyoraku limited and corporate guarantee from the parent company.	within 1 year	13.00%	12.00%	456.97	251.82
	Unsecured					
22	Neel Metal Products Limited Loan taken by the joint venture company M/s M.J.Casting Limited	within 1 year	13.00%	13.00%	75.00	-
23	Minda Finance Limited Loan taken by the joint venture company M/s M.J.Casting Limited	27-Apr-14	13.50%	13.50%	50.03	-
24	Minda Finance Limited Loan taken by the joint venture company M/s M.J.Casting Limited	27-Apr-14	13.50%	13.50%	50.00	-
25	Pioneer Finest Limited Loan taken by the joint venture company M/s M.J.Casting Limited	within 1 year	13.00%	13.00%	75.00	-
26	Bajaj Finance Limited Loan is repayable maximum within 60 days in case of purchase order discounting and 180 days in case of short term loan respectively.	60-180 days	10.65%	10.60%	2,251.05	1,843.83
27	Pioneer Finest Limited Bills discounting facility taken by joint venture company M/s. M.J.Casting Ltd.	within 90 days	13.00%	13.00%	50.00	-
28	Minda Investments Limited Unsecured loan taken by the subsidiary M/s Minda Kyoraku Limited	5-Mar-15	13.00%	13.00%	19.20	-
	Total				14,023.25	8,083.14

Note 11 Trade payables

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Trade payables*	24,734.77	21,638.51
	24,734.77	21,638.51

* For dues to micro and small suppliers (refer to note 46)

Note 12 Other current liabilities

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Current maturities of long-term debts*#	2,084.50	2,739.18
Current maturities of deferred payment liabilities#	548.42	148.40
Interest accrued but not due on long term borrowings	60.18	76.02
Interest accrued and due on borrowings	42.79	35.45
Advance from customers	2,864.42	1,472.49
Capital Creditors	698.99	-
Unpaid dividend	21.40	20.61
Book overdraft	54.56	25.41
Statutory dues		
TDS payable	373.48	277.25
Service tax payable	39.18	72.51
Excise payable	76.34	116.95
Sales tax payable	773.26	623.65
PF and ESI payable	157.53	121.91
Professional Tax payable	-	0.11
Labour welfare and fund payable	-	0.03
Contractually reimbursable expenses	1,469.87	486.83
Mark to market loss on derivative contracts	-	9.77
Other payables	88.04	-
	9,352.96	6,226.57

* Includes current maturity of unsecured deposit amounting to ₹ Nil (previous year ₹24.89)
# Refer note 6 for security details

Note 13 Short-term provisions

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Provision for employee benefits		
Gratuity	51.97	119.35
Compensated absences	39.38	62.07
	91.35	181.42
Others		
Provision for wealth tax (net of advances ₹3.57, previous year ₹3.57)	0.17	4.06
Provision for Income Tax (net of advance income tax ₹1,217.32, previous year ₹1,261.56)	196.88	77.40
Provision for warranty	247.74	282.36
Provision for dividend		
-Provision for proposed equity dividend	475.97	475.96
-Provision for proposed preference dividend	10.50	10.50
-Provision for tax on proposed dividends	82.66	82.67
	1,013.94	932.95
	1,105.27	1,114.37

Note 14 Fixed assets

As at 31 March 2014

₹ in Lacs

Particulars	Gross block						Accumulated depreciation							Net block	
	Balance as at 1 April, 2013	Balance as at 1 April, 2013 Joint Venture Companies	Additions pursuant to acquisition	Additions/ Transfers	Disposals	Balance as at 31 March, 2014	Balance as at 1 April, 2013	Balance as at 1 April, 2013 Joint Venture Companies	Additions pursuant to acquisition ****	Depreciation / amortisation expense for the year	Eliminated on disposal of assets	Impairment losses reversed in statement of profit and loss***	Balance as at 31 March, 2014	Balance as at 31 March, 2014	Balance as at 31 March, 2013
Tangible															
Land															
Land- Freehold*	1,657.31	854.36	90.58	1,278.33	-	3,880.58	-	-	-	-	-	-	-	3,880.58	2,511.67
Land- Leasehold	2,527.08	-	-	(1,073.57)	-	1,453.51	140.72	-	-	19.72	-	-	160.44	1,293.07	2,386.36
Buildings	7,999.57	426.28	3,420.74	1,631.93	-	13,478.52	1,905.00	18.02	3,237.92	323.18	-	82.50	5,401.62	8,076.90	6,502.83
Plant and Machinery**	38,765.09	1,904.04	30,323.86	9,639.29	988.63	79,643.65	22,685.96	185.36	28,305.72	5,006.54	465.51	67.14	55,650.93	23,992.72	17,797.81
Furniture and Fixtures	600.17	9.51	585.29	49.31	0.34	1,243.94	274.32	1.21	505.36	55.38	0.06	-	836.21	407.73	334.15
Vehicles	964.39	16.17	218.53	73.53	85.00	1,187.62	226.74	1.85	214.62	91.57	28.78	-	506.00	681.62	751.97
Office Equipment	641.99	20.03	-	100.78	0.22	762.58	225.74	1.43	-	41.93	3.39	-	265.71	496.87	434.85
Computers	1,180.62	14.88	699.83	104.24	33.45	1,966.12	746.74	4.52	652.54	134.48	27.69	-	1,510.59	455.53	444.24
	54,336.22	3,245.27	35,338.83	11,803.84	1,107.64	103,616.52	26,205.22	212.39	32,916.16	5,672.80	525.43	149.64	64,331.50	39,285.02	31,163.88
Intangible															
Goodwill	21.94	-	-	-	-	21.94	21.94	-	-	-	-	-	21.94	-	-
Goodwill on account of consolidation	102.44	-	-	-	-	102.44	57.21	-	-	-	-	-	57.21	45.23	45.23
Technical Knowhow	347.40	15.81	-	54.42	-	417.63	287.03	1.32	-	37.05	-	-	325.40	92.23	74.86
Computer Software	2,530.55	18.82	430.47	217.89	10.24	3,187.49	1,965.93	4.45	389.17	197.90	1.59	-	2,555.86	631.63	578.99
	3,002.33	34.63	430.47	272.31	10.24	3,729.50	2,332.11	5.77	389.17	234.95	1.59	-	2,960.41	769.09	699.08

* includes land amounting to ₹1402.85 (previous year ₹1402.85), yet to be transferred in the name of the company.

** includes borrowing cost capitalised during the year of ₹26.63 (previous year ₹65.14).

*** refer note 36 on 'Impairment Loss'

****refer note 50 in respect of acquisition of Global Mazinkert

As at 31 March 2013

₹ in Lacs

Particulars	Gross block						Accumulated depreciation							Net block	
	Balance as at 1 April, 2013	Balance as at 1 April, 2013 Joint Venture Companies	Additions pursuant to acquisition	Additions/ Transfers	Disposals	Balance as at 31 March, 2014	Balance as at 1 April, 2013	Balance as at 1 April, 2013 Joint Venture Companies	Additions pursuant to acquisition	Depreciation / amortisation expense for the year	Eliminated on disposal of assets	Impairment losses reversed in statement of profit and loss	Balance as at 31 March, 2014	Balance as at 31 March, 2014	Balance as at 31 March, 2013
Tangible assets															
Land															
Land-Freehold*	1,328.04	851.62	-	332.01	-	2,511.67	-	-	-	-	-	-	-	2,511.67	2,179.66
Land-Leasehold	1,124.23	-	-	1,402.85	-	2,527.08	131.76	-	-	8.96	-	-	140.72	2,386.36	992.46
Buildings	6,809.68	412.85	-	1,203.32	-	8,425.85	1,590.21	4.07	-	243.50	0.11	85.35	1,923.02	6,502.83	5,628.25
Plant and machinery**	33,747.40	1,637.13	-	6,071.62	787.02	40,669.13	19,281.63	93.75	-	3,632.13	346.12	209.93	22,871.32	17,797.81	16,009.15
Furniture and fixtures	514.39	9.10	-	101.95	15.76	609.68	207.32	0.49	-	73.82	6.10	-	275.53	334.15	315.68
Vehicles	890.50	2.90	-	292.32	205.16	980.56	241.99	0.61	-	90.85	104.86	-	228.59	751.97	650.80
Office equipment	525.44	12.12	-	140.13	15.67	662.02	197.66	0.40	-	35.37	6.26	-	227.17	434.85	339.50
Computers	1,071.32	13.12	-	140.18	29.12	1,195.50	659.10	1.40	-	115.17	24.41		751.26	444.24	423.94
	46,011.00	2,938.84	-	9,684.38	1,052.73	57,581.49	22,309.67	100.72	-	4,199.80	487.86	295.28	26,417.61	31,163.88	26,539.44
Intangible assets															
Goodwill	21.94	-	-	-	-	21.94	21.94	-	-	-	-	-	21.94	-	-
Goodwill on account of consolidation	97.33	-	-	5.11	-	102.44	-	-	-	57.21	-	-	57.21	45.23	97.33
Technical knowhow	347.40	-	-	15.81	-	363.21	252.75	-	-	46.57	10.97	-	288.35	74.86	94.65
Computer software	2,359.16	16.96	-	179.25	6.00	2,549.37	1,648.94	0.30	-	323.73	2.59	-	1,970.38	578.99	726.88
	2,825.83	16.96	-	200.17	6.00	3,036.96	1,923.63	0.30	-	427.51	13.56	-	2,337.88	699.08	918.86

* includes land amounting to ₹1402.85 (previous year ₹nil), yet to be transferred in the name of the company.

** includes borrowing cost capitalised during the year of ₹65.14 (previous year ₹nil).

Note 15 Non-Current Investments

(Unquoted investments, at cost)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Investments in Equity Instruments		
(i) Associates (Trade)		
Mindarika Private Limited - 2,707,600 equity shares (previous year 2,707,600 equity shares) of ₹10 each	1,414.30	1,332.40
Minda NexGenTech Limited - 3,120,000 equity shares (previous year 2,470,000 equity shares) of ₹10 each	312.00	312.00
(ii) Others		
Investment in Government bonds by Clarton Horn, Spain - BBVA 2015 II 20 bonds @ Euro 5,000 each amounting to Euro 100,000 (previous year Euro Nil) (Non-trade)	85.04	-
Minda Industria E Comerico De Autopecsa Ltd - 25,000 equity shares (previous year Nil equity shares) of R$ 1 each (Trade)	7.11	
PT Minda Asean Automotive (Indonesia) - 20,250 equity shares (previous year 20,250 equity shares) of US$10 each (Trade)	88.85	88.85
Investments in partnership firms**		
- Auto Component	670.31	587.37
- Yogendra Engineering	176.57	172.35
	2,754.18	2,492.97
Less: Other than temporary diminution in value of investment in Minda NexGenTech Limited*	312.00	312.00
	2,442.18	2,180.97

* Aggregate provision for diminution of non current investment is ₹312 (previous year ₹312)

**Investment in Partnership Firms

Partnership Firm	Name of the Partners	As at 31 March 2014 Share of Profit	As at 31 March 2013 Share of Profit
Auto Component	Minda Industries Limited	48.90%	48.90%
	Nirmal K. Minda	25.55%	25.55%
	Palak Minda	25.55%	25.55%
Yogendra Engineering	Minda Industries Limited	48.90%	48.90%
	Sanjeev Garg	12.50%	22.50%
	Birender Garg	12.50%	22.50%
	Suman Minda	26.10%	6.10%
Total Capital of the firm		Amount	Amount
Auto Component		1,362.70	1,213.60
Yogendra Engineering		361.07	352.46

Note 16 Long term loans and advances

(Unsecured and considered good)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
To parties other than related parties		
Capital advances	429.87	692.61
	429.87	692.61
Advance income tax (net of provision for tax ₹4,344.51, previous year ₹3,973.48)	921.25	703.59
Security deposits	694.26	632.78
Advance to vendors	10.75	208.51
	2,056.13	2,237.49

Note 17 Other non-current assets

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Foreign currency receivable	303.77	220.22
Bank deposits (due to mature after 12 months from the reporting date) (refer note 21)	322.60	93.63
Retention money with customers	228.95	131.24
	855.32	445.09

Note 18 Current investments

(Non-trade, unquoted investments, at cost)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Investment in Government bonds by Clarton Horn, Spain - Aragon Govt. bonds amounting to Euro 27,00,000 (previous year Euro Nil)	2,296.22	-
Investment in Government bonds by Clarton Horn, Spain - Mixto convertible bonds amounting to Euro 10,000 (previous year Euro Nil)	8.50	-
	2,304.72	-

Note 19 Inventories

(At lower of cost and fair value, unless otherwise stated)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Raw materials [Goods in transit ₹258.39 (previous year ₹378.74)]	5,920.65	4,299.13
Work-in-progress	1,349.28	966.61
Finished goods [Goods in transit ₹136.29 (previous year ₹427.40)]	1,602.40	821.02
Stock-in-trade	1,626.15	1,432.74
Stores and spares	1,453.69	966.96
Loose tools	514.54	462.57
	12,466.71	8,949.03

Note 20 Trade receivables*

(Unsecured, considered good unless otherwise stated)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Trade receivables outstanding for a period exceeding six months from due date		
Unsecured considered good	490.61	280.85
Doubtful	268.77	177.14
	759.38	457.99
Less: Provision for doubtful debts	(268.77)	(177.14)
	490.61	280.85
Other receivables		
Unsecured considered good	25,613.43	21,445.60
	26,104.04	21,726.45

* Trade receivables (unsecured, considered good) include ₹319.70 (previous year ₹1,055.84) due from private companies in which a director is a director.

Note 21 Cash and bank balances

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Cash and cash equivalents		
Cash in hand	46.33	31.15
Balances with banks		
- on current accounts*	1,818.63	2,008.34
- on deposit accounts (with original maturity of 3 months or less)**	455.32	1,349.42
Other bank balances		
Cash on imprest accounts	14.87	5.28
Bank deposits (due for realisation within 12 months of the reporting date)**	419.29	436.71
Unpaid dividend accounts	21.41	21.84
	2,775.85	3,852.74
* includes Escrow account amounting to ₹17.07 (previous year ₹83.12)		
**Deposit accounts amounting to ₹346.85 (previous year ₹388.07) is lien under banks and other government authorities.		
Detail of bank deposits		
- On deposit accounts with original maturity of 3 months or less included under 'Cash and cash equivalents'	455.32	1,349.42
- On deposit accounts due to mature within 12 months of reporting date included under 'Other bank balances'	419.29	436.71
- On deposit accounts due to mature after 12 months of reporting date included under 'Other non-current assets' (refer note no. 17)	322.60	93.63

Note 22 Short-term loans and advances

(unsecured, considered good unless otherwise stated)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Loans to related parties	-	14.43
To parties other than related parties		
Security deposits	44.93	102.91
Prepaid expenses	310.09	315.44
Advance to suppliers	2,631.11	2,422.47
Advances to employees	170.82	165.42
Balances with government authorities	2,827.98	1,627.87
Income Tax Advances (net of provision for tax ₹nil (previous year ₹15.50)	0.61	9.65
Others	0.11	-
Doubtful advances	24.37	26.91
Provision for bad/doubtful loans and advances	(24.37)	(26.91)
	5,985.65	4,658.19

Note 23 Other current assets

(unsecured, considered good)

₹ in Lacs

	As at 31 March 2014	As at 31 March 2013
Unbilled revenue	430.83	-
Interest income accrued on fixed deposits	53.21	95.75
Duty entitlement available	112.30	114.61
Forward currency receivable	146.23	63.12
Insurance claims receivable	1.66	3.48
Silver coins/items	4.06	3.47
	748.29	280.43

Note 24 Revenue from operations

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Sale of products*		
Finished goods	149,044.52	125,593.37
Traded goods	31,017.90	17,772.52
Sale of products (gross)	180,062.42	143,365.89
Less: Excise duty	12,803.05	11,683.55
Sale of products (net)	167,259.37	131,682.34
Sale of services	1,788.34	1,156.58
Other operating revenues	1,564.79	1,201.28
	170,612.50	134,040.20

*Includes prior period income ₹nil (previous year ₹178.70)

Note 25 Other income

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Interest income	241.93	306.40
Dividend income	40.61	85.70
Share of profit from partnership firms	550.21	527.63
Net gain on foreign currency transactions and translation (other than considered as finance cost) (net of loss on foreign currency transaction ₹ 1,804.02 (previous year ₹ nil))	168.94	0.73
Profit on sale of fixed assets (net of loss ₹ 29.19 (previous year ₹ 73.66)	198.60	136.40
Other non-operating income		
Liabilities / provisions no longer required written back	279.88	31.43
Miscellaneous income	206.61	9.92
	1,686.78	1,098.21

Note 26 Cost of materials consumed*

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Raw materials (including purchased components and packing material consumed)		
Opening inventories	4,299.13	4,832.03
Purchases	93,257.10	94,402.25
Closing inventories	(5,920.65)	(4,299.13)
	91,635.58	94,935.15

*refer note no. 56

Note 27 Changes in inventories

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Inventories at the end of the year:		
Work-in-progress	1,349.28	966.61
Finished goods (other than those acquired for trading)	1,602.40	821.02
Stock-in-trade (acquired for trading)	1,626.15	1,425.54
	4,577.83	3,213.17
Inventories at the beginning of the year:		
Work-in-progress	966.61	1,151.81
Finished goods (other than those acquired for trading)	821.02	611.65
Stock-in-trade (acquired for trading)	1,425.54	19.41
	3,213.17	1,782.87
Stock Adjustment*	508.39	308.20
Net (increase) / decrease in stocks	(856.27)	(1,122.10)

*includes stock adjustment relating to inventory acquired on aquisition of Clarton Horn, S.A. amounting to ₹760.59 (previous year ₹281.85 in respect of Minda Distribution and Services Limited), other inventory adjustment amounting to ₹252.20 (previous year ₹26.35)

Note 28 Employee benefits

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Salaries, wages and bonus	18,025.54	11,495.51
Gratuity	220.40	396.13
Compensated absences	381.27	362.33
Contribution to provident and other funds (refer to note 44)	2,282.48	874.72
Staff welfare and other expenses	1,575.02	1,264.03
	22,484.71	14,392.72

Note 29 Finance costs*

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Interest expense on borrowings	2,250.48	1,752.48
Other finance costs	167.31	153.95
	2,417.79	1,906.43

*Includes prior period charges ₹nil (previous year ₹93.90)

Note 30 Depreciation and amortisation*

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Depreciation on tangible assets*	5,672.80	4,199.86
Amortisation on intangible assets**	234.95	427.45
	5,907.75	4,627.31

* includes prior period expenses of ₹nil (previous year ₹10.45)

**includes prior period income of ₹nil (previous year ₹55.28)

Note 31 Other expenses

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Consumption of stores and spare parts	2,417.32	2,025.16
Job work charges	2,680.25	1,296.96
Casual Labour	125.57	-
Power and fuel	4,329.59	2,901.58
Rent	1,272.55	1,046.29
Repairs and maintenance:		
Buildings	456.59	284.22
Machinery	878.17	769.20
Others	241.44	89.60
Insurance	149.04	118.96
Rates and taxes	304.92	215.62
Travelling and conveyance	2,341.57	1,895.51
Legal and professional	1,962.05	909.46
Payments to auditors*	99.89	76.92
Fixed assets scrapped/ written off	5.09	75.26
Provision for doubtful trade and other receivables, loans and advances (net)	74.62	141.99
Royalty expenses	128.21	131.26
Freight and other distribution overheads	2,093.10	1,327.02
Warranty rejection	385.55	227.79
Miscellaneous expenses	3,285.09	2,702.53
	23,230.61	16,235.33
**Note:		
*Payments to the auditors (excluding service tax)		
Statutory audit	59.03	42.69
Limited review of quarterly results	16.00	16.00
Consolidation fees	3.00	3.00
Reimbursement of expenses	8.48	6.72
Other services	13.38	8.51
	99.89	76.92

**Paid to other firms of Chartered Accountants ₹29.97 (previous year ₹13.57)

Note 32 Exceptional Items

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Net gain on sale of long-term investments (refer to note 41)	-	99.72
Impairment of fixed assets reversal (Loss) (refer to note 36)	149.64	(295.28)
Insurance claim received (Net gain) (refer to note 39)	-	215.39
	149.64	19.83

Note 33 Earnings per share

₹ in Lacs

	Year ended 31 March 2014	Year ended 31 March 2013
Net profit after tax as per Statement of Profit and loss	717.67	2,821.82
Adjustment to net profit after tax:		
Dividend on Preference Shares and Dividend Tax thereon.	(12.28)	(12.28)
Net profit attributable to equity shares	705.39	2,809.54
Weighted average number of Equity Shares (in Nos.):		
for Basic EPS	158.65	158.65
for Diluted EPS	158.65	158.65
Basic earnings per share in rupees (Face value ₹10 per share) (In rupees)	4.45	17.71
Diluted earnings per share in rupees (Face value ₹10 per share) (In rupees)	4.45	17.71
Calculation of weighted average number of shares for basic/diluted earnings per share		
Opening and closing balance of Equity Shares	158.65	158.65

Note 34 Contingent liabilities

(a) Claims made against the Group not acknowledged as debts (including interest, wherever applicable):

Name of the statute	Nature of the Dues	Amount 2013-14	Amount 2012-13	Period to which the amount relates	Forum where dispute is pending
Income Tax Act,1961	Income tax	7.48	7.48	Assessment year 2002 - 2003	Referred back to AO by Delhi High Court
Income Tax Act,1961	Transfer pricing- against Section 143(3) and Section 144C	686.00	686.00	Assessment year 2006 - 2007	Referred back to Dispute Resolution Panel by Income Tax Appellate Tribunal
Income Tax Act,1961	Income tax	10.33	10.33	Assessment year 2007- 2008	Income Tax Appellate Tribunal
Income Tax Act,1961	Income tax	30.40	7.30	Assessment year 2009- 2010	Commissioner (Appeals) of Income Tax
Income Tax Act,1961	Income tax	1.52	-	Assessment year 2010- 2011	Commissioner (Appeals) of Income Tax

Contingent liabilities relating to other cases ₹17.00(previous year ₹23.20).

Future cash outflows in respect of the above would be determinable on finalization of judgments /decisions pending with various forums / authorities.

(b) Corporate guarantee: Corporate guarantee given by the Group and outstanding as on 31 March 2014 amounting to ₹8,450 (previous year ₹3,200) in respect of loans borrowed by related parties. Further, the Group has also provided a 'letter of comfort' amounting to ₹4,477 (previous year ₹3,877) in respect of a loan taken by a related party from banks.

(c) As per an agreement executed with Maruti Suzuki India Ltd (MSIL) under the 'Maruti Car Scheme', a loan facility was granted to the Group's employees and other associates, whereby the parent company has guaranteed to repay the loan in case of any default. The amount outstanding at the 31 March 2014 amounting to ₹3.49(previous year ₹11.51).

(d) The export obligations outstanding as at 31 March 2014 amount to ₹2,207.63(previous year ₹4,035.38).

(e) The Company has availed sales tax incentives for its unit at Gurgaon, Haryana, from the Government of Haryana as sales tax capital subsidy amounting to ₹225.65 (previous year ₹225.65). In accordance with scheme of Government of Haryana for Development of Industries, the amount may be refundable to the Government, if specified conditions are not fulfilled, within the prescribed time.

Note 35 Capital and other commitments (net of advance)

Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances ₹482.10) aggregates to ₹1,059.80 as at 31 March 2014 (previous year net of capital advances ₹655.08 aggregates to ₹1,213.71)).

Note 36 Impairment

(i) Management created an impairment charge amounting to ₹2,392.38 up to 31 March 2013 based on the projected cash flows and valuation of independent valuer.Based on the performance of the division during current year and encouraging future outlook impairment charge to the extent of ₹149.64 (net of depreciation of ₹28.95) has been reversed in quarter ended 31 March 2014. The same has been disclosed as an exceptional item in the Statement of Profit & Loss.

(ii) During the previous year, the parent company had recorded an impairment charge of ₹108.92 being the excess of carrying value of fixed assets of Autogas division over its recoverable amount. The same was disclosed as an exceptional item in the Consolidated Statement of Profit and Loss. Based on the projections, no further charge has been created or reversed during the current year.

Note 37 Diminution in the value of investment

The company had recorded diminution other than temporary in the value of investment amounting to ₹312 in the previous year. The same was disclosed as an exceptional item in the Statement of Profit and Loss. Based on the current year's performance and future projections, there has been no addition or reversal to the amount of diminution in the current year.

Note 38 Purchase of Investment

The parent company acquired 100% shares of Global Mazinkert S.L., Spain (SPV) on 26 March 2013. The paid up capital of the company is Euro 153,600 (previous year Euro 3,600). This SPV has acquired 100% shareholding of Clarton Horn, Spain from PM An Domestic AG, Germany subsequent to the year end, on 15 April 2013 for Euro 6.8 million. The company Clarton Horns is a leading manufacturer of automotive electronic horns supplying all major OEMs in Europe.

Note 39 Fire at Light division of parent company, Pune

During the year ended 31 March 2012, one of the manufacturing facilities of the Light division at Pune had incurred loss of fixed assets and inventory on account of fire. The break-up of assets damaged (i.e. W D V) and expenses due to fire are as follows:

Particulars	Amount
Inventory	75.01
Fixed assets	
- Buildings	24.76
- Plant and machinery	674.58
- Office equipment	5.44
Expenses	184.21
Total	964.00

The parent company had filed a claim with its insurers and the claim is expected to settle at a total amount of ₹1,320 (basis of replacement cost of the assets). As at 31 March 2013, out of the above, the parent company hadreceived ₹215.39 (previous year ₹1,070) from the Insurance Company as an interim payment. The same had been disclosed as an 'Exceptional item' in the Consolidated Statement of Profit and Loss.

Note 40

During the year 2002-03, the Director, Town and Country Planning, Chandigarh issued a demand notice on the parent company amounting to ₹39.51 towards revised CLU (change of land use) charges for the land situated at village Nawada Fatehpur, P.O. Sikanderpur Badda, Gurgaon and Haryana. The parent company paid ₹1.58 and had also filed a Special Leave Petition (SLP) with the Honourable Supreme Court of India, basis which a leave had been granted. Further, the parent company had deposited ₹9.50 as under protest with the authorities. During the previous year, the parent company had filed a writ petition with the High Court of Punjab and Haryana in order to cancel the demand notice and obtain a stay on the balance demand. Further, the parent company had withdrawn the petition and accordingly had agreed to pay the total liability of ₹39.51 and the interest thereon amounting to ₹34.40, towards revised CLU charges after adjusting the amount of ₹9.50 paid earlier.

During current year, the Company has applied for grant of license under 'Affordable housing Policy- 2013' on the land measuring 9.9625 acres in revenue estate of Village Nawada, Fatehpur Sector-81, Gurgaon and paid scrutiny fee (non-refundable) amounting to ₹15.35 in this respect.

On issue of license either under 'Residential Group Housing Colony scheme' or under 'Affordable housing policy 2013',CLU charges would be payable as per terms and conditions of the scheme.

Note 41 Sale of investment

During the previous year, the parent company had disposed off its investment in the equity shares of Minda Automotive Solutions Limited (formerly known as Minda Autocare Limited) to Minda Corporation Limited. The carrying value of these investments was ₹73.17 as at 31 March 2012. Accordingly the profit on sale of investment amounting to ₹99.72 (net of taxes) was recognized in the Consolidated Statement of Profit and Loss for the year ended 31 March 2013. The same has been disclosed as an "Exceptional Item" in the Consolidated Statement of Profit and Loss.

Note 42 Segment information

The Group has one business segment 'Auto Components including auto Electrical Parts and its accessories' as primary segment. The secondary segment is geographical, which is given as under:

₹ in Lacs

Particulars		Current year	Previous year
Revenue	Within India	138,102	124,598
	Outside India	32,511	9,443
Assets	Within India	82,771	78,965
	Outside India	15,448	1,592
Cost incurred on acquisition of fixed assets	Within India	14,887	9,874
	Outside India	1,503	11

Note 43 Related party disclosures

(i) Related parties with whom transactions have taken place during the year/ previous year and the nature of related party relationship:

Key management personnel:	Mr. Nirmal K. Minda, Chairman and Managing Director ('CMD')
Relatives of key management personnel:	Mrs. Suman Minda (wife of CMD) Mrs. Paridhi Minda Jindal (daughter of CMD) Mrs. Palak Minda (daughter of CMD)
Other entities over which key management personnel is able to exercise significant influence:	Minda Finance Limited Minda Investments Limited Minda International Limited Minda Corporation Limited Nirmal K. Minda (HUF) Minda Industries (Firm) Minda Automotive Limited Minda Spectrum Advisory Limited Samaira Engineering (firm) S.M. Auto Industries (firm) Minda Stoneridge Instruments Limited
Associates	Auto Component (Firm) Yogendra Engineering (Firm) Mindarika Private Limited Minda NexGenTech Limited

(ii) Transactions with related parties:

Transactions with related parties	Associates		Entities over which key personnel are able to exercise significant influence		Key management personnel and Relatives	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Sale of goods	736	903	132	35	-	-
Purchase of goods	1611	710	3,929	3,550	-	-
Sale of Fixed Assets	7	7	-	-	-	-
Purchase of fixed assets	12	16	-	-	-	-
Expenses recovered	12	3	21	248	-	-
Reimbursements of expenses	12	13	259	65	-	-
Services rendered	528	461		84	-	-
Services Received	7	-		-	-	-
Remuneration	-	-	-	-	131	152
Rent paid	-	-	683	707	70	57
Rent received	2	-	-	-	-	-
Electricity paid		-	603	465	-	-
Dividend received	41	41	-	-	-	-
Interest paid	-	-	-	-	-	-
Share of profits	550	528	-	-	-	-
Royalty received	64	59	36	28	-	-
Dividend paid on equity share capital	-	-	155	155	156	156
Dividend paid on 3% cumulative redeemable preference share capital	-	-	-	-	11	11
Investment in shares	-	65	-	-	-	-
Sale of shares	-	-	-	194	-	-
Balance outstanding						
Receivable/(payable)	(84)	434	117	153	-	-

(iii) Related party transactions within the group

Parties Involved		Nature of Transaction	Amount
Yogendra Engineering	Auto Component	Sale of goods	1
Auto Component	Yogendra Engineering	Purchase of goods	1
Auto Component	Minda Distribution and Services Limited	Sale of goods	3,007
Minda Distribution and Services Limited	Auto Component	Purchase of goods	3,007
Mindarika Private Limited	Minda Kyoraku Limited	Services rendered	8
Minda Kyoraku Limited	Mindarika Private Limited	Services received	8
Mindarika Private Limited	Minda Kyoraku Limited	Expenses recovered	5
Minda Kyoraku Limited	Mindarika Private Limited	Reimbursement of expenses	5
Mindarika Private Limited	Minda NexGentech Limited	Purchase of goods	1
Minda NexGentech Limited	Mindarika Private Limited	Sale of goods	1
M J Casting Limited	Minda Investment Limited	Issue of 8% non-convertible preference shares issued	250
Minda Investment Limited	M J Casting Limited	Investment in shares	250
M J Casting Limited	Minda Investment Limited	Unsecured Loan taken/ Bill discounting	250
Minda Investment Limited	M J Casting Limited	Unsecured Loan given/ Bill discounting	250
M J Casting Limited	Minda Investment Limited	Repayment of unsecured loan	250
Minda Investment Limited	M J Casting Limited	Recovery of unsecured loan	250
M J Casting Limited	Minda Investment Limited	Interest paid/Bill discounting charges	13
Minda Investment Limited	M J Casting Limited	Interest received	13
M J Casting Limited	Minda Finance Limited	Unsecured Loan taken/ Bill discounting	200
Minda Finance Limited	M J Casting Limited	Unsecured Loan given/ Bill discounting	200
M J Casting Limited	Minda Finance Limited	Interest paid/Bill discounting charges	10
Minda Finance Limited	M J Casting Limited	Interest received	10
M J Casting Limited	Minda Finance Limited	Interest accrued and due	4
Minda Finance Limited	M J Casting Limited	Interest receivable	4
Minda Emer Technologies Limited	Minda Investment Limited	Rent paid	77
Minda Investment Limited	Minda Emer Technologies Limited	Rent received	77
Minda Emer Technologies Limited	Minda Investment Limited	Electricity charges and Business support services received	16
Minda Investment Limited	Minda Emer Technologies Limited	Electricity charges and Business support services rendered	16
Minda Emer Technologies Limited	Minda Investment Limited	Reimbursement of expenses	1
Minda Investment Limited	Minda Emer Technologies Limited	Expenses recovered	1
Minda Kyoraku Limited	Minda Investment Limited	Unsecured loan taken	19
Minda Investment Limited	Minda Kyoraku Limited	Unsecured loan given	19
Balance outstanding			
Minda Kyoraku Limited	Minda Investment Limited	Unsecured loan outstanding	19
Minda Investment Limited	Minda Kyoraku Limited	Unsecured loan receivable	19
Mindarika Private Limited	Minda Kyoraku Limited	Loans and advances receivable	6
Minda Kyoraku Limited	Mindarika Private Limited	Loans and advances payable	6
M J Casting Limited	Minda Finance Limited	Unsecured loan outstanding	200
Minda Finance Limited	M J Casting Limited	Unsecured Loan receivable	200

(iv) Details of related party with whom transactions exceed 10% of the class of transactions

Related party	Nature of transaction	For the year ended 31 March 2014	For the year ended 31 March 2013
Minda NexGenTech Limited	Purchases of goods	1479	586
Minda Corporation Limited	Purchases of goods	3,929	3,550
Mindarika Private Limited	Dividend paid	41	41
Mindarika Private Limited	Services rendered	508	460
Mindarika Private Limited	Services received	7	-
Auto Component Firm	Share of profits	183	143
Yogendra Engineering Firm	Share of profits	367	385
Auto Component Firm	Royalty received	15	13
Yogendra Engineering Firm	Royalty received	50	47
Samaira Engineering	Royalty received	36	28
Mr. Nirmal K. Minda	Remuneration	131	152
Nirmal K. Minda HUF	Equity dividend	45	41
Minda Investment Limited	Equity dividend	102	85
Mr. Nirmal Kumar Minda	Equity dividend	72	51
Mrs. Suman Minda	Equity dividend	74	62
Minda Investment Limited	Rent	683	655
Minda Investment Limited	Electricity charges	603	465

Note 44 Disclosure pursuant to Accounting Standard-15 on "Employee Benefits"

a) Pursuant to the adoption of Accounting Standard (AS) 15 (revised 2005) "Employee Benefits", the additional obligations of the parent company with respect of certain employee benefits upto 31 March 2007 amounted to ₹nil (previous year ₹Nil) has been adjusted from the general reserve.

b) Defined contribution plan

An amount of ₹812.24(Previous year: ₹716.28) for the year, has been recognized as an expense in respect of the Group's contribution towards Provident Fund, deposited with the government authorities and has been included under employee benefit expense in the Consolidated Statement of Profit and Loss. Further an amount of ₹35.42 (Previous year: ₹40.60) for the year, has been recognized as an expense in respect of the Group's contribution towards Superannuation Fund, and has been included under employee benefit expense in the Consolidated Statement of Profit and Loss.

For overseas entities

The group's employee social security contribution are defined contributions plans. ₹1,312.94 (previous year ₹nil) has been recognized as expense for the year in the Consolidated Statement of Profit and Loss and shown under employee benefits expense in note no.28.

c) Defined benefit plans

Gratuity is payable to all eligible employees of the Group on retirement/exit,death or permanent disablement in terms of the provisions of the Payment of Gratuity Act or as per the Group's Scheme, whichever is more beneficial.

The obligation for compensated absences is recognized in the same manner as Gratuity.

(i) Changes in present value of obligation:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Present value of obligation as at the beginning of the year	1,468.79	1,200.87	585.88	403.51
Present value of obligation at the beginning of the year on account of consolidation	-	-	-	-
Acquisition adjustment	3.49	(3.21)	(1.21)	0.93
Interest cost	121.72	98.97	48.76	33.25
Past service cost		-		-
Current service cost	208.45	202.85	259.71	144.80
Curtailment cost/(credit)	-	-	-	-
Settlement cost/(credit)	-	-	-	-
Benefits paid	(139.56)	(115.07)	(271.90)	(162.44)
Actuarial (gain)/loss on obligation	(90.45)	90.21	78.46	170.33
Present value of obligation as at the end of year	1,572.44	1,474.62	704.21	590.38
-Long term	1,520.47*	1,355.27	658.32	528.31
-Short term	51.97	119.35	45.89	62.07
	1,572.44	1,474.62	704.21	590.38

* The company is maintaining its gratuity trust with L.I.C. by the name Minda Industries Limited Gratuity Trust. Accumulated contribution by the company as on 31 March 2014 is ₹150.07 (previous year ₹150.07). LIC is paying interest on this contribution annually which is considered as income of the Trust. During the current year interest accrued on this fund is ₹18.88 (previous year ₹21.32). Contribution by the company during the current year is ₹nil (previous year ₹nil)

(ii) Changes in the fair value of plan assets:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Fair value of plan assets at the beginning of the year	284.11	258.37	-	-
Acquisition adjustment		-	-	-
Expected return on plan assets	19.34	21.32	-	-
Employer contributions	-	6.00	-	-
Benefits paid	-	(1.58)	-	-
Fair value of plan assets at the end of the year	303.45	284.11	-	-

(iii) Actuarial gain/ loss recognized is as follows:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Actuarial gain/(loss) for the year – obligation	90.45	(90.21)	70.90	(170.33)
Actuarial (gain)/loss for the year - plan assets	-	-	-	-
Total (gain)/loss for the year	(90.45)	90.21	(70.90)	170.33
Actuarial (gain)/ loss recognized in the year	(90.45)	90.21	(70.90)	170.33
Unrecognized actuarial (gain)/losses at the end of year	-	-	-	-

(iv) The amounts recognized in the consolidated balance sheet are as follows:

Particulars	Gratuity		Compensated absences	
	As at		As at	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Present value of obligation as at the end of the year	1,572.44	1,474.62	704.21	590.38
Fair value of plan assets as at the end of the year	303.45	284.11	-	-
Funded status	(1,268.99)	(1,190.52)	(704.21)	(590.38)
Excess of actual over estimated	-	-	-	-
Unrecognized actuarial (gains)/losses	-	-	-	-
Net asset/(liability)recognized in balance sheet	(1,268.99)	(1,190.52)	(704.21)	(590.38)

(v) Expenses recognized in the Consolidated Statement of Profit and Loss:

Particulars	Gratuity		Compensated absences	
	For the year ended		For the year ended	
	31 March 2014	31 March 2013	31 March 2014	31 March 2013
Current service cost	208.45	202.86	254.09	144.79
Past service cost	-	-	-	-
Interest cost	121.72	98.97	48.76	33.25
Expected return on plan assets	(19.34)	(21.32)	-	-
Curtailment cost / (credit)	-	-	-	-
Settlement cost / (credit)	-	-	-	-
Net actuarial (gain)/ loss recognized in the year	(90.45)	90.21	78.46	170.33
Expenses recognized in the Consolidated Statement of Profit and Loss	220.37	370.72	381.31	348.37

(vi) Experience on actuarial Gain/(Loss) for PBO and Plan Assets

Particulars	Gratuity			
	For the year ended			
	31 March 2014	31 March 2013	31 March 2012	31 March 2011
On Plan PBO	(81.95)	(55.98)	(115.79)	(46.50)
On Plan assets	(4.20)	-	(1.29)	-

(vii) Enterprise best estimate of contribution during next year is:

	Amount
Compensated absences	215.77
Gratuity	410.54

(viii) Principal actuarial assumptions at the balance sheet date are as follows:

a) Economic assumptions: The principal assumptions are the discount rate and salary growth rate. The discount rate is generally based upon the market yields available on Government bonds at the accounting date with a term that matches that of the liabilities and the salary growth rate takes account of inflation, seniority, promotion and other relevant factors on long term basis. Assumptions used for the Group are as follows:

Assumptions for the parent company

	For the year ended 31 March 2014	For the year ended 31 March 2013
Discount rate	9.10%	8.50%
Future Salary Increase	8.00%	8.00%
Expected rate of Return on Plan Assets	6.75%	8.25%

Assumptions for Minda Kyoraku Limited, M.J.Casting Limited

	For the year ended 31 March 2014	For the year ended 31 March 2013
Discount rate	9.10%	8.50%
Future Salary Increase	8.00%	8.00%
Expected rate of Return on Plan Assets	-	-

Assumptions for Minda Auto Component Limited

	For the year ended 31 March 2014	For the year ended 31 March 2013
Discount rate	9.10%	8.00%
Future Salary Increase	8.00%	5.50%
Expected rate of Return on Plan Assets	-	-

Assumptions for Minda Distribution and Services Limited

	For the year ended 31 March 2014	For the year ended 31 March 2013
Discount rate	8.50%	8.00%
Future Salary Increase	5.50%	5.50%
Expected rate of Return on Plan Assets	-	-

Assumptions for Minda Emer Technologies Limited

	For the year ended 31 March 2014	For the year ended 31 March 2013
Discount rate	9.30%	8.50%
Future Salary Increase	8.00%	8.00%
Expected rate of Return on Plan Assets	-	-

b) Demographic assumptions:

	Assumptions as at 31 March 2014	Assumptions as at 31 March 2013
i) Retirement age (years)	58	58
ii) Mortality table	IALM (2006-08)	LIC (1994-96)
iii) Ages	Withdrawal rate (%)	Withdrawal rate (%)
Up to 30 years	3.00	3.00
From 31 to 44 years	2.00	2.00
Above 44 years	1.00	1.00

c) Transfer of employees

During the current year certain employees of Minda Emer Technologies Limited (METL) were transferred to Minda Industries Limited (the Parent Company). As per the terms of the agreement, the liability on account of gratuity and compensated absences for employee uptill date of transfer will be borne by METL. The amount receivable from METL towards gratuity is ₹4.79 and towards compensated absences is ₹2.47.

Note 45 Particulars on unhedged foreign currency exposure:

Currency	As at 31 March 2014			As at 31 March 2013		
	Foreign currency Amount in lacs	Exchange rate(in ₹)	Rupees in lacs	Foreign currency Amount in lacs	Exchange rate (in ₹)	Rupees in lacs
Trade receivables						
USD	81.97	58.94	4,831.13	47.91	53.83	2,578.80
CHF	0.71	66.33	46.98	-	-	-
EUR	9.65	80.97	781.36	9.37	68.76	644.30
JPY	245.34	0.57	139.79	154.32	0.57	87.87
GBP	0.04	97.98	3.92	0.03	81.38	2.44
MAD	6.86	7.57	51.93	-	-	-
Trade payables						
USD	11.16	60.76	677.85	17.14	55.04	943.47
JPY	21.66	0.59	12.87	78.30	1.55	121.59
EUR	9.96	83.59	832.70	6.84	71.82	490.93
GBP	0.01	101.10	1.01	0.02	65.50	1.31
TWD	2.07	2.07	4.29	0.01	44.51	0.24
KRW	10.48	0.05	0.54	-	-	-
IDR	55.08	0.01	0.31	-	-	-
MAD	24.64	7.57	186.52	-	-	-
Short Term Borrowings						
USD	4.78	60.76	290.43	1.18	55.05	65.17
Euro	1.98	83.59	165.51	-	-	-
Long Term Borrowings						
USD	1.94	60.76	117.87	1.94	55.05	106.91

Note 46

The Ministry of Micro, Small and Medium Enterprises has issued an Office Memorandum dated 26 August 2008 which recommends that the Micro and Small Enterprises should mention in their correspondence with their customers the Entrepreneurs Memorandum number as allocated after filing of the said Memorandum. Accordingly, the disclosures in below respect of the amounts payable to such enterprises as at the year end has been made based on information received and available with the Group.

Particulars	As at 31 March 2014	As at 31 March 2013
The amounts remaining unpaid to micro and small suppliers as at the end of the year		
- Principal	818.01	331.84
- Interest	9.94	4.69
The amount of interest paid by the buyer as per the Micro Small and Medium Enterprises Development Act, 2006 (MSMED Act 2006)	-	-
The Amounts of the payments made to micro and small suppliers beyond the appointed day during the year	7341.35	1696.88
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act 2006	80.64	47.94
The amount of interest accrued and remaining unpaid at the end of the year	90.58	52.63
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under the MSMED Act 2006	-	-

Note 47

The following disclosures have been made in accordance with the provisions of Accounting Standard 29- 'Provisions, Contingent Liabilities and Contingent Assets'

(i) Provision for Warranty

Particulars	As at 31 March 2014	As at 31 March 2013
Balance as at beginning of the year	316.32	546.74
Add:- Balance transferred pursuant to amalgamation of Minda Acoustic Limited		
Add: Provision made during the year	385.55	227.79
Less: Utilisation during the year	402.02	458.21
Balance as at the end of the year	299.85	316.32

The Group has made a warranty provision on account of sale of components. These provisions are based on management's best estimate and past trends. Actual expenses for warranty are charged directly against the provision. Unutilized provision is reversed on expiry of the warranty period.

(ii) Provision for Labour case

Particulars	As at 31 March 2014	As at 31 March 2013
Balance as at the beginning of the year	-	-
Add:- Provision made during the year	280.01	-
Less: Utilised during the year	-	-
Balance as at the end of the year	280.01	-

This provision has been made by the subsidiary company Global Mazinkert, S.L. (Clarton Horn, S.A.) on account of probable compensation for an injured worker during his working day attributable to the company pending resolution by the competent public administration.

Note 48 Leases

The Group has taken offices on cancellable operating leases. The lease rentals recognised in the Consolidated Statement of Profit and Loss for the year 31 March 2013 are ₹1,272.55 (Previous Year ₹1046.29)

Note 49 Joint ventures

(a) The parent company has the following investment in the jointly controlled entity:

Name of joint venture	Country of Incorporation	Proportion of Ownership Interest
Minda Emer Technologies Limited	India	48.90%
M J Casting Limited	India	50.00%

(b) In respect of jointly controlled entities, the parent company's share of assets, liabilities, income and expenditure of the joint venture companies are as follows:

Particulars	As at 31 March 2014	As at 31 March 2013
Noncurrent assets	6,758.04	5,684.73
Current assets	2,266.81	1,993.32
Noncurrent liabilities	2,977.03	3,190.12
Current liabilities	3,292.68	2,231.60
Revenues (including other income)	6,915.64	3,718.56
Expenses(including income tax expense)	7,395.73	4,264.41
Capital commitment	14.70	112.88

Note 50

The parent company has during the current year acquired one subsidiary. The goodwill on such acquisition is computed as under:-

S.no.	Particulars	Total Euro'000	Total INR lakhs*
I	Cost of investment in the subsidiaries	6,814.00	5,794.63
	Total (A)	**6,814.00**	**5,794.63**
I	Share Capital	962.00	818.08
II	Surplus, i.e. Balance in Profit and Loss account as on the date of acquisition	5,731.43	4,876.97
	Total (B)	**6,693.43**	**5,695.05**
	Amount before Adjustment for pre-acquisition tax liability of subsidiary(A-B) {C}	**120.57**	**99.57**
	Adjustment for pre-acquisition tax liability of subsidiary (D)	134.00	113.95
	Capital Reserve (C-D)	**(13.43)**	**(14.38)**

Note 51

The parent company had during the previous year acquired two subsidiaries. The goodwill on such acquisition was computed as under:-

S.no.	Particulars	Total*
I	Cost of investment in the subsidiaries	201.31
	Total (A)	**201.31**
I	Share Capital	201.31
II	Surplus i.e. balance in statement of Profit and Loss on date of acquisition	(5.11)
	Total (B)	**196.20**
	Goodwill (A-B)	**5.11**

Note 52

During the previous year, the Group recomputed goodwill and capital reserve that arose on consolidation of its subsidiaries and made necessary rectification entries to correct the deficiencies in the previous calculations. Consequently, following corrections were recorded in the previous year consolidated financial statements:

(i) In respect of Minda Kyoraku Limited, a subsidiary, the Group had recognized goodwill on consolidation amounting to ₹52.58 in the consolidated financial statements instead of recognizing a capital reserve amounting to ₹82.27. This goodwill was adjusted with the share premium account. The same has been rectified in the current year by recognizing capital reserve amounting to ₹82.27 and adjusting share premium account.

(ii) In respect of MJ Casting Limited, a joint venture company, the Group had recognized excess goodwill amounting to ₹57.21 on account of consolidation of MJ Casting Limited with the parent company. The same has been rectified during the current year.

(iii) The above resulted in increase in capital reserve by ₹82.27, reduction in security premium account by ₹82.27 and decrease in goodwill on consolidation by ₹57.21.

Note 53 Derivative instruments

The Group has entered into the following derivative instruments, which are outstanding as at 31 March 2013:

Nature of contracts	Outstanding as at 31 March 2014		Outstanding as at 31 March 2013	
	Number of contracts	Foreign currency amount	Number of contracts	Foreign currency amount
Forward cover (Sell)	5	USD 125,000	1	USD 50,000
Forward cover (Sell)	2	Euro 50,000	2	Euro 75,000

The purpose of entering into a forward exchange contract is to hedge the foreign currency exposure on payment from trade receivables. During the current year, the Group has not entered into any derivative instrument for speculation purpose.

Note 54

Capital work in progress includes borrowing cost capitalized during the year amounting to ₹28.62 (previous year ₹200.57).

Note 55

The Group has established a comprehensive system of maintenance of information and documents are required by the transfer pricing legislation under section 92-92F of the Income Tax Act, 1961. Since the law requires existence of such information and documentation to be contemporaneous in nature, the Group is in the process of updating the documentation for the transactions entered into with the associated enterprises during the financial year and expects such records to be in existence latest by due date as required under the law. The management is of the opinion that its transactions with the associated enterprises are at arm's length so that the aforesaid legislation will not have any impact on the financial statements, particularly on the amount of tax expense and that of provision for taxation.

Note 56

A grouping error was noted in the comparatives relating to year ended 31 March 2013. An amount of ₹14,854.76 relating to purchase of stock in trade was erroneously included under cost of material consumed with no impact on profit for the year ended 31 March 2013.The performa numbers are as mentioned below:

Particulars	Cost of Material consumed	Purchase of stock in trade
As per audited financials	94,935.15	253.48
Adjustment	(14,854.76)	14,854.76
After adjustment	80,080.39	15,108.24

Note 57

Previous year figures have been reclassified/ regrouped, wherever required, to confirm to current year classification.

For **B S R & Co. LLP**
Chartered Accountants
Firm Registration No. 101248W

Vikram Advani
Partner
Membership No. 091765

Place : Gurgaon
Date : 27 May 2014

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Statement pursuant to section 212 (3) of the Companies Act, 1956 relating to the Subsidiary Companies

		Extent of Interest in the Subsidiary at the end of Financial Year of the Subsidiary			Net aggregate amount of the subsidiary's Profits after deducting its losses or vice versa (so far as it concerns members of the Holding Company)			
					Profit /(Loss) not dealt with in the Holding Company's Account		Profit dealt with or (Losses) provided for in the Holding Company's Accounts	
S.No.	Name of the Subsidiary Company	Financial Year of the Subsidiary ended on	Number of Shares held	% of Total Paid up Capital	For the Financial Year of the Subsidiary (Rs./ Lacs)	For the Previous Financial Years of Subsidiary since it became a subsidiary (Rs./ Lacs)	For the Financial Year of the subsidiary	For the previous Financial Years of Subsidiary since it became a subsidiary
1	Minda Auto Components Ltd.	31/03/2014	2,10,200 Equity Shares of Rs. 10/- each fully paid up.	100%	267.74	251.96	Nil	Nil
2	Minda Kyoraku Ltd.	31/03/2014	2,08,10,000 Equity Shares of Rs. 10/- each fully paid up. 87,40,000 Equity Shares of Rs. 12.50 each fully paid up.	71.66%	(258.49)	(158.35)	Nil	Nil
3	Minda Distribution And Services Limited	31/03/2014	19,87,600 Equity Shares of Rs. 10/- each fully paid up.	100%	113.81	53.59	Nil	Nil
4	Global Mazinkert, S.L.	31/12/2013	1,53,600 Equity Shares of Euro 1/- each fully paid up.	100%	(257.78)	(2.03)	Nil	Nil
5	Clarton Horn, Spain*	31/12/2013	1,60,001 Equity Shares of Euro 6.01/- each fully paid up.	100%	N.A.	N.A.	Nil	N.A.
6	CH Signalkoustic**	31/12/2013	2 Equity Shares of 24750 Euro & 25 Euro fully paid up.	100%	N.A.	N.A.	Nil	N.A.
7	CH Morocco**	31/12/2013	100 Equity Shares of Moroccon Dirham 100 each fully paid up.	100%	N.A.	N.A.	Nil	N.A.
8	CH Asia**	31/12/2013	100000 Equity Shares of CHF 1 each fully paid up.	100%	N.A.	N.A.	Nil	N.A.

* Clarton Horn is wholly owned subsidiary of Global Mazinkert, S.L.

** CH Signalkoustic, CH Morocco and CH Asia are the subsidiaries of Clarton Horn

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Statement pursuant to exemption received under section 212 (8) of the Companies Act, 1956 relating to the Subsidiary Companies

1	Name of the Subsidiary Company	Minda Auto Components Ltd.	Minda Kyaroku Ltd.	Minda Distribution And Services Ltd.	*Global Mazinkert, S.L.		*Clarton Horn		**CH Signalkoustic		**CH Morocco		**CH Asia	
2	Financial period ended	As at 31.03.2014	As at 31.03.2014	As at 31.03.2014	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013	As at 31.12.2013
3	Exchange Rate (in Rupees) as at 31 March, 2014					82.28		82.28		82.28		7.57		66.33
4	Country of Incorporation	India	India	India	Spain		Spain		Germany		Morocco		Switzerland	
		Amount in ₹ Lacs	Amount in ₹ Lacs	Amount in ₹ Lacs	Amount in Euro	Amount in ₹ Lacs	Amount in Euro	Amount in ₹ Lacs	Amount in Euro	Amount in ₹ Lacs	Amount in Moroccon Dirhum	Amount in ₹ Lacs	Amount in Swiss Franc	Amount in ₹ Lacs
(a)	Paid up Share Capital	21.02	4,123.70	198.76	153,600.00	126.38	961,606.01	791.21	25,000.00	20.57	10,000.00	0.76	100,000.00	66.33
(b)	Reserves & Surplus	872.12	(152.39)	164.32	1,032,195.81	849.29	5,394,148.20	4,438.31	113,123.20	93.08	(357,845.90)	(27.09)	(99,048.76)	(81.50)
(c)	Total Assets	2,238.53	7,512.48	4,397.50	7,676,053.41	6,315.86	15,705,496.23	12,922.48	182,407.12	150.08	2,601,999.80	196.97	2,951.24	2.43
(d)	Total Liabilities	2,238.53	7,512.48	4,397.50	7,676,053.41	6,315.86	15,705,496.23	12,922.48	182,407.12	150.08	2,601,999.80	196.97	2,951.24	2.43
(e)	Details of Investment (Except in case of investment in the subsidiaries)	Nil	Nil	Nil	Nil	Nil	100,000.00	82.28	Nil	Nil	Nil	Nil	Nil	Nil
(f)	Turnover	11,288.94	5,269.29	28,634.19	1,833.55	1.51	25,555,581.12	21,027.13	538,535.73	443.11	750,273.58	56.80	46.87	0.03
(g)	Profit/(Loss) before Taxation	394.74	(442.89)	171.14	(313,295.88)	(257.78)	(610,642.95)	(502.44)	65,723.20	54.08	(357,845.90)	(27.09)	(2,592.35)	(1.72)
(h)	Provision for Taxation/ short provision / deferred tax.	127.00	82.17	57.33	-	-	(140,395.59)	(115.52)	-	-	-	-	-	-
(i)	Profit/(Loss) after Taxation	267.74	(360.72)	113.81	(313,295.88)	(257.78)	(470,247.36)	(386.92)	65,723.20	54.08	(357,845.90)	(27.09)	(2,592.35)	(1.72)
(j)	Proposed Dividend	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL

* Clarton Horn is wholly owned subsidiary of Global Mazinkert, S.L.

** CH Signalkoustic, CH Morocco and CH Asia are the subsidiaries of Clarton Horn

For and on behalf of the Board of Directors of
Minda Industries Limited

Nirmal K. Minda
Chairman and Managing Director
DIN No. 00014942

Anand Kumar Minda
Director
DIN No. 00007964

Sudhir Jain
Corp. Business Head
and Group CFO

H.C. Dhamija
Company Secretary

Place : Gurgaon
Date : 27 May 2014

Notes

Notes

Minda Industries Limited

(CIN: L74899DL1992PLC050333)

Registered Office: B-64/1, Wazirpur Industrial Area, Delhi-110052

Website: www.mindagroup.com

Tel.: +91 11 2737 4444 Fax: +91 124 2290676/95

22nd ANNUAL GENERAL MEETING

ATTENDANCE SLIP

I / We hereby record my/our presence at the 22nd Annual General Meeting of the Company at Lakshmipat Singhania Auditorium, PHD House, Opposite Asian Game Village, New Delhi-110016 on Thursday, 28th August, 2014 at 11.30 a.m.

....	....	....
Member's Folio / DP ID-Client ID no.	Member's / Proxy's name in Block letters	Member's/Proxy's signature

Note:

1. Please complete the Folio / DP ID – Client ID No. and name, sign this Attendance Slip and handover at the Attendance Verification Counter at the meeting hall
2. Electronic copy of the Annual Report for 2013-14 and the Notice of the Annual General Meeting (AGM) along with Attendance Slip and Proxy Form is being sent to all the members whose email address is registered with the Depository Participant unless any member has requested for a hard copy of the same. Members receiving electronic copy and attending the AGM can print copy of this Attendance Slip.
3. Physical copy of the Annual Report for 2013-14 and the Notice of the Annual General Meeting along with the Attendance Slip and Proxy Form is sent in the permitted mode(s) to all members whose email is not registered or who have requested for a hard copy.

E-VOTING PARTICULARS

EVEN (e-Voting event number)	User ID	Password / PIN

Note: Please read instructions given at note no. xv of the Notice of the 22nd Annual General Meeting carefully before voting electronically

Minda Industries Limited

(CIN: L74899DL1992PLC050333)
Registered Office: B-64/1, Wazirpur Industrial Area, Delhi-110052
Website: www.mindagroup.com
Tel.: +91 11 2737 4444 Fax: +91 124 2290676/95

PROXY FORM

I/We being the member(s) of shares of the above named company hereby appoint:

(1) Name:……………..........................………Address……........................……...................….........……………………………………………

E-mail id……………………………………...........Signature………………………………….or failing him;

(2) Name:……………..........................………Address……........................……...................….........……………………………………………

E-mail id……………………………………...........Signature………………………………….or failing him;

(3) Name:……………..........................………Address……........................……...................….........……………………………………………

E-mail id……………………………………...........Signature………………………………….

As my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 22nd Annual General Meeting of the Company to be held on Thursday, the 28th August, 2014 at 11.30 a.m. at Lakshmipat Singhania Auditorium, PHD House, Opposite Asian Game Village, New Delhi-110016 and at any adjournment thereof in respect of such resolutions as are indicated below:

S. No.	Resolutions	Type of Resolution	Optional *	
			Ordinary	Against
1.	To receive, consider and adopt the Financial Statements including Audited Balance Sheet as at 31 March, 2014 and the Profit & Loss Account for the year ended on that date and report of the Directors' and Auditors' thereon.	Ordinary		
2	To approve a dividend @ 3% on 35,00,000 3% Cumulative Redeemable Preference Shares of Rs. 10/- each for the financial year 2013-14.	Ordinary		
3	To approve a dividend @ 30% on 1,58,65,356 Equity Shares, on the face value of Rs. 10/- each, for the financial year 2013-14	Ordinary		
4	To appoint a Director in place of Mr. Anand Kumar Minda (holding DIN No. 00007964) who retires by rotation and being eligible officers himself for re-appointment.	Ordinary		
5	To appoint M/s. B S R & Co. LLP, Chartered Accountants (Registration No. AAB-8181), the retiring auditors of the Company, as Auditors of the Company, to hold office from the conclusion of this Annual General Meeting until the conclusion of the second consecutive Annual General Meeting (subject to ratification of the appointment by the members at every Annual General Meeting held after this Annual General Meeting) and that the Board of Directors be and are hereby authorised to fix their remuneration.	Ordinary		
6	To appoint Mr. Alok Dutta (holding DIN no. 02792147) as an Independent Director.	Ordinary		
7	To appoint Mr. Satish Sekhri (holding DIN no. 00211478) as an Independent Director.	Ordinary		
8	To approve Borrowing Power of the Board of Directors under section 180(1)(c) of the Companies Act, 2013 upto Rs. 500 Crores.	Special		
9	To authorise Creation of Charges on the movable and immovable properties of the Companies under section 180(1)(a) of the Companies Act, 2013 both present and future, in respect of the borrowings.	Special		
10	To approve the remuneration of the Cost Auditors of the Company for the year ending 31 March, 2015.	Ordinary		

Signed this ……………….day of ………………….2014

Signature of shareholder ………………………………..

Signature of proxy holder(s) …………………………….....

Affix
Re 1.00
Revenue
Stamp

Note:

1. this form of proxy in order to be effective should be duly completed and deposited at the registered office of the Company, not less than 48 hours before the commencement of the Meeting.
2. For the resolutions, explanatory statements and Notes, please refer to the Notice of 22nd Annual General Meeting
3. * It is optional to put 'X' in the appropriate column against the Resolutions indicated in the Box. If you leave the 'For' or 'Against' column blank against any or all resolution, your proxy will be entitled to vote in the manner as he / she thinks appropriate
4. Please complete all details including details of member(s) in the above box before submission

Innovating Technologies that matter !

UNO MINDA

N K M I N D A G R O U P

MINDA INDUSTRIES LIMITED
(CIN: L74899DL1992PLC050333)
Corporate Office
Village Nawada Fatehpur, P.O. Sikanderpur
Badda, Distt. Gurgaon (Haryana)
Website: www.mindagroup.com
Tel.: 0124-2290427/28

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